

REPORT

Item No: _____

SUBJECT:	Directions
TO:	Integration Joint Board
Lead Officer for Report:	Chief Accountable Officer
Author(s) of Report	Head of Planning, Performance and Quality Assurance
DATE:	25.08.18

1. PURPOSE OF REPORT

This paper is coming to the IJB

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	To note	<input type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input type="checkbox"/>
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The paper was prepared by the Head of Planning, Performance and Quality Assurance and reviewed at the extended Senior Leadership Team meeting.

3. RECOMMENDATIONS

3.1 The IJB is asked to:

- Note the contents of the report
- Endorse the approach to managing directions
- Request an update on completion of the current national review of directions in due course.

4. BACKGROUND/SUMMARY OF KEY ISSUES

4.1 The Public Bodies (Joint Working) Act 2014 places a duty on Integration Authorities to develop a strategic commissioning plan that sets out how they will plan and deliver services for their area, using the integrated budgets under their control.

4.2 To support enactment of these plans, sections 26 to 28 of the Act set out the mechanism for setting binding directions from the Integration Authority to one or both of the Health Board and Local Authority.

- 4.3 Directions must be in writing and should set out a clear framework for operational delivery of the functions that have been delegated to the Integration Authority, including the function to be exercised and the budget associated.
- 4.4 The directions can be described in terms of delivery of services, achievement of outcomes or by reference to the strategic plan. The Integration Authority has some flexibility in how specific a direction can be (e.g. allocating a sum of money for delivery of a service to a much more specific direction around service model to be employed and the timescales for directions to be delivered).
- 4.5 A direction remains in place until it is varied, revoked or superseded by a later direction in respect of the same function.
- 4.6 There has been dialogue nationally to review the use of Directions across all Integration Authorities and following review at the Chief Officers group, the processes within Glasgow City were identified as good practice.
- 4.7 Appendix one sets out a new direction tracker for the IJB, commencing from April 2018, though including the directions that were formally carried forward from the 2017/18 Strategic Commissioning Plan.
- 4.8 It should be noted that to be compliant with the Scottish Government guidance note, further work will be required to identify the exact resource associated with each direction. While the majority are being delivered within the existing service resource, best practice would see the exact resource identified for each. This exercise will be completed in time for the October meeting of the IJB.
- 4.9 Following each IJB meeting, the Chief Accountable Officer will email both Chief Executives to notify of any new intentions identified within the meeting, along with a copy of the updated direction tracker.
- 4.10 It should be noted that a wider review of Directions is currently underway with the Scottish Government, which is expected to report back in Autumn. Any new implications from this work will be fed back to the IJB, along with any required changes to the above process.

5. CONCLUSIONS

- 5.1 The use of Directions is the key mechanism for IJBs to formally request enactment of its strategic intentions.
- 5.2 To ensure the IJB is working in line with the national guidelines, it is proposed that a direction tracker is implemented and updated at each IJB meeting.
- 5.3 The IJB report template will be updated to note any potential change to the directions and the Chief Accountable Officer will email both Chief Executives with any new directions and the updated direction tracker after each IJB meeting.
- 5.4 A national review around Directions is currently underway and anticipated to report back in Autumn 2018. Any required changes from this review will be reported back to the IJB in due course.

6. IMPLICATIONS

6.1 NATIONAL OUTCOMES

This work has implications for all nine national outcomes

6.2 ASSOCIATED MEASURE(S)

None.

6.3 FINANCIAL

This paper has been reviewed by Finance:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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6.4 PEOPLE

No implications noted.

6.5 INEQUALITIES

EQIA Completed:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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Each commissioning intention will develop an EQIA as required.

7. BACKGROUND PAPERS

8. APPENDICES

Appendix 1: Direction Tracker



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 CHIEF ACCOUNTABLE OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Ross McGuffie on telephone number 01698 858 143

Appendix 1: Direction Tracker

Direction	Budget	Date	Report Title	Lead Officer	Date Expired
Implementing the universal HV Pathway	Within existing resource	15/03/2017	Strategic Commissioning Plan	Anne Armstrong	
Expanding provision of FNP	Within existing resource	15/03/2017	Strategic Commissioning Plan	Anne Armstrong	
Developing technical solutions for data sharing	£144k	15/03/2017	Strategic Commissioning Plan	Ross McGuffie	
Implement the findings of the Integrated Service Review Board Report	£250k 18/19 £250k 19/20	27/03/2018	Letters of Direction	Janice Hewitt	
Implement the findings of the Intermediate Care review	Within existing resource	27/03/2018	Letters of Direction	Ross McGuffie Bobby Miller	
Prepare and commence implementation of the Primary Care Local Improvement Plan		27/03/2018	Letters of Direction	Alastair Cook Owen Watters	
Roll out of Crisis brief interventions		27/03/2018	Letters of Direction	Owen Watters	
Tackling mental health stigma		27/03/2018	Letters of Direction		
North H&SCP contributions to Children's Services Plan: - Roll out revised structure - Implement RCS & PACE actions - Implement POP programme		27/03/2018	Letters of Direction	Alison Gordon Anne Armstrong	
North H&SCP contribution to Community Justice Plan: - Learning Hub - Structured deferred sentences		27/03/2018	Letters of Direction	Alison Gordon	
Embed routine enquiry for key health improvement areas in generic assessments and increase uptake of MLE		27/03/2018	Letters of Direction	Kerri Todd Bobby Miller	
North H&SCP contribution to LOIP: - increased screening uptake among people experiencing homelessness - ED frequent attenders		27/03/2018	Letters of Direction	Elspeth Russell	

Direction	Budget	Date	Report Title	Lead Officer	Date Expired
pilot					
Review of community capacity building and carer support	Within existing resource	27/03/2018	Letters of Direction	Ross McGuffie	
Implementation of the Carers (Scotland) Act		27/03/2018	Letters of Direction	Bobby Miller	
Supporting the redevelopment/ replacement of Monklands	Within existing resource	27/03/2018	Letters of Direction	Ross McGuffie	
Complete Market Facilitation Plan	Within existing resource	27/03/2018	Letters of Direction	Ross McGuffie	
Implement new model of home support	Within existing resource	27/03/2018	New Model of Home Support	Bobby Miller	
Change eligibility criteria for community alarms to align with the wider prioritisation framework used for other SW services	Within existing resource	27/03/2018	Community Alarm Service - Review of Eligibility Criteria and Future Service Planning	Alison Gordon	
Implement the new Intermediate Care model across all North off-site facilities, including the closure of the Monklands House facility		05/06/2018	Intermediate Care	Ross McGuffie	

To	Direction	Budget	Date	Report Title	Lead Officer	Date Expired
NHSL	Implementing the universal HV Pathway		15/03/2017	Strategic Commissioning Plan	Anne Armstrong	
NHSL	Expanding provision of FNP		15/03/2017	Strategic Commissioning Plan	Anne Armstrong	
NHSL/NLC	Developing technical solutions for data sharing	£144k	15/03/2017	Strategic Commissioning Plan	Ross McGuffie	
NHSL/NLC	Implement the findings of the Integrated Service Review Board Report	£250k 18/19 £250k 19/20	27/03/2018	Letters of Direction	Janice Hewitt	
NHSL/NLC	Implement the findings of the Intermediate Care review	Within existing resource	27/03/2018	Letters of Direction	Ross McGuffie Bobby Miller	
NHSL	Prepare and commence implementation of the Primary Care Local Improvement Plan		27/03/2018	Letters of Direction	Alastair Cook Owen Watters	
NHSL	Roll out of Crisis brief interventions		27/03/2018	Letters of Direction	Owen Watters	
NHSL/NLC	Tackling mental health stigma		27/03/2018	Letters of Direction		
NHSL/NLC	North H&SCP contributions to Children's Services Plan: - Roll out revised structure - Implement RCS & PACE actions - Implement POP programme		27/03/2018	Letters of Direction	Alison Gordon Anne Armstrong	
NHSL/NLC	North H&SCP contribution to Community Justice Plan: - Learning Hub - Structured deferred sentences		27/03/2018	Letters of Direction	Alison Gordon	
NHSL/NLC	Embed routine enquiry for key health improvement areas in generic assessments and increase uptake of MLE		27/03/2018	Letters of Direction	Kerri Todd Bobby Miller	
NHSL/NLC	North H&SCP contribution to LOIP: - increased screening uptake among people experiencing homelessness - ED frequent attenders pilot		27/03/2018	Letters of Direction	Elspeth Russell	
NHSL/NLC	Review of community capacity building and carer support		27/03/2018	Letters of Direction	Ross McGuffie	
NHSL/NLC	Implementation of the Carers (Scotland) Act		27/03/2018	Letters of Direction	Bobby Miller	
NHSL/NLC	Supporting the redevelopment/ replacement of Monklands		27/03/2018	Letters of Direction	Ross McGuffie	
NHSL/NLC	Complete Market Facilitation Plan		27/03/2018	Letters of Direction	Ross McGuffie	
NLC	Implement new model of home support	Within existing resource	27/03/2018	New Model of Home Support	Bobby Miller	
NLC	Change eligibility criteria for community alarms to align with the wider prioritisation framework used for other SW services	Within existing resource	27/03/2018	Community Alarm Service - Review of Eligibility Criteria and Future Service Planning	Alison Gordon	