

North Lanarkshire Council

Report

Policy & Strategy Committee

approval noting

Ref JQ/EK

Date 19/03/20

Update to the 5 Year Capital Programme 2018/19 to 2022/2023 and the review of the Capital Strategy to 2022/23

From Elaine Kemp, Head of Financial Solutions

Email quinnj@northlan.gov.uk

Telephone Joseph Quinn, Finance Manager, 01698 302061

Executive Summary

On the 15 March 2018, the Policy and Resources Committee approved the Composite Capital Programme for the 5-year period from 2018/19 to 2022/23. This report provides an update for the remaining 3 years from 2020/21 to 2022/23 incorporating all community capital investment programmes and includes the annual review of the Capital Strategy to 2022/23. The Housing Revenue Account capital investment plans have also been included for completeness.

The report will:

- Detail the capital resource requirements for the 2020/21, 2021/22 and 2022/23 capital programme;
- Seek approval for remaining 3 years (2020/21 to 2022/23) of the 5 year capital programme;
- Provide an update on the annual review of the Council's Capital Strategy to 2022/23.

Recommendations

It is recommended that Committee:

- a) Note the capital resource requirements for the 2020/21, 2021/22 and 2022/23 capital programme;
- b) Approve the remaining 3 years (2020/21 to 2022/23) of the 5 year capital programme for all community capital investment programmes, subject to future grant allocations;
- c) Note the review of the Council's Capital Strategy;
- d) Authorise the Strategic Capital Delivery Group (SCDG) to amend the programme, under their terms of reference, to ensure an efficient and effective delivery of the programme and manage capital resource funding volatility.

The Plan for North Lanarkshire

Priority Improve North Lanarkshire's resource base

Ambition statement (25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning

1. Background

- 1.1 On the 15 March 2018, the Policy and Resources Committee approved the Composite Capital Programme for the 5-year period from 2018/19 to 2022/23.
- 1.2 In February 2019 the Council implemented the Plan for North Lanarkshire which is the key driver behind the revised Capital Programme for years 2020/21, 2021/22 and 2022/23. The programme now incorporating the previous programmes plus the capital investment programmes for Schools Modernisation, 1140hrs Early Years Expansion, Enterprise Projects including City Deal and the establishment of the Community Investment Fund. The capital programme aligning to the Plan to ensure it meets corporate priorities, as follows:
 - Improving economic opportunities and outcomes;
 - Supporting all children and young people to realise their full potential;
 - Improving the health and wellbeing of our communities;
 - Enhancing participation, capacity and empowerment across our communities;
 - Improving North Lanarkshire's resource base.
- 1.3 The Policy and Strategy Committee also approved a revised Capital Strategy to 2022/23 in June 2019. The purpose of the Strategy being to create an asset base which meets the shared ambition where we aspire that North Lanarkshire is the place to Live, Learn, Work, Invest and Visit.
- 1.4 The Council has adopted the Strategy in preparing the revised investment programme for 2020/21, 2021/22 and 2022/23. This ensures capital expenditure and investment decisions are taken in line with the Council's priorities, service objectives and properly takes account of stewardship, value for money, prudence, sustainability and affordability.
- 1.5 The Strategy also outlines the role of the Strategic Capital Delivery Group (SCDG) which was initially set up in July 2017 to develop the 5 year programme. The SCDG will continue to have a role facilitating the effective management, delivery and monitoring of capital projects for the revised capital programme for the period 2020/21 to 2022/23.
- 1.6 The SCDG is an officer working group convened of senior officers, including Executive Directors and Heads of Service. The SCDG Terms of Reference & Governance Framework ("terms of reference") set out the role and objectives of the Group.
- 1.7 The revised capital expenditure plans outlined below for the remaining 3 years (2020/21 to 2022/23) of the initial 5 year capital programme reflect decisions taken by the SCDG, up to and including the last meeting held on 23 January 2020.

2. Report

2.1 Capital Resources

- 2.1.1 The revised capital programme has been developed based on the latest estimates of available resources as shown in Table 1 below. This includes general capital grant, specific grants, other contributions and prudential borrowing and also reflects the Council's strategy for applying capital receipts.

Capital Resources Summary :

<u>Community Investment Programmes</u>	2020/21	2021/22	2022/23	Total
	£000s	£000s	£000s	£000s
General Capital Grants	23,197	27,000	27,000	77,197
Specific Government Grants	20,977	5,663	33,852	60,492
Other Contributions	5,603	1,409	1,125	8,137
Capital Receipts	4,125	3,375	3,216	10,716
Capital Receipts transfer to Capital Fund	(4,125)	(3,375)	(3,216)	(10,716)
CIF Funding	7,000	3,000	3,000	13,000
Overprogramming Factor	6,000	6,000	6,000	18,000
General Fund Resources	62,777	43,072	70,977	176,826
Prudential Borrowing	26,430	69,515	152,200	248,145
	89,207	112,587	223,177	424,971
<u>Housing Revenue Account</u>				
Government Grants	20,713	12,459	17,113	50,285
Capital from Current Revenue	27,146	24,992	24,974	77,112
Housing Revenue Account Resources	47,859	37,451	42,087	127,397
Prudential Borrowing	77,596	66,205	65,853	209,654
	125,455	103,656	107,940	337,051
<u>Total Capital Resources</u>	214,662	216,243	331,117	762,022

Table 1: Capital Resources Summary

Community Investment Programmes

- 2.1.2 The capital resources summary for the Community Investment Programmes include the resources anticipated to meet the 2020/21, 2021/22 and 2022/23 capital investment programmes for Composite, Schools Modernisation, 1140hrs Early Years Expansion, Enterprise projects including City Deal and the Community Investment Fund.
- 2.1.3 The Local Government Finance Settlement (LGFS) on 6 February 2020 provided a one year settlement for 2020/21 of £23.197m which represents a 23% reduction from an anticipated level of £30.0m and from 2021/22 onwards the General Capital grant has been estimated at £27.000m.
- 2.1.4 Within the approved 5 year Capital Programme, revised future allocation assumptions general capital government grants of £30.000m were forecast for 2020/21, 2021/22 and 2022/23. Given the significant reduction overall of almost £13.0m in grants forecast as a result the latest settlement and revised forecasts, the capital plans outlined within this report will be subject to review by the SCDG and consideration will be given to funding essential projects from Community Investment Fund.
- 2.1.5 As the single year settlement reduces the reliability of the potential resource forecasting methodology, if the Scottish Government as previously indicated, provide funding details in the summer of 2020/21 for the financial years 2021/22 and 2022/23 this should enhance the Council budgetary process. This will also provide more certainty for capital plans in the future and will assist in the review process and on-going monitoring undertaken by the SCDG.
- 2.1.6 Table 1 includes £20.977m for specific government grants which the Council will apply in 2020/21, this also includes specific grants received in 2019/20 which will not be applied until 2020/21. This funding must be used to support specific projects, including the 1140hrs Early Years Expansion (£8.031m), cycling walking safer streets

(£1.496m), town centre fund (£2.540), and projects that meet the aims of bringing vacant and derelict land (£5.042m) back into operation.

- 2.1.7 The table also includes estimated specific grants due in respect of Enterprise projects including City Deal for 2020/21 (£3.868m), 2021/22 (£5.663m) and 2022/23 (£33.852m), noting the timing of the grant cash allocation may be subject to variation, managed by the project management office for all Clyde Valley City Deal projects.
- 2.1.8 The Council also receive others contributions from outside bodies and organisations. For the Schools Modernisation programme, Table 1 includes additional resources of £5.603m in 2020/21, £1.409m in 2021/22 and £1.125m in 2022/23 for anticipated developer contributions.
- 2.1.9 The Council's Medium Term Financial Plan 2020/21 to 2024/25, approved by Policy and Strategy Committee in September 2019, makes allowance for funding to support capital investment in the form of borrowing and the associated loan charges. Within Table 1 above the borrowing levels shown represent the shortfall between the current planned capital expenditure levels and other capital financing resources available.
- 2.1.10 It should be noted the capital expenditure plans and borrowing requirement contained within this report may be subject to review. This will be undertaken in conjunction with the consideration and approval of the Council's revenue budget and confirmation of future years funding, anticipated in the summer of 2020/21. This process will be managed by the SCDG per the terms of reference, noting borrowing can be reprofiled across the three years to match expenditure, which provides flexibility within the programme, assisting in its overall delivery, aligning to the Treasury Management Strategy.
- 2.1.11 The approved 5 year Capital Programme for 2018/19 to 2022/23 included a provision for capital receipts within the funding for the composite programme. However whilst the capital receipts should still be generated as planned, they will be transferred to a capital fund as reported to the Policy & Strategy Committee in June 2019 as shown within Table 1.
- 2.1.12 The approved 5 year Capital Programme for 2018/19 to 2022/23 included an allowance for over-programming which represented an unfunded element of the programme and had been included to assist with the management and delivery of the programme. This recognises that, in year expenditure may be less than anticipated due to unavoidable delays in some large-scale capital projects. This over the remaining three years of the programme allowance requires to be appropriately managed.

Housing Revenue Account

- 2.1.13 For completeness the capital resources summary for the Housing Revenue Account have been included within Table 1 which outlines the resources anticipated to meet the 2020/21, 2021/22 and 2022/23 capital investment programmes for mainstream, new build ,council buyback and ambition programmes which are detailed within the 2020/21 - 30 Year Housing Financial Plan.

2.2 Capital Planning and Programme Development

- 2.2.1 The 5 year capital programme was developed in conjunction with Services and led by the Strategic Capital Delivery Group (SCDG) based on capital bids to the SCDG using a standard template to evidence alignment with council priorities. The updated capital programme proposed within this report, retains this approach. For further information regarding the methodology, refer to the refreshed Council Capital Strategy to 2022/23 approved by Policy and Strategy Committee in June 2019.

2.2.2 Within the updated capital expenditure plans, service expenditure will continue to be categorised under the following themes as follows:

- Unavoidable Commitment
- Key Ambition
- Revenue Savings
- Statutory Obligation
- Building Asset Expenditure
- Environmental Asset Expenditure

2.2.3 To reflect new project initiatives, since the 5 year capital programme was initially developed and to recognise projects funded from specific grants/contributions it is proposed two thematic categories are added as follows:

- External Funding
- Communities: Participatory Budgeting

2.2.4 For monitoring purposes, the Schools Modernisation, 1140hrs Early Years Expansion, Enterprise Projects including City Deal and Community Investment Fund projects will fall under the 'Key Ambition' thematic category.

2.2.5 The Housing Revenue Account capital investment plans have their own thematic categories which are controlled and monitored as part of their own reporting arrangements.

2.3 Capital Investment

2.3.1 Table 2 below provides details of the revised investment proposals, set out by Service and Thematic category with indicative service phasing over the three years.

Summary of Revised Thematic Category Budgets	20/21	21/22	22/23	Total
	£000s	£000s	£000s	£000s
Enterprise & Communities				
Unavoidable	19,773	13,381	12,987	46,141
Key Ambition	6,029	6,879	5,047	17,955
Revenue Savings	1,945	997	915	3,857
Statutory Obligations	150	100	100	350
Building Asset Expenditure	2,631	1,614	1,294	5,538
Environmental Asset Expenditure	7,106	2,539	1,964	11,609
Communities - Participatory Budgeting	452	0	0	452
External Funding	7,582	0	0	7,582
	45,667	25,510	22,308	93,485
Chief Executives : Business Solutions				
Key Ambition	7,923	1,720	1,545	11,187
Health & Social Care				
Key Ambition	2,390	2,440	2,349	7,179
Composite Capital Programme	55,980	29,670	26,201	111,851
Other Key Ambition Projects :				
Schools Modernisation	3,892	26,139	67,263	97,294
1140hrs Early Years Expansion	9,583	0	0	9,583
Enterprise Projects including City Deal	4,752	6,778	44,713	56,243
Community Investment Fund	15,000	50,000	85,000	150,000
Community Investment Programmes	89,207	112,587	223,177	424,971
Housing Revenue Account				
Mainstream	64,948	49,579	49,451	163,978
New Build	46,682	37,425	42,925	127,032
Council Buyback	12,425	12,692	12,964	38,081
Ambition	1,400	3,960	2,600	7,960
Housing Revenue Account	125,455	103,656	107,940	337,051
Grand Total	214,662	216,243	331,117	762,022

Table 2: Capital Investment Summary by Service/Thematic Category

- 2.3.2 Appendix 1 provides details of the revised capital programme allocation by thematic category for 2020/21 to 2022/23 which reflects SCDG decisions taken at meetings during 2018/19 and 2019/20, per the terms of reference, up to and including the meeting held on the 23 January 2020.
- 2.3.3 The revised 3 year (2020/21 to 2022/23) capital programme allocation will remain under review as the programme progresses and will be monitored/amended by the SCDG under their terms of reference, with reporting arrangements to the Council, Policy and Strategy, Finance & Resources and Service Committees managed accordingly.
- 2.3.4 Approval of 2020/21 and 2021/22 capital expenditure plans respectively is required to allow Services to manage the delivery of the programme and enable the SCDG to function effectively in managing the acceleration and reprofiling of projects and to ensure expenditure levels utilise the Council's general capital grant in-year, as required by legislation.
- 2.3.5 Appendix 2 details the proposed capital programme allocation for 2020/21 to 2022/23 by Thematic Category and by the investment streams for the Housing Revenue Account.
- 2.3.6 A summary of the forecast Capital Programme 2020/21 to 2022/23 including all capital investment plans and the capital funding resources is provided within Appendix 3.

2.4 Review of Capital Strategy to 2022/23

- 2.4.1 Following the publication of the revised Prudential Code for Capital Finance in Local Authorities 2017, there was a requirement for Councils to produce a Capital Strategy. In light of the new Prudential Code requirements, the Capital Strategy to 2022/23 (the Strategy), which represented a refresh of the Capital Investment Strategy 2005/2018, was approved by the Policy and Strategy Committee in June 2019.
- 2.4.2 The purpose of the Strategy being to create an asset base which meets the shared ambition where we aspire that North Lanarkshire is the place to Live, Learn, Work, Invest and Visit. This shared ambition musters combined resources and delivers change in a dynamic way that recognizes the need for partnership and co-operation to address challenges through integrated solutions and make a difference to the lives of people who live in our communities.
- 2.4.3 The objective and aim of the Strategy ensuring the Council takes capital expenditure and investment decisions in line with the Council's priorities, service objectives and properly takes account of stewardship, value for money, prudence, sustainability and affordability.
- 2.4.4 The Strategy forms part of the Council's integrated approach to corporate resource planning which will be included within the Council's overarching Financial Strategy, aligning with other Council Corporate Policies and Plans informing the capital investment process.
- 2.4.5 It is a means of developing capital investment proposals up to 2022/23 based on available resources aligned to The Plan for North Lanarkshire, Best Value & Efficiency, the Financial Regulations, the Corporate Asset Management Plan, and the Medium Term Financial Plan established within the overarching Financial Strategy.

- 2.4.6 The Strategy sets out the Governance and Programme Management Arrangements and the expected level of skills and knowledge required in capital matters, to enable the Council to achieve its capital investment objectives. The Council has in place a Strategic Capital Delivery Group (SCDG) to oversee the identification of capital funding resources, project approval and the day to day management of the capital programme including the realignment of resources and programme delivery.
- 2.4.7 The Strategy outlines the requirement to access various capital funding sources which are available to the Council including capital grants, capital receipts and prudential borrowing. It also recognises opportunities for collaborative working or taking advantage of new funding opportunities to support economic growth and Ambition.
- 2.4.8 The Strategy highlights the risks that may impact upon the Council achieving its aims and objectives for capital expenditure and investment, including the risk of delay in starting and completing projects and the risk of cost overrun. Inherent treasury management risks are also highlighted which may impact upon the affordability and delivery of the approved capital programme. These include interest rate, liquidity, and legal and regulatory risk, heavily influenced by the external environment.
- 2.4.9 In accordance with the Strategy , the Council has a model for allocating limited capital finance to competing projects, using a formal capital bid template and a project ranking and selection process and RAG (red, amber, green) status.
- 2.4.10 Thereafter the Strategy outlines the monitoring processes and mechanisms put in place to ensure that projects that receive funding are delivered on time, within budget and provide the desired level of service output.
- 2.4.11 Finally the Strategy recognises the importance of good Treasury Management (TM) practice as an important factor in achieving the aims and objectives of the Capital Strategy identifying prudential borrowing as an important funding source. The TM team being responsible for funding this adopting the Council's annual borrowing strategy laid out within its TM Strategy.
- 2.4.12 The Council in accordance with the Prudential Code requirements recently carried out an annual review of the Capital Strategy to 2022/23 and can report that the main principles outlined and adopted within the Strategy remain unchanged apart from minor updates outlined below.
- The SCDG terms of reference have been updated to incorporate all capital investment programmes.
 - The Council has established a Community Investment Fund sub-group to oversee the capital governance and programme management arrangements of this capital investment programme. A tailored capital bid methodology and scoring model is currently being developed which will be formally incorporated within the Capital Strategy once this exercise has been completed.
 - Within the Capital Strategy to 2022/23 approved in June 2019:
 - the forecast funding sources for 2020/21 to 2022/23 within Appendix C have been updated per Table 1 above within Section 2.1 of this report.
 - the estimated expenditure within Appendix D has been updated per Appendix 1 attached for 2020/21 to 2022/23 and for the change in NLC organisational structure.
-

3. Equality and Diversity

3.1 Fairer Scotland

There are no specific impacts on Fairer Scotland.

3.2 Equality Impact Assessment

There are no specific Equality Impact Assessments to note.

4. Implications

4.1 Financial Impact

4.1.1 The revised capital programme for years 2020/21 to 2022/23 is made up of:

- Capital investment of £762.022m which comprises Community Investment Programmes £424.971m and Housing Revenue Account £337.051m;
- Funded by General and HRA Resources of £304.223m and £457.799m prudential borrowing.

4.2 HR/Policy/Legislative Impact

There are no HR/Policy/Legislative impacts.

4.3 Environmental Impact

There are no environmental impacts.

4.4 Risk Impact

4.4.1 All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy (September 2012), Services manage these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within approved budget levels.

4.4.2 To minimise risk this report has been prepared by service based Financial Solutions personnel in consultation with budget managers, in accordance with Financial Regulations.

4.4.3 The Council in approving the revised 3 year capital programme will expose the Council to risk, these include, but are not limited to the list below and will require mitigation. It is the responsibility of individual managers, Executive Directors/Heads of Service and the SCDG to ensure projects meet their agreed targets, in line with the approved capital programme.

- Failure to spend in-year capital grant – may result in the unspent portion being returned to the Scottish Government;
 - Project delays and programme issues arise that delay the completion of the programme – this would impact deliverability of the overall programme as various projects compete for the available resources (officer time, etc);
 - Significant variation in forecasting – the revised 3 year programme uses estimates of future resources, there is an inherent risk that these forecast may be incorrect, as such the level of future grant forecast may be lower than envisaged in the report.
-

5. Measures of success

- 5.1 The Strategic Capital Delivery Group will monitor the performance of the capital programme on a quarterly basis and liaise with officers, CMT and members to ensure completion of the programme in line with that agreed today.

Completed projects will be assessed against their objectives and consideration given to performance against those objectives to ensure continuous improvement in delivery of capital projects.

6. Supporting documents

- 6.1 **Appendix 1:** Capital Programme Allocation by Thematic Category 2020/21 to 2022/23
Appendix 2: Proposed Phased Capital Programme 2020/21 to 2022/23
Appendix 3: Forecast Capital Programme Summary 2020/21 to 2022/23



Elaine Kemp
Head of Financial Solutions

Description	Revised Programme Allocation 2020/21 to 2022/23 £000s
Enterprise & Communities : Building Asset Expenditure	
Floor Coverings and Decoration	554
Toilet Refurbishments	420
Refurbishment of Dining Counter Server Areas	35
Estates	185
Environmental Assets - Building Improvements	160
Sustainable Estate	4,080
NLL Major Maintenance	105
Sub-total	5,538
Enterprise & Communities: Participatory Budgeting	
Local Development Plan	452
Sub-total	452
Enterprise & Communities: External Funding	
RCGF Fund	1,740
Vacant & Derelict Land Fund	5,042
Town Centre Fund	800
Sub-total	7,582
Enterprise & Communities: Key Ambition	
Regeneration and Town Centres	11,156
Curriculum Development	3,510
ASN	1,175
Pitches (former education)	1,354
NLL Sports Pitches	760
Chief Executives: Key Ambition	
Digitisation	8,821
Communication and Digital	2,367
Health & Social Care: Chief Executives: Key Ambition	
Mobile/Agile/Flexible Working	420
Integrated Equipment and Adaptations	6,759
Sub-total	36,322
Enterprise & Communities: Revenue Savings	
Renewal of Building Cleaning	140
Renewal of Catering	140
Plant, Machinery and Vehicles - Land Management Machinery and Vehicles	1,440
Plant, Machinery and Vehicles - Country Parks Equipment	214
Investment in New Vehicles	1,384
Plant, Machinery and Vehicles - Workshop Equipment	370
Plant, Machinery and Vehicles - Waste HWRC Plant and Machinery	169
Sub-total	3,857
Enterprise & Communities: Environmental Asset Expenditure	
Infrastructure Improvements - Roads	4,676
Other Infrastructure Heath and Wellbeing projects (walking & cycling network, sustainable travel)	3,496
Infrastructure Improvements to Land	3,277
Other Infrastructure Heath and Wellbeing projects (parks, woodlands and local nature reserves)	159
Sub-total	11,609
Enterprise & Communities: Statutory Obligation	
Disability Access DDA	200
Community Facilities - Fire Safety	150
Sub-total	350

Capital Programme Allocation by Thematic Category 2020/21 to 2022/23 (continued)

Appendix 1

Description	Revised Programme Allocation 2020/21 to 2022/23 £000s
Enterprise & Communities: Unavoidable	
Antonine Wall	50
Energy Efficiency	1,800
Demolitions	450
Asbestos Management	350
Health and Safety	75
Condition Surveys	300
Re-wiring Contracts	2,559
Boiler Upgrade and Replacement	1,793
Re-Roofing Contracts	3,073
Window Replacements	966
Internal and External Works	2,015
Estates - Capital Delivery	375
Core Works	389
Community Facilities - Condition Survey Works	1,795
Libraries	115
Museums Arts - Air conditioning unit	50
NLL Condition Surveys	1,768
NLL Health & Safety	618
Street Lighting Infrastructure/Carbon Restructure	9,634
Infrastructure Improvements - Roads (essential)	17,200
Contaminated Land and Air Quality Monitoring	752
7 Lochs project	14
Sub-total	46,141
Total	111,852

	Programme Allocation 2020/21 to 2022/23 £000s
E & C : Schools Modernisation : The Council remains committed to providing 21st century learning environments for our schools whilst enhancing local communities which includes the new build schools and centres programme.	97,294
E & C : 1140 hrs Early Years Expansion: Investment to meet the Scottish Government initiative to provide 1140 hours childcare provision by 2020. The expansion in hours is intended to support child development, help close the attainment gap through the provision of high quality services; and support parents and carers to return to work, train or study.	9,583
E & C : Enterprise Projects including City Deal :The City Deal projects and their sub projects will deliver transport infrastructure to improve connectivity between centres of population and employment sites in North Lanarkshire and the wider city region includes Pan Lanarkshire, A8/M8 improvements and Gartcosh/Glenboig Link Road	56,242
Community Investment Fund : Investment targeted towards tackling the barriers to growth by unlocking the potential in the most deprived areas, breaking the cycle of poverty and opening up opportunities to create more equal communities.	150,000

Total Community Investment Programmes 424,971

Housing Revenue Account	Programme Allocation 2020/21 to 2022/23 £000s
Mainstream: Investment within the Councils existing housing stock	163,978
New Build: Housing Strategy/Policy to increase housing stock provision by 5,000 by 2035	127,032
Council Buy Back Housing Strategy/Policy to increase housing stock provision by 5,000 by 2035	38,081
Ambition : Investment linked to Tower Strategy	7,960

Total Housing Revenue Account 337,051

Grand Total 762,022

Proposed Phased Capital Programme 2020/21 to 2022/23

Appendix 2

Enterprise & Communities

Description	Revised Budget 2020/21 £000s	Revised Budget 2021/22 £000s	Revised Budget 2022/23 £000s	Programme Allocation £000s
Floor Coverings and Decoration	267	183	104	554
Toilet Refurbishments	200	200	20	420
Refurbishment of Dining Counter Server Areas	35	0	0	35
Estates	70	70	45	185
Environmental Assets - Building Improvements	110	25	25	160
Sustainable Estate	1,920	1,060	1,100	4,080
NLL Major Maintenance	29	76	0	105
Local Development Plan	452	0	0	452
RCGF Fund	1,740	0	0	1,740
Vacant & Derelict Land Fund	5,042	0	0	5,042
Town Centre Fund	800	0	0	800
Regeneration and Town Centres	3,580	3,532	4,044	11,156
Curriculum Development	1,320	1,187	1,004	3,510
ASN	275	900	0	1,175
Pitches (former education)	354	1,000	0	1,354
NLL Sports Pitches	500	260	0	760
Renewal of Building Cleaning	40	40	60	140
Renewal of Catering	40	40	60	140
Plant, Machinery and Vehicles - Land Management Machinery and Vehicles	304	546	590	1,440
Plant, Machinery and Vehicles - Country Parks Equipment	54	73	87	214
Investment in New Vehicles	1,384	0	0	1,384
Plant, Machinery and Vehicles - Workshop Equipment	100	175	95	370
Plant, Machinery and Vehicles - Waste HWRC Plant and Machinery	23	123	23	169
Infrastructure Improvements - Roads	1,903	1,420	1,353	4,676
Other Infrastructure Health and Wellbeing projects (walking & cycling network, sustainable travel)	2,916	320	260	3,496
Infrastructure Improvements to Land	2,215	755	307	3,277
Other Infrastructure Health and Wellbeing projects (parks, woodlands and local nature reserves)	71	44	44	159
Disability Access DDA	100	50	50	200
Community Facilities - Fire Safety	50	50	50	150
Antonine Wall	20	15	15	50
Energy Efficiency	1,000	400	400	1,800
Demolitions	300	100	50	450
Asbestos Management	150	150	50	350
Health and Safety	50	15	10	75
Condition Surveys	100	100	100	300
Re-wiring Contracts	1,000	1,100	459	2,559
Boiler Upgrade and Replacement	600	400	793	1,793
Re-Roofing Contracts	1,000	1,073	1,000	3,073
Window Replacements	400	400	166	966
Internal and External Works	950	565	500	2,015
Estates - Capital Delivery	125	125	125	375
Core Works	389	0	0	389
Community Facilities - Condition Survey Works	795	550	450	1,795
Libraries	100	15	0	115
Museums Arts - Air conditioning unit	0	0	50	50
NLL Condition Surveys	581	464	722	1,768
NLL Health & Safety	139	150	329	618
Street Lighting Infrastructure/Carbon Restructure	6,034	1,800	1,800	9,634
Infrastructure Improvements - Roads (essential)	5,800	5,700	5,700	17,200
7 Lochs project	14	0	0	14
Contaminated Land and Air Quality Monitoring	225	259	268	752
Enterprise & Communities - sub-total	45,667	25,510	22,308	93,485

Chief Executives - Business Solutions

	Revised Budget 2020/21 £000s	Revised Budget 2021/22 £000s	Revised Budget 2022/23 £000s	Programme Allocation £000s
Digitisation	7,021	900	900	8,821
Communication and Digital	902	820	645	2,367
Chief Executives - Business Solutions - sub-total	7,923	1,720	1,545	11,188

Health & Social Care

Mobile/Agile/Flexible Working	190	140	90	420
Integrated Equipment and Adaptations	2,200	2,300	2,259	6,759
Health & Social Care - sub-total	2,390	2,440	2,349	7,179

Other Key Ambition Projects

Schools Modernisation	3,892	26,139	67,263	97,294
1140hrs Early Years Expansion	9,583	0	0	9,583
Enterprise Projects including City Deal	4,752	6,778	44,712	56,242
Community Investment Fund	15,000	50,000	85,000	150,000
Other Key Ambition Projects - sub-total	33,227	82,917	196,975	313,119

Community Investment Programmes: Grand Total	89,207	112,587	223,176	424,971
---	---------------	----------------	----------------	----------------

Housing Revenue Account

Schools Modernisation	64,948	49,579	49,451	163,978
Children & Young People	46,682	37,425	42,925	127,032
Enterprise Projects including City Deal	12,425	12,692	12,964	38,081
Community Investment Fund	1,400	3,960	2,600	7,960

Housing Revenue Account: Grand Total	125,455	103,656	107,940	337,051
---	----------------	----------------	----------------	----------------

Grand Total	214,662	216,243	331,116	762,022
--------------------	----------------	----------------	----------------	----------------

Forecast Capital Programme Summary 2020/21 to 2022/23

Appendix 3

	2020/21 £000s	2021/22 £000s	2022/23 £000s	Total
General Fund (GF)				
Composite Service Core Investment	55,980	29,670	26,201	111,852
Schools Modernisation	3,892	26,139	67,263	97,294
1140hrs Early Years Expansion	9,583	0	0	9,583
Enterprise Projects incl City Deal	4,752	6,778	44,712	56,242
Community Investment Fund	15,000	50,000	85,000	150,000
General Fund: Total Capital Investment	89,207	112,587	223,176	424,971
General Fund Resources:	62,777	43,072	70,977	176,826
General Fund : Borrowing Requirement	26,430	69,515	152,200	248,145
HRA : Total Capital Investment	125,455	103,656	107,940	337,051
HRA : General Resources	47,859	37,451	42,087	127,397
HRA : Borrowing Requirement	77,596	66,205	65,853	209,654
Summary				
Total Council : Capital Investment	214,662	216,243	331,116	762,022
Total Council : Resources	110,636	80,523	113,064	304,223
Total Council : Borrowing Requirement	104,026	135,720	218,053	457,799