

# North Lanarkshire Council Report

## Adult Health and Social Care Committee

approval  noting

Ref LH/TOH

Date 08/09/20

## Revenue & Capital Monitoring Report: H&SCP – North Lanarkshire (Adult Social Care & Housing) Period 4: 01/04/2020 to 24/07/2020

**From** Morag Dendy, Head of Planning, Performance and Quality Assurance

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### Executive Summary

This report provides a summary of both the revenue financial performance of the Health & Social Care Partnership (H&SCP) – North Lanarkshire (Adult Social Care & Housing) and the capital financial performance of the Social Work capital programme.

The report illustrates the projected outturn for the period 1 April 2020 to 24 July 2020 (Period 4) for the year ended 31 March 2021, with major outturn variances highlighted and explained per approved Financial Regulations.

H&SCP – North Lanarkshire (Adult Social Care & Housing) has a gross revenue expenditure budget of £206.3m and is currently projecting an overspend of £6.895m. The overall projected outturn position for the Service includes forecast net additional costs as a result of the COVID-19 pandemic of £8.122m, as detailed in Appendix 5. The underlying position, therefore, excluding the impact of the pandemic is a forecast underspend of £1.227m.

The Social Work capital programme has a total budget of £2.490m and is currently projecting a break even position.

### Recommendations

It is recommended that the Adult Health and Social Care Committee:

- (1) Notes the revenue financial outturn position;
- (2) Notes the capital financial outturn position.

### The Plan for North Lanarkshire

Priority Improve North Lanarkshire's resource base

Ambition statement (25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning

## **1. Background**

- 1.1 The Council approved its General Revenue Fund Budget on 24 February 2020, and the Integrated Joint Board (IJB) approved its Financial Plan on 24 March 2020. The approved Gross Expenditure Budget for the H&SCP – North Lanarkshire (Adult Social Care and Housing) is £206.3m. Reflected within the revenue budget is the aggregate transfer of £36.6m to the Council's Education and Families directorate, in respect of staff/resources that are now fully aligned to children, families and justice activity.
- 1.2 2020/21 is the third year of the Council's five year capital investment programme. The initial programme approved budget of £2.390m for Social Work for the current year. The Service reported an overall underspend in 2019/20 of £0.153m which has been re-profiled to 2020/21. Further the Strategic Capital Delivery Group approved the transfer of £0.053m from the 2019/20 Accommodation Investment underspend to Enterprise & Communities, therefore the total budget for 2020/21 is £2.490m. The Service's Capital Budget Movements are demonstrated within Appendix 6.
- 1.3 The Council's Financial Regulations require the Chief Accountable Officer to remain within the approved budgetary provision and to report all significant deviations (defined as the higher of £100,000 or 5%) within budget monitoring reports. Where significant deviations are identified, the Chief Accountable Officer must provide explanatory commentary, outline the action required to rectify such deviations and, where relevant, must also highlight the impact this has on other budget headings.

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## **2. Report**

### **2.1 Revenue: Analysis of Significant Variations**

- 2.1.1 Within Employee Costs, the Service currently anticipates an overspend of £4.151m. This relates to anticipated COVID costs of £3.933m linked to overtime and additional staffing, coupled with cost pressures resulting from demand within home support. These additional costs are partially offset by underspends as a result of vacancy management across the Service.
- 2.1.2 Within Supplies and Services, the Service currently anticipates an overspend of £1.999m. The majority of these costs (£1.800m) are a result of increased PPE expenditure to protect staff against COVID, demand for equipment and adaptations and also the IJB's contribution to the Financial Inclusion team.
- 2.1.3 Within Administration Costs, the Service is currently anticipating an underspend of £0.154m. This is a temporary position and reflects the receipt of in-year resources from NHS Lanarkshire. This funding will be allocated across specific front line budgets in future reports to mirror actual need.
- 2.1.4 Payments to Other Bodies are detailed in Appendix 2. This expenditure accounts for £126.1m of the annual budget and is forecast to be overspent by £5.529m. This is in relation to forecast COVID payments to external providers of £8.2m, offset by slippage in SDS, Independent Care Homes and Independent Home Care, due to lower than anticipated levels of demand.
- 2.1.5 The Service anticipates an over-recovery of income of £4.591m. This is a result of confirmed Scottish Government COVID funding of £6.382m, which is partly offset by under recoveries due to the delay in implementing charges for Community Alarms.

## **2.2 Revenue: Earmarked Reserves**

- 2.2.1 The Integrated Joint Board have set aside reserves totalling £4.749m for specific Adult Social Care commitments. As expenditure within these areas is currently anticipated to be met from reserves, the totals shown within Appendix 3 are excluded from this outturn position. It is anticipated that £4.749m of the earmarked reserves will be utilised during 2020/21.

## **2.3 Revenue: 2020/21 Savings**

- 2.3.1 The Integrated Joint Board approved savings within the Adult Social Care service of £5.604m. The Service uses a variety of information, records and processes to monitor achievement of its approved budget savings and as at Period 4 the Service anticipates £3.992m (71%) of its approved savings will be delivered by the financial year-end.
- 2.3.2 Appendix 4 provides further analysis of the savings. The budget gap of £1.612m has been offset, during the current year, by underspends in other budget lines including Payments to other Bodies.

## **2.4 Revenue: COVID-19**

- 2.4.1 The overall outturn position of the Service is an overspend of £6.895m. This includes net additional costs as a result of the COVID-19 pandemic of £8.122m as detailed in Appendix 5. The underlying position of the Service excluding the impact of the pandemic is therefore an underspend of £1.227m.
- 2.4.2 The IJB reports costs, as a result of the COVID-19 pandemic, to the Scottish Government on a periodic basis. Appendix 5 reflects the costs which are included within the most recent return which was submitted on 27 July.
- 2.4.3 The Scottish Government is in ongoing discussions with H&SCP's with respect to additional funding streams to address IJB additional costs, as a result of the pandemic. To date North Lanarkshire has been allocated two tranches of £3.191m from the Scottish Government. Future reports will include further updates in respect of national funding allocated to local authorities in response to the pandemic.

## **2.5 Capital: Analysis of Significant Variations**

- 2.5.1 Within the Integrated Equipment and Adaptation (IEAS) programme, the total budget of £2.346m is aggregated from the 2020/21 approved budget of £2.200m and the 2019/20 carry forward of £0.146m. The Service is currently forecasting a full year break even position. However there are heightened uncertainties in respect of programme outturn linked to Covid, coupled with operational issues such as the renewal of the contract and pricing structure for specialist seating, increased promotion of assistive technology, and the potential increased expenditure on hoists due to the Single Handed Care Programme.
- 2.5.2 The total budget for Mobile/Agile/Flexible theme is £0.143m. This is aggregated from the approved 2020/21 budget of £0.190m coupled with the brought forward overspend from 2019/20 of £0.047m. This programme is reflecting a break even position as the budget will be fully utilised to purchase kits for Home Support workers as outlined in the Home Support redesign/centralisation project.
- 2.5.3 Appendix 7 and 8 outline the Service's total capital budget, outturn position and current contractual commitments.

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### **3. Equality and Diversity**

- 3.1 Fairer Scotland Duty  
There are no specific impacts on Fairer Scotland Duty.
- 3.2 Equality Impact Assessment  
There are no specific Equality Impact Assessments to note.

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### **4. Implications**

- 4.1 Financial Impact  
The Adult Social Care management team will continue to review and implement management action and initiatives, with the aim of reducing the projected overspends. This action will include vacancy management, curtailment of non-essential expenditure, and maximising income/grant.
- 4.2 HR/Policy/Legislative Impact  
There are no HR/Policy/Legislative impacts.
- 4.3 Environmental Impact  
There are no environmental impacts.
- 4.4 Risk Impact
- 4.4.1 All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy, Services manage these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within approved budget levels.
- 4.4.2 To minimise the risk this report has been prepared by service based Financial Solutions personnel in consultation with budget managers, in accordance with the Financial Regulations.
- 4.4.3 The Service continues to face increasing demand pressures for provision within the home support, self-directed support and independent care home arenas. To help mitigate these pressures the Service reviews and considers data and trends in relation to current and anticipated demand on an ongoing basis to underpin projections of need and cost, and to agree appropriate operational and management action.

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### **5. Measures of success**

- 5.1 The Service operates within approved budget resources.

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### **6. Supporting documents**

- 6.1 Appendices to this report:

|            |                                                               |
|------------|---------------------------------------------------------------|
| Appendix 1 | Revenue Budget Monitoring – Subjective Analysis               |
| Appendix 2 | Revenue Budget Monitoring – PTOB Analysis                     |
| Appendix 3 | Revenue Budget Monitoring - Earmarked Reserves Analysis       |
| Appendix 4 | Revenue Budget Monitoring - 2020/21 Savings Monitoring Report |
| Appendix 5 | Revenue Budget Monitoring – COVID 19 Costs                    |
| Appendix 6 | Capital Budget Monitoring – Budget Movements 2020/21          |

Appendix 7 Capital Budget Monitoring – Summary Expenditure by Thematic  
Appendix 8 Capital Budget Monitoring – Summary Expenditure by Division

A handwritten signature in black ink, appearing to read 'Morag Dendy', written in a cursive style.

**Morag Dendy, Head of Planning, Performance and Quality Assurance**

ADULT SOCIAL CARE & HOUSING - INTEGRATED  
Revenue Budget Monitoring Report: Subjective Analysis  
01 April 2020 - 24 July 2020  
Period 4

| CATEGORY<br>(1)            | BUDGET<br>TO DATE<br>(2) | ACTUAL<br>TO DATE<br>(3) | YEAR TO DATE<br>VARIANCE<br>(4) | ANNUAL<br>BUDGET<br>(5) | PROJECTED<br>OUTTURN<br>(6) | PROJECTED OUTTURN<br>VARIANCE<br>(7) | OUTTURN<br>%<br>(8) | ANALYSIS<br>(9)                                                                                                                                                                                                   |                                                                                                                   |
|----------------------------|--------------------------|--------------------------|---------------------------------|-------------------------|-----------------------------|--------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|
| EMPLOYEE COSTS             | 18,738,655               | 20,016,022               | (1,277,367) ADV                 | 69,810,520              | 73,961,963                  | (4,151,443) ADV                      | -5.9%               | Slippage from Vacancies offset by Cost pressures in Homesupport from increased demand and <b>also anticipated staff costs relating to COVID of £3.9m</b>                                                          |                                                                                                                   |
| PROPERTY COSTS             | 756,518                  | 755,773                  | 745 FAV                         | 2,829,773               | 2,827,354                   | 2,419 FAV                            | 0.1%                |                                                                                                                                                                                                                   |                                                                                                                   |
| SUPPLIES & SERVICES        | 1,611,840                | 2,226,999                | (615,159) ADV                   | 4,447,589               | 6,446,857                   | (1,999,268) ADV                      | -45.0%              |                                                                                                                                                                                                                   | Contributions to the Financial Inclusion Service <b>and also anticipated PPE costs relating to COVID of £1.8m</b> |
| TRANSPORT & PLANT          | 286,353                  | 259,430                  | 26,923 FAV                      | 1,669,884               | 1,582,384                   | 87,500 FAV                           | 5.2%                |                                                                                                                                                                                                                   | Lower than anticipated mileage costs and vehicle contract hires.                                                  |
| ADMINISTRATION COSTS       | 429,242                  | 381,767                  | 47,475 FAV                      | 1,399,032               | 1,244,737                   | 154,295 FAV                          | 11.0%               |                                                                                                                                                                                                                   | Unallocated resource transfer offset by unallocated savings in relation to First Point of Contact                 |
| PAYMENTS TO OTHER BODIES   | 28,263,338               | 29,964,796               | (1,701,458) ADV                 | 126,148,989             | 131,678,727                 | (5,529,738) ADV                      | -4.4%               |                                                                                                                                                                                                                   | Please refer to Appendix 2 for analysis                                                                           |
| OTHER EXPENDITURE          | 0                        | 15,305                   | (15,305) ADV                    | 38,818                  | 88,557                      | (49,739) ADV                         | -128.1%             |                                                                                                                                                                                                                   | <b>Anticipated ancillary costs relating to COVID of £0.057m</b>                                                   |
| APPORTIONED EXPENSES       | 0                        | 0                        | 0                               | 0                       | 0                           | 0                                    | 0.0%                |                                                                                                                                                                                                                   |                                                                                                                   |
| CFCR                       | 0                        | 0                        | 0                               | 0                       | 0                           | 0                                    | 0.0%                |                                                                                                                                                                                                                   |                                                                                                                   |
| CAPITAL EXPENDITURE        | 0                        | 0                        | 0                               | 0                       | 0                           | 0                                    | 0.0%                |                                                                                                                                                                                                                   |                                                                                                                   |
| TOTAL EXPENDITURE          | 50,085,946               | 53,620,092               | (3,534,146) ADV                 | 206,344,605             | 217,830,579                 | (11,485,974) ADV                     | -5.6%               |                                                                                                                                                                                                                   |                                                                                                                   |
| NLC CONTRIBUTION           | 45,672,027               | 45,672,027               | 0                               | 148,430,378             | 148,430,378                 | 0                                    | 0.0%                | Underrecovery of budgeted funding with regard to the Integrated Equipment & Adaptations Service, offset by Contributions from NHSL regarding an SDS package                                                       |                                                                                                                   |
| NLC CONTRIBUTION - HOUSING | 714,214                  | 714,214                  | 0                               | 1,970,000               | 1,970,000                   | 0                                    | 0.0%                |                                                                                                                                                                                                                   |                                                                                                                   |
| INCOME FROM HEALTH         | 437,434                  | 418,188                  | (19,246) ADV                    | 51,804,067              | 51,741,519                  | (62,548) ADV                         | -0.1%               |                                                                                                                                                                                                                   |                                                                                                                   |
| FEES AND CHARGES           | 380,568                  | 31,648                   | (348,920) ADV                   | 1,860,943               | 726,953                     | (1,133,990) ADV                      | -60.9%              | Underrecovery in relation to the delay in implementing the Community Alarms Charge, <b>coupled with anticipated under-recovery of Homecare and Integrated Day Services income as a result of COVID of £0.430m</b> |                                                                                                                   |
| OTHER LOCAL AUTHORITIES    | 6,941                    | 6,941                    | 0                               | 30,000                  | 30,000                      | 0                                    | 0.0%                | Overrecovery in relation returned private sector housing grants, <b>coupled with confirmed (and assumed) funding regarding COVID of £6.382m</b>                                                                   |                                                                                                                   |
| USE OF IJB RESERVES        | 205,568                  | 0                        | (205,568) ADV                   | 1,882,000               | 1,213,903                   | (668,097) ADV                        | -35.5%              |                                                                                                                                                                                                                   |                                                                                                                   |
| OTHER INCOME               | 112,993                  | 2,099,209                | 1,986,216 FAV                   | 367,217                 | 6,822,422                   | 6,455,205 FAV                        | 1757.9%             |                                                                                                                                                                                                                   |                                                                                                                   |
| TOTAL INCOME               | 47,529,745               | 48,942,227               | 1,412,482 FAV                   | 206,344,605             | 210,935,175                 | 4,590,570 FAV                        | 2.2%                |                                                                                                                                                                                                                   |                                                                                                                   |
| NET EXPENDITURE            | 2,556,201                | 4,677,865                | (2,121,664) ADV                 | 0                       | 6,895,404                   | (6,895,404) ADV                      |                     |                                                                                                                                                                                                                   |                                                                                                                   |

FAV = Favourable variation, underspend etc

ADV = Adverse variation, overspend, income under-recovery etc

ADULT SOCIAL CARE & HOUSING - INTEGRATED  
Revenue Budget Monitoring Report: PTOB Analysis  
01 April 2020 - 24 July 2020  
Period 4

| DESCRIPTION<br>(1)                      | BUDGET TO DATE<br>(2) | ACTUAL TO DATE<br>(3) | YEAR TO DATE VARIANCES<br>(4) | ANNUAL BUDGET<br>(5) | PROJECTED OUTTURN<br>(6) | PROJECTED OUTTURN VARIANCE<br>(7) | %<br>(8)     | ANALYSIS OF VARIATIONS<br>(9)                                                                                                |
|-----------------------------------------|-----------------------|-----------------------|-------------------------------|----------------------|--------------------------|-----------------------------------|--------------|------------------------------------------------------------------------------------------------------------------------------|
| SDS (including Direct Payments and ILF) | 14,305,808            | 13,996,270            | 309,538 FAV                   | 66,131,964           | 65,125,964               | 1,006,000 FAV                     | 1.5%         | Demand led activity.                                                                                                         |
| Independent Care Homes                  | 9,777,298             | 9,561,323             | 215,975 FAV                   | 36,494,283           | 35,792,364               | 701,919 FAV                       | 1.9%         | Demand led activity.                                                                                                         |
| Independent Homecare                    | 2,752,890             | 2,537,972             | 214,918 FAV                   | 14,347,903           | 13,649,421               | 698,482 FAV                       | 4.9%         | Position reflects anticipated Locality demand                                                                                |
| Payments to NHS Lanarkshire             | 54,085                | 56,966                | (2,881) ADV                   | 1,624,635            | 1,633,998                | (9,363) ADV                       | -0.6%        | Position reflects anticipated in year payments                                                                               |
| Non Traditional Respite and Dem Supp    | 49,117                | 77,384                | (28,267) ADV                  | 416,500              | 508,369                  | (91,869) ADV                      | -22.1%       | Position reflects anticipated Locality demand                                                                                |
| Other Local Authorities - General       | 63,529                | 27,673                | 35,856 FAV                    | 206,464              | 89,932                   | 116,532 FAV                       | 56.4%        | Position reflects anticipated in-year demand                                                                                 |
| Voluntary Organisations                 | 811,226               | 825,016               | (13,790) ADV                  | 3,845,760            | 3,890,578                | (44,818) ADV                      | -1.2%        | Position reflects anticipated in-year demand                                                                                 |
| Payments to Other Bodies - General      | 0                     | 2,509,556             | (2,509,556) ADV               | 870,248              | 9,026,305                | (8,156,057) ADV                   | -937.2%      | Position reflects payments to external providers (including SDS, Care Homes and Care at Home providers) in relation to COVID |
| Housing Support (RSL's)                 | 59,841                | 18,276                | 41,565 FAV                    | 834,705              | 699,618                  | 135,087 FAV                       | 16.2%        | Position reflects projected contract levels                                                                                  |
| Sectional Payments                      | 11,507                | 14,413                | (2,906) ADV                   | 19,263               | 28,708                   | (9,445) ADV                       | -49.0%       | Position reflects anticipated Locality demand                                                                                |
| Locality Flexibility                    | 70,422                | 35,250                | 35,172 FAV                    | 282,251              | 167,941                  | 114,310 FAV                       | 40.5%        | Position reflects anticipated Locality demand                                                                                |
| Private Sector Housing Grants           | 293,047               | 290,129               | 2,918 FAV                     | 952,378              | 942,894                  | 9,484 FAV                         | 1.0%         | Position reflects level of demand for private sector adaptations                                                             |
| Medical Fees                            | 14,568                | 14,568                | 0                             | 122,635              | 122,635                  | 0                                 | 0.0%         | Position reflects the Service's approach in dealing with absence management                                                  |
| Other                                   | 0                     | 0                     | 0                             | 0                    | 0                        | 0                                 | 0.0%         | Position reflects anticipated Locality demand                                                                                |
| <b>TOTAL EXPENDITURE</b>                | <b>28,263,338</b>     | <b>29,964,796</b>     | <b>(1,701,458) ADV</b>        | <b>126,148,989</b>   | <b>131,678,727</b>       | <b>(5,529,738) ADV</b>            | <b>-4.4%</b> |                                                                                                                              |

**FAV = Favourable variation, underspend etc**

**ADV = Adverse variation, overspend, income under-recovery etc**

ADULT SOCIAL CARE & HOUSING - INTEGRATED  
Earmarked Reserves Analysis  
2020/2021  
Period 4

| Description of Earmarked Reserve                 | Balance as at 31st March 2020 | Additions during 2020/21 | 2020/21 Approved Reserve Total | 2020/21          | 2021/22  | Balance no longer required | Total            | Comments                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------|-------------------------------|--------------------------|--------------------------------|------------------|----------|----------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SDS (including Direct Payments)                  | 3,213,903                     |                          | 3,213,903                      | 3,213,903        |          |                            | 3,213,903        | Anticipated costs in relation to SDS providers (including Direct payments) with regard to the Scottish Living Wage, with particular regard to Sleepovers. With continuing uncertainty over case law linked to sleepover rates it is not anticipated that this will be utilised in full in the current financial year |
| SDS Development                                  | 251,594                       |                          | 251,594                        | 251,594          |          |                            | 251,594          | To accelerate and facilitate the SDS process for all care groups, in particular regard to Homesupport                                                                                                                                                                                                                |
| Social Care Contracting Staff within QA services | 107,810                       |                          | 107,810                        | 107,810          |          |                            | 107,810          | To support the anticipated increase in contracts requiring renewal in line with NLCs revised procurement process                                                                                                                                                                                                     |
| Social Care Contract Monitoring Staff            | 140,478                       |                          | 140,478                        | 140,478          |          |                            | 140,478          | To address contract compliance requirements by increasing the staff resources available to monitor key contractual risks and ensure that service quality across purchased services is adequately monitored.                                                                                                          |
| Community Alarm Services                         | 169,690                       |                          | 169,690                        | 169,690          |          |                            | 169,690          | To address Care Inspectorate requirements to ensure adequate "minimum" staffing levels are in place to ensure a safe and timeous response to people who request assistance from the Community Alert Alarms Service                                                                                                   |
| Adaptations Fund                                 | 285,639                       |                          | 285,639                        | 285,639          |          |                            | 285,639          | Reserve to cover the potential commitment as a result of 2019/20 grant applications. The reserve assumes an adjustment in relation to the likelihood of the application materialising, based on historical trends.                                                                                                   |
| Waiving of Charges                               | 580,000                       |                          | 580,000                        | 580,000          |          |                            | 580,000          | Reserve to cover the potential risk of financial commitment, as a result of the implementation of the Carers Act 2018, in relation to the Waiving of Charges                                                                                                                                                         |
|                                                  |                               |                          | 0                              |                  |          |                            | 0                |                                                                                                                                                                                                                                                                                                                      |
| <b>Totals</b>                                    | <b>4,749,114</b>              | <b>0</b>                 | <b>4,749,114</b>               | <b>4,749,114</b> | <b>0</b> | <b>0</b>                   | <b>4,749,114</b> |                                                                                                                                                                                                                                                                                                                      |



ADULT SOCIAL CARE & HOUSING - INTEGRATED  
 Revenue Budget Monitoring Report: 2020/21 Savings Monitoring Report  
 01 April 2020 - 24 July 2020  
 Period 4

| Description of Approved Saving                                            | APPROVED SAVINGS |                   |              | REPLACEMENT SAVING/FUNDING |              | Budget Gap | Commentary                                                                                              |
|---------------------------------------------------------------------------|------------------|-------------------|--------------|----------------------------|--------------|------------|---------------------------------------------------------------------------------------------------------|
|                                                                           | Target Value     | Value Deliverable | Saving Gap   | Description                | Value        |            |                                                                                                         |
|                                                                           | £000             | £000              | £000         |                            | £000         | £000       |                                                                                                         |
| Review provision from the Independent Sector                              | 170              | 124               | 46           |                            | 46           | 0          | The Service has offsetting underspends in other budget lines including within Payments to Other Bodies. |
| LA Service changes - Home support                                         | 385              | 371               | 14           |                            | 14           | 0          |                                                                                                         |
| LA Service changes - Integrated Day Service & Locality Support Service    | 39               | 38                | 1            |                            | 1            | 0          |                                                                                                         |
| LA Service changes - Respite                                              | 300              | 300               | 0            |                            |              | 0          |                                                                                                         |
| LA Service changes - Registered Social Landlords                          | 150              | 150               | 0            |                            |              | 0          |                                                                                                         |
| First point of Contact                                                    | 300              | 0                 | 300          |                            | 300          | 0          |                                                                                                         |
| Indep Care Homes, Home Support, EAS                                       | 150              | 0                 | 150          |                            | 150          | 0          |                                                                                                         |
| Review of Management configuration                                        | 165              | 0                 | 165          |                            | 165          | 0          |                                                                                                         |
| Charge for Community Alarms (£3.40)                                       | 1,410            | 705               | 705          |                            | 705          | 0          |                                                                                                         |
| Inflation increase from NHSL on Resource transfer and Social Care Funding | 653              | 1,089             | -436         |                            | -436         | 0          |                                                                                                         |
| Re-Profile of Cost Pressure Provision                                     | 1,882            | 1,214             | 668          |                            | 668          | 0          |                                                                                                         |
|                                                                           |                  |                   |              |                            |              |            |                                                                                                         |
| <b>Totals</b>                                                             | <b>5,604</b>     | <b>3,991</b>      | <b>1,613</b> |                            | <b>1,613</b> | <b>0</b>   |                                                                                                         |

ADULT SOCIAL CARE & HOUSING - INTEGRATED  
Revenue Budget Monitoring Report - COVID-19 Costs  
01 April 2020 - 24 July 2020  
Period 4

| Area                                                                              | 2020/21 Provisional Outturn |           |               |              |              |              |              |              |              |              |            |            |            |            |           |
|-----------------------------------------------------------------------------------|-----------------------------|-----------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|------------|------------|------------|-----------|
|                                                                                   | One-Off                     | Recurring | Total         | Apr-20       | May-20       | Jun-20       | Jul-20       | Aug-20       | Sep-20       | Oct-20       | Nov-20     | Dec-20     | Jan-21     | Feb-21     | Mar-21    |
|                                                                                   | £'000                       | £'000     | £'000         | £'000        | £'000        | £'000        | £'000        | £'000        | £'000        | £'000        | £'000      | £'000      | £'000      | £'000      | £'000     |
| Adult Social Care COVID19 Costs<br>(LMP return date: 27 July 2020)                |                             |           | 15,263        | 2,368        | 2,368        | 2,368        | 1,916        | 1,920        | 1,356        | 1,173        | 609        | 609        | 270        | 266        | 41        |
| Less "Double Counts" *                                                            |                             |           | (1,098)       | (183)        | (183)        | (183)        | (183)        | (183)        | (183)        | 0            | 0          | 0          | 0          | 0          | 0         |
| Expected underachievement of savings                                              |                             |           | 339           | 113          | 113          | 113          | 0            | 0            | 0            | 0            | 0          | 0          | 0          | 0          | 0         |
| Offsetting cost reductions                                                        |                             |           |               |              |              |              |              |              |              |              |            |            |            |            |           |
| <b>Service Costs Total</b>                                                        | <b>0</b>                    | <b>0</b>  | <b>14,504</b> | <b>2,298</b> | <b>2,298</b> | <b>2,298</b> | <b>1,733</b> | <b>1,737</b> | <b>1,173</b> | <b>1,173</b> | <b>609</b> | <b>609</b> | <b>270</b> | <b>266</b> | <b>41</b> |
| <b>Funding</b>                                                                    |                             |           |               |              |              |              |              |              |              |              |            |            |            |            |           |
| 12 May 2020 "initial funding" £50m,<br>social care sector - confirmed             |                             |           | (3,191)       |              |              |              |              |              |              |              |            |            |            |            |           |
| 3 August 2020 "additional tranche"<br>up to £50m - estimated equal to<br>previous |                             |           | (3,191)       |              |              |              |              |              |              |              |            |            |            |            |           |
| <b>TOTAL NET COST</b>                                                             |                             |           | <b>8,122</b>  |              |              |              |              |              |              |              |            |            |            |            |           |

\* ie already counted in the Service's projected position

Social Work Capital Programme  
 Capital Budget Monitoring Report: Budget Movements 2020/21  
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**APPROVED BUDGET** **2,390,000**

**Movements to budget**

|                                         | <b>Period</b>                       | <b>Division</b> | <b>Thematic category</b>   | <b>Theme</b>                       |
|-----------------------------------------|-------------------------------------|-----------------|----------------------------|------------------------------------|
| Reprofiling from 2019/20                | 53,097 Included in opening budget   | Social Work     | Building asset expenditure | Accommodation Investment           |
| Reprofiling from 2019/20                | 146,483 Included in opening budget  | Social Work     | Key Ambition               | Integrated equipment & adaptations |
| Overspend from 2019/20                  | (46,587) Included in opening budget | Social Work     | Key Ambition               | Mobile/agile/flexible working      |
| Transferred to Enterprise & Communities | (53,097) Included in opening budget | Social Work     | Building asset expenditure | Accommodation Investment           |

Sub Total of Budget Movements 99,896

**REVISED BUDGET TOTAL** **2,489,896**

Social Work Capital Programme  
 Capital Budget Monitoring Report: Summary Expenditure by Thematic Category  
 01 April 2020 - 24 July 2020  
 Period 4

| Thematic Category | Budget<br>£      | YTD            |               |                |                |                  | OUTTURN               |                          |
|-------------------|------------------|----------------|---------------|----------------|----------------|------------------|-----------------------|--------------------------|
|                   |                  | Actual<br>£    | Actual<br>%   | Committed<br>£ | Committed<br>% | Uncommitted<br>£ | Final<br>Outturn<br>£ | Outturn<br>variance<br>£ |
| Key Ambition      | 2,489,896        | 275,405        | 11.06%        | 429,245        | 17.24%         | 2,060,651        | 2,489,896             | 0                        |
| <b>Total</b>      | <b>2,489,896</b> | <b>275,405</b> | <b>11.06%</b> | <b>429,245</b> | <b>17.24%</b>  | <b>2,060,651</b> | <b>2,489,896</b>      | <b>0</b>                 |

Social Work Capital Programme  
 Capital Budget Monitoring Report: Summary Expenditure by Division  
 01 April 2020 - 24 July 2020  
 Period 4

| Theme                              | Budget<br>£      | YTD            |                |                  | OUTTURN               |                          |
|------------------------------------|------------------|----------------|----------------|------------------|-----------------------|--------------------------|
|                                    |                  | Actual<br>£    | Committed<br>£ | Uncommitted<br>£ | Final<br>Outturn<br>£ | Outturn<br>variance<br>£ |
| <b>SOCIAL WORK</b>                 |                  |                |                |                  |                       |                          |
| Integrated equipment & adaptations | 2,346,483        | 275,405        | 429,245        | 1,917,238        | 2,346,483             | 0                        |
| Mobile/agile/flexible working      | 143,413          | 0              | 0              | 143,413          | 143,413               | 0                        |
| <b>TOTAL SOCIAL WORK</b>           | <b>2,489,896</b> | <b>275,405</b> | <b>429,245</b> | <b>2,060,651</b> | <b>2,489,896</b>      | <b>0</b>                 |