



**REPORT**

Item No: 4

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| <b>SUBJECT:</b>                 | Intermediate Care                                   |
| <b>TO:</b>                      | Integration Joint Board                             |
| <b>Lead Officer for Report:</b> | Chief Accountable Officer                           |
| <b>Author(s) of Report</b>      | Head of Planning, Performance and Quality Assurance |
| <b>DATE:</b>                    | 04.12.2017  |

**1. PURPOSE OF REPORT**

This paper is coming to the IJB

|              |                                     |                 |                          |         |                          |
|--------------|-------------------------------------|-----------------|--------------------------|---------|--------------------------|
| For approval | <input checked="" type="checkbox"/> | For endorsement | <input type="checkbox"/> | To note | <input type="checkbox"/> |
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**2. ROUTE TO THE BOARD**

This paper has been:

|          |                                     |          |                                     |          |                          |
|----------|-------------------------------------|----------|-------------------------------------|----------|--------------------------|
| Prepared | <input checked="" type="checkbox"/> | Reviewed | <input checked="" type="checkbox"/> | Endorsed | <input type="checkbox"/> |
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The paper was prepared by the Head of Planning, Performance and Quality Assurance.

**3. RECOMMENDATIONS**

3.1 The IJB is asked to:

1. Note the future direction of discharge to assess, which was agreed as part of the outputs of the Integrated Service Review Board report, approved 23rd November 2017 meeting of the IJB;
2. Note the review of intermediate care and request an interim report come back to the IJB at its 7<sup>th</sup> February 2018, and
3. Request that officers work in collaboration with colleagues in North Lanarkshire Council's Infrastructure and Enterprise and Housing Service to identify the key steps to support the transfer and change of use of Greenlea Road to maximise the benefits to active older people within the local community via the provision of amenity housing.

**4. BACKGROUND/SUMMARY OF KEY ISSUES**

4.1 Health and Social Care North Lanarkshire's Commissioning Plan 'Achieving Integration' and NHS Lanarkshire's Healthcare Strategy 'Achieving Excellence' set a vision of an integrated

health and social care system focused on prevention, anticipation and supported self-management. Through the use of appropriate health, support and care services, patients are able to stay healthy at home, or in a community setting, as long as possible, with hospital admission only occurring where appropriate.

- 4.2 Set within this context, a pan-Lanarkshire bed modelling steering group was initiated in April 2016, with a view to reviewing the future hospital and community bed requirements and actions required to facilitate change. It is clear that the utilisation of beds is rapidly changing and will continue to do so over the next decade, necessitating whole system planning on the future direction of travel.
- 4.3 Within phase one of this programme, a number of aspirations were agreed, including reviews of intermediate care, social work intermediate care and cottage hospitals. Within North Lanarkshire, all three reviews will be undertaken in one single process, with the aim of creating a single service model, commencing in December 2017.
- 4.4 The Integrated Service Review Board report, approved by the IJB in November 2017, sets a direction of travel towards a model of 'discharge to assess', which supports the early discharge of individuals back to their own home where more accurate assessment can take place. It is anticipated that this approach will reduce the future need for bed-based intermediate care.
- 4.5 A new Social Work Intermediate care facility has been built at Greenlea Road in Chryston, with Care Inspectorate registration recently granted. Following the decisions outlined above, it has become clear that the new facility, which remains vacant, could be put to better use.
- 4.6 Within North Lanarkshire Council, the Local Housing Strategy has identified the need for additional amenity housing suitable for older people. The requirement for amenity housing is particularly acute in the Moodiesburn/ Chryston area and therefore the bungalows that have been built at Greenlea Road could potentially help to meet this need, subject to some minor alterations.
- 4.7 Work is required in conjunction with colleagues in Enterprise and Housing Resources and Infrastructure in North Lanarkshire Council to identify the works required and progress the transfer of ownership to the HRA, to be incorporated within the council's new build programme, for the purposes of amenity housing.

## **5. CONCLUSIONS**

- 5.1 Following the conclusion of the Integrated Service Review Board, an agreed move towards a model of 'discharge to assess' will be developed over the coming year in North Lanarkshire, providing a positive approach for North Lanarkshire residents who will be supported to return home more quickly than currently possible. The model endeavours to promote faster recovery from illness, reduce the loss of independence so often seen following a period of hospital stay and enable a more natural environment for assessment from which potentially life-changing decisions can be made.
- 5.2 Changing the model of care will inevitably improve performance and change the demands placed on bed-based Intermediate Care and with Greenlea Road currently vacant, it seems

prudent to take an early decision that would free the facility up for use by active older people within the Northern Corridor area.

- 5.3 It is therefore proposed to work with colleagues within Infrastructure in North Lanarkshire Council to agree the next steps including discussions with planning around change of use, the works required to convert the site into amenity housing and identifying the asset value for the site.

**6. IMPLICATIONS**

**6.1 NATIONAL OUTCOMES**

The developing model of discharge to assess and associated impact on intermediate care predominantly focuses on national outcomes 2, 3 and 4.

**6.2 ASSOCIATED MEASURE(S)**

The model of discharge to assess and associated impact on intermediate care will impact on a range of national outcome indicators including 2, 3, 4, 5, 13, 14, 15, 19, 20, 21 and 22.

**6.3 FINANCIAL**

This paper has been reviewed by Finance:

|     |                                     |    |                          |     |                          |
|-----|-------------------------------------|----|--------------------------|-----|--------------------------|
| Yes | <input checked="" type="checkbox"/> | No | <input type="checkbox"/> | N/A | <input type="checkbox"/> |
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**6.4 PEOPLE**

The development of integrated structures and teams will have a significant impact on the North Lanarkshire population. Ongoing engagement of staff, service users and carers will be vital in developing implementation plans.

**6.5 INEQUALITIES**

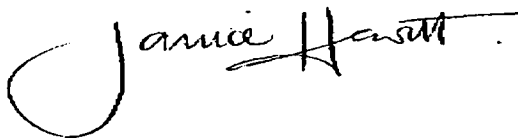
EQIA Completed:

|     |                          |    |                                     |     |                          |
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| Yes | <input type="checkbox"/> | No | <input checked="" type="checkbox"/> | N/A | <input type="checkbox"/> |
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An associated EQIA is currently under development.

**7. BACKGROUND PAPERS**

**8. APPENDICES**



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CHIEF ACCOUNTABLE OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Ross McGuffie, Head of Planning, Performance and Quality Assurance on telephone number 01698 858320.