

To: SOCIAL WORK COMMITTEE		Subject: REVENUE ESTIMATES 2002/2003 SOCIAL WORK DEPARTMENT
From: DIRECTOR OF FINANCE		
Date: 27 November 2001	Ref AC/PH/Rev1	

1. **Introduction**

1.1 This report seeks the Committee's consideration and approval of the Social Work Department's revenue budget for the year 2002/2003.

2. **Background**

2.1 Members will recall that the three-year financial settlements announced by the Scottish Executive in February 2001 offered councils the opportunity to develop three-year financial plans covering the period 2001/2002 to 2003/2004.

2.2 The Council subsequently approved a three-year Financial Plan which provides a framework to develop service planning and streamline the annual budget process. In summary the decisions taken by the Council include:

- Limiting council tax increase to 3.5% per annum for the next 2 years.
- A 1% efficiency saving target.
- Efficiency savings to be reinvested in Council services.
- Increase in discretionary fees and charges in line with inflation.
- Maintenance of a contingency fund equivalent to 2% of general fund (£8m).

2.3 The approach adopted in preparing the base revenue estimates for 2002/2003 reflects the above decisions.

3. **Determination of the 2002/2003 Base Revenue Estimate**

3.1 The base budget for 2001/2002 has been prepared by rolling forward the 2001/2002 approved budget to reflect expenditure pressures that are unavoidable or have been recognised by Government in determining the extent of local government financial settlements.

3.2 The Scottish Executive has recently issued guidance on the Changing Children's Service Fund which has been established as a catalyst for change aimed at adding value to existing services for children. Financial resources have been made available for 2002/2003 and 2003/2004 with North Lanarkshire Council being allocated £1.747m for 2002/2003 and £2.361m for 2003/2004.

Costed proposals are to be submitted to the Scottish Executive with the Children's Services Plans by 1 April 2002 with funding only being released upon compliance with the criteria for the Fund. The Policy & Resources Committee at its meeting of 20th November 2001 requested that the Chief Executive review the Children's Services Plan in relation to the guidance issued and submit a revised Plan, including proposals for the utilisation of the Changing Children's Service Fund to a future meeting of the Committee. It will not, therefore, be possible to allocate this additional budget resource to specific service departments until the proposals are developed. In the interim these amounts will be added to the Council's overall budget.

3.3 There are a number of issues that are expected to have significant financial implications for the department over the next few years, although they are not yet quantifiable. In the area of Nursing/Residential Homes, the department's budget for 2002/03 has been increased by £0.601m to allow for an increase in fees to Homes of £10 per person per week. It is likely that there would be a further increase in the weekly rates and this is currently being progressed through a tri-partite working group.

In addition, a further issue, which will have significant financial impact on the department's future budgets, is Free Personal Care. A review group set up by The Scottish Executive is looking at the implications of introducing Free Personal and Nursing Care in Scotland. Details of how the proposals will be implemented are awaited, along with the additional allocation to North Lanarkshire to meet the associated costs.

3.4 Included within the Social Work base estimate adjustments are increased cost pressures amounting to £5.386m. A CSP summary is included at appendix i, with detailed explanations provided at appendix ii.

3.6 The significant movements from the current year's position are noted below:

	<u>£m</u>
• Recognition of Council approved service enhancements	0.650
• Recognition of Scottish Executive enhancements	9.266
• The impact of employee cost pressures	1.620
• External Contract Inflation	0.254
• Other cost pressures (such as accommodation needs)	0.120
• Increased External Income Sources	(6.524)

3.7 The overall movement in the Department's budget for 2002/2003 amounts to £5.386m or 6.9%, prior to the inclusion of the movement within Specific Grant income as shown within the Council's total AEF settlement or of savings proposals referred to in section 4 below.

4. Efficiency Savings

4.1 The Policy & Resources Committee at its meeting of 18th September 2001 approved a framework for determining departmental service plans for 2001/2004 and reaffirmed the Council's Financial Plan 2001/2 to 2003/4. This included the ongoing commitment to improve efficiency through the processes of Best Value, Value for Money studies and economies resulting from Capital Investment, with savings to be directly channelled to further enhance spending on key priorities.

4.2 Within the context of this service planning process a range of departmental efficiency savings targets were identified amounting to £4m, representing 1% of the Council's net expenditure budget. The level set for the Social Work Department amounts to £0.700m.

4.3 The details of these efficiency savings brought forward by the Director of Social Work, amounting to some £0.700m, are contained at appendix iv.

5. **Budget Summary**

5.1 In anticipation of the decision taken in respect of the amount of efficiency savings brought to this Committee, the Department's budget position can be summarised as follows:


		£000
	Base revenue budget 2001/2002	78,205
add	Service Enhancements	9,917
	Cost Pressures etc.	1,995
less	Anticipated efficiency savings	<u>(700)</u>
	Total gross budget increase	11,212
	Revenue budget 2002/2003 (excl. External Income)	89,417
	Percentage Increase	<u>14.3%</u>

5.2 Over the coming weeks departmental budgets, incorporating efficiency savings, will be consolidated to enable the Council to evaluate and consider the potential for growth in service budgets prior to determining its overall spending plans and Council Tax levels for the following year. A meeting of the Council will take place on the 14th February 2002 to consider these matters.

6. **Recommendations**

6.1 The Committee is requested to:

- i) Note the level of CSP movements and increases as set out within appendices i and ii.
- ii) Agree the base budget as per appendix iii, prior to the consideration of efficiency savings.
- iii) Consider and make recommendations to the Policy & Resources Committee on the efficiency savings as detailed within appendix iv.



Director of Finance

North Lanarkshire Council

Current Service Provision (CSP) Adjustments 2002 / 03

COMMITTEE: SOCIAL WORK
SERVICE: SOCIAL WORK SERVICES

CSP Increases**1. Employee Cost Pressures**

1.1	Costs of Staff Increments	230,000
1.2	Likely Pay Settlements	1,206,397
1.3	Increase in Employers Superannuation (from 210% to 220%)	132,057
1.4	Reduction in Employers NI	(30,114)
1.5	Impact of Single Status	81,595
	Total Employee Cost Pressures	<u>1,619,935</u>

2. External Contract Inflation

2.1	Inflationary increase in Non-Domestic Rates	105,000
2.2	Increase in catering charges from DSO	61,366
2.3	Increase in Cleaning charges from DSO	36,711
2.4	Increase in Transport charges from DSO	49,911
2.5	Increase in Grounds Maintenance costs from DSO	1,611
	Total External Contract Inflation	<u>254,599</u>

3. Other Cost Pressures

3.1	Requirement for additional accommodation for Motherwell Area Team	100,000
3.2	Increase in Central Repairs expenditure	11,858
3.3	Increase in Apportioned Expenses	7,862
3.4	Additional increase in expenditure on Nursing/Residential Homes	NOTE
3.5	Additional expenditure on Free Personal Care	NOTE
	Total Other Cost Pressures	<u>119,720</u>

4. Scottish Executive Recognised Service Enhancements

4.1	Learning Disability Review	720,000
4.2	Adults with Learning incapacity	60,000
4.3	Growing Elderly population	335,000
4.4	Regulation of Care Standards	150,000
4.5	Balance of funds in respect of Royal Commission (Sutherland)	119,000
4.6	Supporting People Administration	315,000
4.7	Additional Provision for Nursing Home Fees	601,027
4.8	Transitionally protected clients	1,631,707
4.9	Residential Allowances	592,688
4.10	Young Peoples Drug and Alcohol	442,000
4.11	Supporting People Initiative	4,300,000
	Total Scottish Executive Recognised Service Enhancements	<u>9,266,422</u>

North Lanarkshire Council

Current Service Provision (CSP) Adjustments 2002 / 03

COMMITTEE: SOCIAL WORK
 SERVICE: SOCIAL WORK SERVICES

CSP Increases Cont'd.5. **Council Recognised Service Enhancements**

5.1 Young People with Learning Difficulties	250,000
5.2 Increased Discharge from Long Stay Hospitals	400,000
Total Council Recognised Service Enhancements	<u>650,000</u>

Total CSP Increases	11,910,676
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CSP Reductions6. **Increases in Income**

6.1 Transitionally Protected Clients	1,631,707
6.2 Residential Allowances	592,688
6.3 Transitional Housing Benefit	4,300,000
Total Increases in Income	<u>6,524,395</u>

Total CSP Reductions	6,524,395
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Net CSP Movements (CSP Increases less Reductions)	5,386,281
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Explanatory Notes to CSP Adjustments

Department : SOCIAL WORK

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1.1	<u>Cost of Staff Increments</u> The Social Work Staff Database has been used to calculate the requirement and working papers have been provided. Additional Resources are required to fund the annual increments.	230,000
1.2	<u>Likely Pay Settlements</u> An estimated pay award settlement has been provided for in the 2002/03 budget estimates.	1,206,537
1.3	<u>Increase in Employers Superannuation</u> The budget increase reflects the increase in employers contribution from 210% to 220%.	132,057
1.4	<u>Reduction in Employers NI</u> This reflects a reduction in Employers National Insurance as a consequence of the government's introduction of the "climate change levy".	30,114
1.5	<u>Impact of Single Status</u> This reflects the change in legislation which seeks to harmonise the workforce by converting workers with manual status to APTC conditions.	81,595
2.1	<u>Inflationary Increases in Non-Domestic Rates</u> This is a recognition of the changing pattern of Non-Domestic Rates on Social Work properties.	105,000
2.2	<u>Increase in Catering Charges from DSO</u> This is to provide for increased charges from Catering DSO.	61,366
2.3	<u>Increase in Cleaning Charges from DSO</u> This is to provide for increased charges from Cleaning DSO.	36,711
2.4	<u>Increase in Transport Charges from DSO</u> This is to provide for increased charges from Transport DSO.	49,911
2.5	<u>Increase in Grounds Maintenance Charges from DSO</u> This is to provide for increased charges from Ground Maintenance DSO.	1,611
3.1	<u>Requirement for additional accommodation for Motherwell Area Team</u> Additional lease and Council Tax costs were incurred in Cumbernauld and Chryston Area Offices in the last financial year, where new leases were entered into. The additional requirement in 2002/03 is to cover additional property costs as a result of overcrowding at Scott House, necessitating that part of the Area Team take over other Council premises at a cost.	100,000

Explanatory Notes to CSP Adjustments

Department : **SOCIAL WORK**

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3.2	<u>Increase in Central Repairs Expenditure</u> This reflects the trend for the usage of the service by departments.	11,858
3.3	<u>Increase in Apportioned Expenses</u> This increase reflects the Social Work department's relevant share of the net increase in Central Department's Costs.	7,862
3.4	<u>Additional increase in expenditure on Nursing/Residential Homes</u> This relates to additional funding required to cope with an increase in Nursing Home Fees of up to £50 per person per week. The additional £601,027 which will be added to the Social Work Budget as per 4.7 equates to funding for an increase of £10 per person per week. In the event of fees increasing by an additional £40, the total cost to the council could be in excess of £2m. It is proposed that the increase be funded by departmental savings of £1m, with the balance being met from sources set aside for council enhancements or from additional match funding.	NOTE
3.5	<u>Additional Expenditure on Free Personal Care</u> A review group, set up by The Scottish Executive, is looking at the implications of introducing Free Personal and Nursing Care in Scotland. Current indications are that £100m will be required nationally to fund Free Personal Care and £25m to fund Free Nursing Care. Details on how the proposals will be implemented are awaited but the additional allocation to North Lanarkshire to meet the associated costs will be in the order of £7.7m	NOTE
4.1	<u>Learning Disability Review</u> The Scottish Executive has been calling for improvements to services to people with Learning Disabilities so that these people can be treated in the same way as other members of society. To this end, there is a need to provide better information and access to advocacy for these people, and to ensure that more modern Day Services are provided.	720,000
4.2	<u>Adults with Learning Incapacity</u> The Adults with Incapacity (Scotland) Act 2000 was passed in March 2000 by the Scottish Parliament. It has been widely welcomed as a significant and much needed reform of the law. It protects the rights and interests of adults who are incapable of managing their own affairs. The Act deals with the management of their property, financial affairs and personal wellbeing, including medical treatment. The implications are that officers from the Health Service and Local Authorities will be required to identify the skills necessary to comply with this Act and to train staff to carry out the duties required.	60,000
4.3	<u>Growing Elderly Population</u> The number of elderly people requiring social care is increasing each year. This is borne out of both studies undertaken at a national level using census and other statistical information and from work being undertaken by the "Home for the future Group" within the council. This is therefore a similar figure to that included in the previous financial year. Social Work have anticipated an additional 30 clients in total over three years.	335,000
4.4	<u>Regulation of Care Standards</u> From April 2001, a new body comes into force, regulating the workforce providing Social Care. The initial impact will be felt in the Residential Homes for Children, where large numbers of staff employed at present will not meet the required standard. The department will incur substantial training and staff replacement costs to keep the service running and to meet the new standards. This is a similar figure to that included for the previous financial year.	150,000

Explanatory Notes to CSP Adjustments

Department : **SOCIAL WORK**

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4.5	<p><u>Balance of Funds in respect of The Royal Commission (Sutherland)</u></p> <p>The Executive, in their response to the Royal Commission into the funding for Long Term Care, chaired by Sir Stuart Sutherland, identified a range of initiatives which they intend to introduce over the years from 2001/02. Priorities include preparing for Winter Pressures on the Health Services by addressing problems arising from delays to the discharge of patients from long stay hospitals. Other initiatives include the introduction of Rapid Response Teams, Increase Nursing and Personal Care and Additional Respite for Carers. All of these initiatives were set in motion in the year 2001/02, the balance of monies will be used to fund the continuation and improvement of these initiatives in the year 2002/03.</p>	119,000
4.6	<p><u>Supporting People Administration</u></p> <p>This funding is intended to cover the administrative costs of setting up new systems and procedures to cope with the demands of the new "Supporting People" legislation. The expenditure incurred will be match funded by the Scottish Executive in the form of Revenue Support Grant for the next three years.</p>	315,000
4.7	<p><u>Additional Provision for Nursing Home Fees</u></p> <p>This funding is intended to assist with increasing fee levels to independent sector residential and nursing homes for the care of older people. Resources will be distributed in 2002/03 on the basis of GAE Residential Accommodation for the Elderly indicator. This funding is based on a fee increase of £10 pppw. The expenditure incurred will be match funded by the Scottish Executive in the form of Revenue Support Grant for the next three years.</p>	601,027
4.8	<p><u>Transitionally Protected Clients</u></p> <p>This funding relates to the transfer of preserved rights of older people living in registered accommodation prior to 1993. The DSS wish to transfer funding for those clients to the local authority. From April 2002, the full responsibility for these clients will fall to the local authority. The amount of money to be allocated will be based on the number of people within the council area with preserved rights. The Social Work budget will be increased by the amount of match funding for this area from the Scottish Executive.</p>	1,631,707
4.9	<p><u>Residential Allowances</u></p> <p>Presently every client in residential accommodation receives an allowance from the DSS, they can also claim income support, both of which go towards the cost of their care. The balance is funded by the local authority. From April 2002, for any new clients, the local authority will require to fund in full. The Social Work budget will be increased by the amount of match funding for this area from the Scottish Executive.</p>	592,688
4.10	<p><u>Young Peoples Drug and Alcohol</u></p> <p>Claims will be made to The Children's Change Fund each year, with full details of how monies are to be utilised. If the proposed uses for the bids are agreed, The Scottish Executive will then allocate the relevant funds to each authority. The expenditure incurred will be match funded by the Scottish Executive in the form of Revenue Support Grant for the next three years.</p>	442,000

Explanatory Notes to CSP Adjustments

Department : **SOCIAL WORK**

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4.11	<p><u>Supporting People Initiative</u></p> <p>The Scottish Executive, under its Supporting People Initiative, is encouraging councils to access Transitional Housing Benefit to fund the housing support needs of people who are receiving support in the community. The level of benefit that will be transferred to councils in the transitional period before Supporting People becomes operational, will be determined by the level of claims generated by each council. There will be a subsequent requirement for the department to put in the appropriate housing support. In the financial year 2001/02, in excess of £4m is expected to be transferred from the Housing Benefits system to Social Work income. Expenditure will be incurred in this area to provide support and supported accommodation to clients who require it. The £4.3m anticipated in the year 2002/03 is in addition to funding carried over in the previous year amounting to £825,000.</p>	4,300,000
5.1	<p><u>Young people with Learning Difficulties</u></p> <p>There are increasing numbers of young people leaving the education system who have Learning Disability. Social work will become responsible for the provision of care. This is a similar figure to that included for the previous financial year. Social Work anticipate an additional 20 clients in total over three years.</p>	250,000
5.2	<p><u>Increased Discharge from Long Stay Hospitals</u></p> <p>Current Plans project that 50 people with Learning Disability will be discharged from long stay hospital. the department requires to contribute £8,000 per person towards their care cost in line with joint planning arrangements. This is a similar figure to that included for the previous financial year.</p>	400,000
6.1	<p><u>Transitionally Protected Clients</u></p> <p>This is match funding from the Scottish Executive to assist Local Authorities to fund care for those clients living in registered accommodation prior to 1993. Full responsibility for funding these clients will transfer from the DSS to Local Authorities from April 2002.</p>	1,631,707
6.2	<p><u>Residential Allowances</u></p> <p>This is match funding from the Scottish Executive to assist Local Authorities to fund care for those clients living in residential accommodation who received allowances from DSS. Full responsibility for this will transfer from the DSS to Local Authority from April 2002.</p>	592,688
6.3	<p><u>Transitional Housing Benefits</u></p> <p>In the year 2001/02, in excess of £4m is expected to be transferred from the Housing Benefits system into the Social Work income account. Expenditure will be incurred to provide housing support and supported accommodation for those who require it. A further £4,300,000 is anticipated to follow in the year 2002/03. Expenditure will also be incurred in the area of housing support costs which will allow people with learning disabilities to live a fulfilled life within the community.</p>	4,300,000

NORTH LANARKSHIRE COUNCIL

ESTIMATE OF EXPENDITURE AND INCOME FOR THE YEAR ENDING 31st MARCH 2003

SOCIAL WORK - SUBJECTIVE SUMMARY

	(1)		(2)	(3)
LINE	2001/2002 REVENUE ESTIMATE	EXPENDITURE	2002/2003 REVENUE ESTIMATE	MOVEMENTS
	£		£	
1	44,133,171	EMPLOYEE COSTS	51,113,511	6,980,340
		Salaries and Wages -		
2	3,810,483	Admin & Clerical Staff	3,941,473	130,990
3	3,773,774	Basic Grade Social Workers	3,898,944	125,170
4	10,886,483	Management, Support, Specialist & Fieldwork Staff APT&C	11,260,053	373,570
5	6,905,197	Care Staff APT&C	7,507,547	602,350
6	1,620,436	Instructors	1,672,056	51,620
7	304,825	Hospital Social Workers	316,760	11,935
8	10,353,318	Homecare Workers	15,351,183	4,997,865
9	132,379	Pension Increases	132,379	-
		Superannuation -		
10	2,495,121	APT&C Staff	2,859,192	364,071
11	279,183	Manual Workers	287,106	7,923
		National Insurance -		
12	2,010,583	APT&C Staff	2,179,946	169,363
13	438,628	Manual Workers	434,111	-4,517
		Other Employee Costs -		
14	826,950	Other Staff Costs	826,950	-
15	295,811	Training Costs	445,811	150,000
16	5,098,349	PROPERTY COSTS	5,379,223	280,874
17	636,563	Rates	621,563	-15,000
18	831,876	Rents and Feu Duties	951,876	120,000
19	75,246	Property Insurance	75,246	-
20	358,503	Electricity	358,503	-
21	125,324	Gas	125,324	-
22	36,847	Oil	36,847	-
23	16,717	Solid Fuel	16,717	-
24	49,805	Cleaning Materials	49,805	-
25	1,223,694	Payments to Contractors - Cleaning	1,286,099	62,405
26	608,530	Adaptations	608,530	-
27	53,694	Grounds Maintenance	55,305	1,611
28	592,638	Repairs and Maintenance	604,496	11,858
29	488,912	Other Property Costs	588,912	100,000
30	1,945,379	SUPPLIES AND SERVICES	2,045,379	100,000
31	221,187	Provisions	221,187	-
32	62,996	Office Equipment	62,996	-
33	61,990	Machine Rentals	61,990	-
34	338,706	Tools and Equipment	438,706	100,000
35	12,948	Uniforms	12,948	-
36	13,695	Crockery and Cutlery	13,695	-
37	6,158	Medical Equipment	6,158	-
38	36,590	Vocational Equipment	36,590	-
39	13,030	Laundry	13,030	-
40	6,350	Telephones for handicapped	6,350	-
41	97,340	Holidays and Outings	97,340	-
42	46,700	Clients Treatment Courses	46,700	-
43	51,320	Clients Clothing	51,320	-
44	127,999	Clients Requisites	127,999	-
45	461,280	Aids for the Handicapped	461,280	-
46	127,369	Furniture and Fittings	127,369	-
47	259,721	Other Supplies and Services	259,721	-
48	51,176,899	Carried Forward	58,538,113	7,361,214

NORTH LANARKSHIRE COUNCIL

ESTIMATE OF EXPENDITURE AND INCOME FOR THE YEAR ENDING 31st MARCH 2003

SOCIAL WORK - SUBJECTIVE SUMMARY

	(1)		(2)	(3)
LINE NO.	2001/2002 REVENUE ESTIMATE	EXPENDITURE	2002/2003 REVENUE ESTIMATE	MOVEMENTS
	£		£	
49	51,176,899	Brought Forward	58,538,113	7,361,214
50	2,929,621	TRANSPORT AND PLANT	3,007,009	77,388
51	227,457	External Hires	227,457	-
52	1,655,084	Internal Transport Hires	1,732,214	77,130
53	-	Internal Transport Driver	-	-
54	8,587	Internal Transport Fuel	8,845	258
55	1,035,676	Staff Travel	1,035,676	-
56	2,817	Other Transport Costs	2,817	-
57	764,596	ADMINISTRATION COSTS	764,596	0
58	140,436	Printing and Stationery	140,436	-
59	12,732	Advertising	12,732	-
60	81,987	Postages	81,987	-
61	215,208	Telephones	215,208	-
62	80,887	Insurance (Other than Property and Transport)	80,887	-
63	233,346	Other Administration Costs	233,346	-
64	33,531,278	PAYMENTS TO OTHER BODIES	37,995,490	4,464,212
65	4,004,369	Payments to Voluntary Organisations	4,404,369	400,000
66	8,699,821	Supplementation Payments	9,009,821	310,000
67	1,102,619	Foster Parents Allowances	1,102,619	-
68	176,050	Foster Parents Discret.	176,050	-
69	15,140	Section 27 Payments	15,140	-
70	178,450	Community Parents	178,450	-
71	23,410	Payments to Childminders	23,410	-
72	372,497	Adoption Allowances	372,497	-
73	-	Payments to Link Carers	-	-
74	35,000	Development Monies	35,000	-
75	11,410,380	Community Care - Care Element	13,643,114	2,232,734
76	728,870	Community Care - Development	728,870	-
77	-	CET Allocation Home Care	-	-
78	1,616,584	Payments to other Local Authorities	1,616,584	-
79	-	Payments to Health Boards	-	-
80	246,400	Grants to Voluntary Organisations	246,400	-
81	2,045,537	Contract Catering	2,135,327	89,790
82	14,444	Section 12 Payments	14,444	-
83	260,650	Section 29 Payments	260,650	-
84	58,527	Section 22 Payments	58,527	-
85	1,946,450	Payments to Other Bodies	3,378,138	1,431,688
86	596,080	Independent Living Fund	596,080	-
87	352,955	OTHER EXPENDITURE	352,955	0
88	305	Conferences and Courses	305	-
89	352,650	Miscellaneous	352,650	-
90	-	Savings Overprovision	-	-
91	-	Temporary Interest on Revenue Account	-	-
92	-	CAPITAL FINANCED FROM CURRENT REVENUE	-	-
93	1,940,582	CAPITAL CHARGES	1,940,582	-
94	2,659,451	APPORTIONED EXPENSES	2,667,313	7,862
95	93,355,382	Total Expenditure	105,266,058	11,910,676

NORTH LANARKSHIRE COUNCIL

ESTIMATE OF EXPENDITURE AND INCOME FOR THE YEAR ENDING 31st MARCH 2003

SOCIAL WORK - SUBJECTIVE SUMMARY

	(10)		(2)	(3)
LINE NO.	REVENUE	2001/2002 INCOME ESTIMATE	2002/2003 REVENUE ESTIMATE	MOVEMENTS
	£		£	
1	15,150,132	INCOME	21,674,527	6,524,395
2	2,062,987	Government Grants - Various	2,062,987	-
3	-	Other Grants	-	-
4	8,458,187	Resource Transfer Allocation	8,458,187	-
5	77,280	Recoveries from Health Boards	77,280	-
6	2,290	Charges to Staff	2,290	-
7	40,340	Other LA's General	40,340	-
8	7,160	Sales Fees and Charges	7,160	-
9	14,220	Charges for Registration	14,220	-
10	3,707,447	Charges to Persons using Service	3,707,447	-
11	5,570	Direct Assistance Recoveries	5,570	-
12	774,651	Other Income	7,299,046	6,524,395
13	15,150,132	Total Income	21,674,527	6,524,395
14	93,355,382	Gross Expenditure b/f	105,266,058	11,910,676
15	78,205,250	Net Expenditure	83,591,531	5,386,281

SOCIAL WORK DEPARTMENT	
EFFICIENCY SAVINGS 2002/2003	
DESCRIPTION	AMOUNT £
<p><u>Cross Boundary Charges</u> The Department generates income by charging other Local Authorities whose residents receive care from North Lanarkshire run services.</p> <p>Residents from other Authorities access a range of services such as placements in Residential Homes for the Elderly, Day Centre and Sheltered Workshops.</p> <p>The Department considers that the number of clients from other local authorities who are receiving care within North Lanarkshire will exceed that initially anticipated, therefore there is potential to generate income beyond existing budgeted level.</p>	40,000
<p><u>Staff Turnover</u> This saving will be achieved through the normal time periods involved in filling vacant posts.</p>	250,000
<p><u>Payments to Voluntary Organisations</u> The Department purchases and funds services provided by voluntary organisations.</p> <p>A review of this budget line for Payments to Voluntary Organisations has established that the existing budget provision is above current and projected level of funding required. It is therefore proposed that the budget be reduced to reflect actual expenditure.</p>	40,000
<p><u>Supplementation</u> The Department funds the cost of care for large numbers of people with a disability in both registered residential settings and in supported living settings.</p> <p>The Department considers it can provide the existing level of service within a reduced budget by using the resources more creatively in terms of the care packages which are provided.</p>	100,000
<p><u>Homes for Elderly</u> An officer member group reviewed the Residential Homes for the Elderly operated by the Department.</p> <p>The Group identified a number of options for reducing costs and remitted these to the Department to bring forward proposals which should be implemented.</p> <p>The Department is reviewing the options at present and will be bringing a report to Committee in the near future seeking approval for implementation. The proposals are likely to include a reduction in management posts, an increase in administrative support and a reduction in catering costs in some units.</p>	150,000
<p><u>Home Care</u> Some of the home care services currently provided by the department are considered to be Housing Support Services and as such, there is an opportunity to fund these from The Supporting People scheme, thus reducing those costs associated with client care which are met from the general fund.</p>	120,000
TOTAL SAVINGS	700,000