

NORTH LANARKSHIRE COUNCIL REPORT

To: **REVENUE MONITORING ENVIRONMENTAL SERVICES COMMITTEE** Subject: REPORT 01.04.15 - 04.03.16(PERIOD 12) **REGENERATION &** From: ACTING EXECUTIVE DIRECTOR OF **ENVIRONMENTAL** REGENERATION AND ENVIRONMENTAL SERVICES TRADING SERVICES ACCOUNT Date: 26 April 2016 Ref:KW/RC/JM/P12

1. Purpose of Report

1.1. This report provides a summary of Regeneration and Environmental Services Trading Account's financial performance for the period 1 April 2015 to 4 March 2016 (Period 12). The report forecasts the outturn as at 31 March 2016, with major outturn variances highlighted and explained per the Council's approved Financial Regulations.

2. Summary of Financial Position

- 2.1. The Trading Account monitors and reports upon the external trading activity of the Council (Building Cleaning, Waste Management, Fleet Operations). The Council approved its General Fund Revenue Budget on 12 February 2015, of which £146,792 is the approved surplus for the Regeneration and Environmental Services Trading Account.
- 2.2. The Trading Account is currently showing a projected outturn of £297,618 against a budgeted surplus of £146,792, resulting in an increased surplus of £150,825. This is due to an underspend of £87,679 within Fleet Operations, which is mainly due to an underspend on materials due to the a newer fleet profile, and an underspend of £47,250 within Waste Management Services, which is mainly due to savings on transport and gate fees, and an over-recovery of trade income. Building Cleaning has a minor underspend of £15,897. The current financial position is detailed in Appendices 1 to 4 of this report per the requirements of the Council's approved Financial Regulations.

3. Analysis of Significant Variations

- 3.1. The Trading Account operates with an establishment of 100.01 FTEs and a budgeted turnover requirement of £59,220 (3 FTEs). As at Period 12, the Service has 5.99 FTE vacant posts, equating to projected net full-year savings of £71,592.
- 3.2. Payments to other bodies are detailed in Appendix 5.

4. Management Actions

4.1. The three service areas are taking a range of corrective management action to ensure they contain expenditure within the approved budget. These actions include; monitoring vacancy levels and assessing the necessity for new appointments; monitoring sickness absence levels in accordance with the Council's policy; monitoring overtime expenditure throughout the Service including reviewing overtime working practices to rationalise/reduce the extent of overtime costs.

5. Risks and Uncertainty

5.1. All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy (September 2012), Services manage these as part of their overall corporate and service planning processes. There are currently notable risks associated with two partnership LLP organisations which the Council is currently assessing and which may impact on the financial outcome of the Service.

6. Trading Accounts - Statutory Position

6.1. The Trading Account has to comply with the statutory requirement to break-even over a rolling three year period. In year 1 2014/15 the Trading Account reported a surplus of £0.431m.

7. Financial Concurrence

7.1 Prepared in accordance with the Scheme of Financial Delegation, the financial information contained within this report has been agreed with the Head of Financial Services following assessment and due diligence by service-based finance personnel.

8. Recommendations

8.1. It is recommended that the contents of this report be noted.

KENNETH WILSON

ACTING EXECUTIVE DIRECTOR OF REGENERATION AND ENVIRONMENTAL SERVICES

Local Government Access to Information Act: for further information about this report, please contact Robert Colquhoun, Business Service Manager, Finance & Technology Solutions 01236 632444

Regeneration and Environmental Services Trading Summary Revenue Budget Monitoring Report - Subjective Analysis 1 April 2015 - 04 March 2016 (PERIOD 12) Period 12

CATEGORY	BUDGET TO DATE	ACTUAL TO DATE	YEAR TO VARIAN		ANNUAL BUDGET	PROJECTED OUTTURN	PROJECTED OUTT VARIANCE	URN	%	PERIOD MOVEMENT	ANALYSIS
(1)	(2)	(3)	(4)		(5)	(6)	(7)		(8)	(9)	(10)
EMPLOYEE COSTS	1,751,124	1,739,538	11,586	FAV	1,943,771	1,944,979	(1,208)	ADV	-0.1%	20,069	Minor variance.
PROPERTY COSTS	350,441	352,881	(2,439)	ADV	436,473	420,786	15,687	FAV	3.6%	(4,258)	Minor variance
SUPPLIES & SERVICES	655,426	536,629	118,797	FAV	875,557	876,671	(1,114)	ADV	-0.1%	(114)	
TRANSPORT & PLANT	638,935	576,586	62,349	FAV	843,765	740,890	102,875	FAV	12.2%		Underspend on materials £40k, tyres £4k, external hires £8.5k and fuel £8.5k
ADMINISTRATION COSTS	59,607	62,691	(3,084)	ADV	183,262	184,168	(906)	ADV	-0.5%	(486)	Minor variance
PAYMENTS TO OTHER BODIES	15,670	15,670	0		21,000	21,000	0		0.0%	0	
CAPITAL FINANCING COSTS	0	0	0		0	0	0		0.0%	0	
REVENUE FINANCING COSTS	0	0	0		0	0	0		0.0%	0	
OTHER EXPENDITURE	81	81	0		147	147	0		0.0%	0	
TOTAL EXPENDITURE	3,471,285	3,284,076	187,209	FAV	4,303,975	4,188,641	115,333	FAV	2.7%	56,338	
INCOME	4,185,715	4,258,642	72,927	FAV	4,450,767	4,486,259	35,492	FAV	0.8%	17,568	Minor variance.
SURPLUS/(DEFICIT)	714,430	974,566	260,136	FAV	146,792	297,618	150,825	FAV	102.7%	73,906	

Regeneration and Environmental Services Building Cleaning Trading Revenue Budget Monitoring Report - Subjective Analysis 1 April 2015 - 04 March 2016 (PERIOD 12)

Period 12

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CATEGORY	BUDGET TO DATE	ACTUAL TO DATE	YEAR TO I VARIAN		
(1)	(2)	(3)	(4)		
EMPLOYEE COSTS	1,143,439	1,125,576	17,863	FAV	
PROPERTY COSTS	20,122	22,561	(2,439)	ADV	
SUPPLIES & SERVICES	24,765	24,765	0	•	
TRANSPORT & PLANT	0	0	0		
ADMINISTRATION COSTS	17,911	19,578	(1,667)	ADV	
PAYMENTS TO OTHER BODIES	0	0	0		
CAPITAL FINANCING COSTS	0	0	0		
REVENUE FINANCING COSTS	0	0	0		
OTHER EXPENDITURE	0	0	0		
TOTAL EXPENDITURE	1,206,237	1,192,480	13,757	FAV	
INCOME	1,463,632	1,505,712	42,080	FAV	
SURPLUS/(DEFICIT)	257,395	313,232	55,837	FAV	

ANNUAL BUDGET	PROJECTED OUTTURN	PROJECTED OUTTURN VARIANCE		%	PERIOD MOVEMENT	ANALYSIS
(5)	(6)	(7)		(8)	(9)	(10)
1,270,296	1,256,748	13,548	FAV	1.1%	8,845	Minor Variance
20,122	22,561	(2,439)	ADV	-12.1%	(11)	Overspend on Cleaning Materials £2k
50,183	50,183	0		0.0%	0	Balanced Budget
762	762	0		0.0%	0 .	Balanced Budget
60,912	60,189	723	FAV	1.2%	(400)	Minor Variance
0	0	0		0.0%	0	Balanced Budget
0	0	0		0.0%	0	Balanced Budget
0	0	0		0.0%	0	Balanced Budget
0	0	0		0.0%	0	Balanced Budget
1,402,275	1,390,443	11,832	FAV	0.8%	8,434	
1,463,632	1,467,697	4,065	FAV	0.3%	7,100	Minor Variance
61,357	77,254	15,897	FAV	25.9%	15,534	

Regeneration and Environmental Services Waste Management Trading Revenue Budget Monitoring Report - Subjective Analysis 1 April 2015 - 04 March 2016 (PERIOD 12) Period 12

CATEGORY BUDGET TO DATE VARIANCE BUDGET TO DATE VARIANCE BUDGET OUTTURN VARIANCE PROJECTED OUTTURN VARIANCE PROJECTED OUTTURN VARIANCE PROJECTED OUTTURN VARIANCE PROJECTED OUTTURN VARIANCE VARIA			<u> </u>		•	1		Τ-		1	1			
EMPLOYEE COSTS 332,706 337,840 (5,134) ADV 366,969 387,978 (21,009) ADV -5.7% 0 Overspend in overtime PROPERTY COSTS 290,998 290,998 0 359,007 340,231 18,776 FAV 5.2% (4,247) Reduced gate fees SUPPLIES & SERVICES 17,753 18,407 (654) ADV 20,336 21,336 (1,000) ADV -4.9% 0 Minor variance TRANSPORT & PLANT 109,089 91,871 17,219 FAV 228,751 207,498 21,253 FAV 9.3% 7,405 Underspend on external hires £9k & fuel £10k ADMINISTRATION COSTS 33,519 34,936 (1,417) ADV 99,943 101,530 (1,587) ADV -1.6% (33) Minor variance PAYMENTS TO OTHER BODIES 0	CATEGORY					Į (%				
PROPERTY COSTS 290,998 290,998 0 359,007 340,231 18,776 FAV 5.2% (4,247) Reduced gale fees SUPPLIES & SERVICES 17,753 18,407 (654) ADV 20,336 21,336 (1,000) ADV -4.9% 0 Minor variance TRANSPORT & PLANT 109,089 91,871 17,219 FAV 228,751 207,498 21,253 FAV 9.3% 7,405 Underspend on external hires £9k & fuel £10k ADMINISTRATION COSTS 33,519 34,936 (1,417) ADV 99,943 101,530 (1,587) ADV -1.6% (33) Minor variance PAYMENTS TO OTHER BODIES 0 0 0 0 0 0 0 0 0 0 0 CAPITAL FINANCING COSTS 0	(1)	(2)	(3)	(4)		(5)	(6)	(7)	(7)		(7)		(9)	(10)
SUPPLIES & SERVICES 17,753 18,407 (654) ADV 20,336 21,336 (1,000) ADV -4.9% 0 Minor variance TRANSPORT & PLANT 109,089 91,871 17,219 FAV 228,751 207,498 21,253 FAV 9.3% 7,405 Underspend on external hires £9k & fuel £10k ADMINISTRATION COSTS 33,519 34,936 (1,417) ADV 99,943 101,530 (1,587) ADV -1.6% (33) Minor variance PAYMENTS TO OTHER BODIES 0 0 0 0 0 0 0 0.0% 0 CAPITAL FINANCING COSTS 0 0 0 0 0 0 0 0.0% 0 REVENUE FINANCING COSTS 0 0 0 0 0 0 0 0.0% 0 OTHER EXPENDITURE 0 0 0 0 0 0 0.0% 0 TOTAL EXPENDITURE 784,065 774,051 10,014 FAV 1,075,006 1,058,573 16,433 FAV 1.5% 3,125 INCOME 1,136,526 1,167,372 30,846 FAV 1,138,177 1,168,993 30,816 FAV 2.7% 7,816 Increased income for uplift of Trade Waste	EMPLOYEE COSTS	332,706	337,840	(5,134)	ADV	366,969	387,978	(21,009)	ADV	-5.7%	0	Overspend in overtime		
TRANSPORT & PLANT 109,089 91,871 17,219 FAV 228,751 207,498 21,253 FAV 9.3% 7,405 Underspend on external hires £9k & fuel £10k ADMINISTRATION COSTS 33,519 34,936 (1,417) ADV 99,943 101,530 (1,587) ADV -1.6% (33) Minor variance PAYMENTS TO OTHER BODIES 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	PROPERTY COSTS	290,998	290,998	0		359,007	340,231	18,776	FAV	5.2%	(4,247)	Reduced gate fees		
ADMINISTRATION COSTS 33,519 34,936 (1,417) ADV 99,943 101,530 (1,587) ADV -1.6% (33) Minor variance PAYMENTS TO OTHER BODIES 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	SUPPLIES & SERVICES	17,753	18,407	(654)	ADV	20,336	21,336	(1,000)	ADV	-4.9%	0	Minor variance		
PAYMENTS TO OTHER BODIES 0 <td>TRANSPORT & PLANT</td> <td>109,089</td> <td>91,871</td> <td>17,219</td> <td>FAV</td> <td>228,751</td> <td>207,498</td> <td>21,253</td> <td>FAV</td> <td>9.3%</td> <td>7,405</td> <td>Underspend on external hires £9k & fuel £10k</td>	TRANSPORT & PLANT	109,089	91,871	17,219	FAV	228,751	207,498	21,253	FAV	9.3%	7,405	Underspend on external hires £9k & fuel £10k		
CAPITAL FINANCING COSTS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ADMINISTRATION COSTS	33,519	34,936	(1,417)	ADV	99,943	101,530	(1,587)	ADV	-1.6%	(33)	Minor variance		
REVENUE FINANCING COSTS 0 0 0 0 0 0 0 0.0% 0 OTHER EXPENDITURE 0	PAYMENTS TO OTHER BODIES	. 0	0	0		0	0	0		0.0%	0			
OTHER EXPENDITURE 0	CAPITAL FINANCING COSTS	0	0	0		0	0	0		0.0%	0			
TOTAL EXPENDITURE 784,065 774,051 10,014 FAV 1,075,006 1,058,573 16,433 FAV 1.5% 3,125 INCOME 1,136,526 1,167,372 30,846 FAV 1,138,177 1,168,993 30,816 FAV 2.7% 7,816 Increased income for uplift of Trade Waste	REVENUE FINANCING COSTS	0	0	0		0	0	0		0.0%	0			
INCOME 1,136,526 1,167,372 30,846 FAV 1,138,177 1,168,993 30,816 FAV 2.7% 7,816 Increased income for uplift of Trade Waste	OTHER EXPENDITURE	0	0	0		0	0	0		0.0%	0			
	TOTAL EXPENDITURE	784,065	774,051	10,014	FAV	1,075,006	1,058,573	16,433	FAV	1.5%	3,125			
SURPLUS/(DEFICIT) 352,461 393,322 40,860 FAV 63,171 110,420 47,249 FAV 74.8% 10,941	INCOME	1,136,526	1,167,372	30,846	FAV	1,138,177	1,168,993	30,816	FAV	2.7%	7,816	Increased income for uplift of Trade Waste		
	SURPLUS/(DEFICIT)	352,461	393,322	40,860	FAV	63,171	110,420	47,249	FAV	74.8%	10,941			

Regeneration and Environmental Services Fleet Operations Trading Revenue Budget Monitoring Report - Subjective Analysis 1 April 2015 - 04 March 2016 (PERIOD 12) Period 12

CATEGORY	BUDGET TO DATE	ACTUAL TO DATE	YEAR TO DATE VARIANCE		
(1)	(2)	(3)	(4)		
EMPLOYEE COSTS	274,979	276,122	(1,144)	ADV	
PROPERTY COSTS	39,321	39,321	0	l	
SUPPLIES & SERVICES	612,909	493,457	119,451	FAV	
TRANSPORT & PLANT	529,846	484,716	45,130	FAV	
ADMINISTRATION COSTS	8,178	8,178	0		
PAYMENTS TO OTHER BODIES	15,670	15,670	0		
CAPITAL FINANCING COSTS	0	0	0		
REVENUE FINANCING COSTS	0	0	0		
OTHER EXPENDITURE	81	81	0		
TOTAL EXPENDITURE	1,480,983	1,317,546	163,437	FAV	
INCOME	1,585,557	1,585,558	1	FAV	
SURPLUS/(DEFICIT)	104,574	268,012	163,438	FAV	

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ANNUAL BUDGET	PROJECTED OUTTURN	PROJECTED OUTTURN VARIANCE		%	PERIOD MOVEMENT	ANALYSIS
(5)	(6)	(7)		(8)	(9)	(10)
306,506	300,253	6,252	FAV	2.0%	11,224	Minor variance.
57,344	57,994	(650)	ADV	-1.1%	0	Balanced budget.
805,038	805,152	(114)	ADV	0.0%	(114)	Minor variance.
614,252	532,630	81,622	FAV	13.3%	33,722	Underspend on materials £61k and tyres £17k.
22,407	22,449	(42)	ADV	-0.2%	(53)	Minor variance.
21,000	21,000	0		0.0%	0	Balanced budget.
0	0	0		0.0%	0	Balanced budget.
0	0	0		0.0%	0	Balanced budget.
147	147	0		0.0%	0	Balanced budget.
1,826,694	1,739,625	87,068	FAV	4.8%	44,779	
1,848,958	1,849,569	611	FAV	0.0%	2,652	Minor variance.
22,264	109,944	87,679	FAV	393.8%	47,431	

Appendix 5

Regeneration and Environmental Services Trading Summary Revenue Budget Monitoring Report - Payments to Other Bodies 1 April 2015 - 04 March 2016 (PERIOD 12)

Period 12

DESCRIPTION (1)	BUDGET TO DATE (2)	ACTUAL TO DATE (3)	YEAR TO DATE VARIANCES (4)	ANNUAL BUDGET (5)	PROJECTED OUTTURN (6)	PROJECTED OUTTURN VARIANCE (7)		PERIOD MOVEMENT (9)	TYPICAL AREAS OF EXPENDITURE / ANALYSIS OF VARIATIONS (10)
Payments Other Bodies - General	15,670	15,670	0	21,000	21,000	0	0.0%	0	
TOTAL EXPENDITURE	15,670	15,670	0	21,000	21,000	0	0.0%	0	