

REPORT

Item No: _____

SUBJECT:	Alcohol and Drug Partnership
TO:	Performance, Finance and Audit Committee
Lead Officer for Report:	Chief Officer
Author(s) of Report	Head of Planning, Performance and Quality Assurance
DATE:	31/08/20

1. PURPOSE OF REPORT

1.1 This paper is coming to the Performance, Finance and Audit (PFA) Committee for:

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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1.2 This report provides an overview of the updated Alcohol and Drug Partnership structures in North Lanarkshire and an update on the investment areas since the award of the Local Improvement Fund and the new National Drug Death Prevention Task Force fund.

2. ROUTE TO THE PERFORMANCE, FINANCE AND AUDIT COMMITTEE:

2.1 This paper has been:

Prepared By; Head of Planning, Performance and Quality Assurance	Reviewed By; Chief Officer
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3. RECOMMENDATIONS

3.1 The PFA (Committee) is asked to agree the following recommendations:

- Note the progress on the continued development of the North ADP
- Receive future reports offering detail on the progress of commissioned work

4. VARIATIONS TO DIRECTIONS

Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
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5. BACKGROUND/SUMMARY OF KEY ISSUES

5.1 Background

- 5.1.1 To reflect the structures in North and South Lanarkshire the Pan Lanarkshire Alcohol and Drug Partnership was disbanded to create the approach in each partnership area to strengthen local links and involvement.
- 5.1.2 In later part of 2018 the North ADP function was merged with the Addiction, Learning Disability and Mental Health Partnership Board (A,LD&MH), an important strategic group with wide representation from key agencies and stakeholder groups. The membership of the A,LD&MH Partnership Board was reviewed and revised to reflect the inclusion of the ADP function.
- 5.1.3 However, by Spring of 2019 it became clear that tackling alcohol and drug issues through partnership working in North Lanarkshire was not getting sufficient focus. Though retaining strong links to the wider work of the A,LD&MH Partnership Board a decision was made to create a North Lanarkshire ADP to drive this work forward and manage the resources of the ADP.
- 5.1.4 A North Lanarkshire ADP team has been established to administer and the Board arrangements. The post of strategic lead has been subject to unexpected change which has meant a range of cover arrangements have been put in place to progress work, ably supported by the team of Development Officer, Researcher and administrative support.

5.2 National Monitoring Framework

- 5.2.1 The national monitoring framework has been developed through NHS Health Improvement Scotland, with accompanying governance arrangements to support its implementation.
- 5.2.2 The NLADP support team are supporting services to develop quality improvement evidence on the impact of agreed funding through the Local Improvement Fund.
- 5.2.3 The national framework and theory of change is designed in a way that reflects the vision and thematic areas / chapters of Rights Respect Recovery and builds upon the outcomes therein:
- Prevention and Early Intervention
 - Developing Recovery Oriented Systems of Care
 - Taking a Public Health Approach to Justice
 - Children and families affected by alcohol and drug use will be safe, healthy, included and supported
- 5.2.4 NLADP Support Team is utilising the Whole System Approach Self-Assessment provided by Scottish Government in addition to the evaluation template aligned to Rights, Respect, and Recovery Strategy. Attached at Appendix 1.
- 5.2.5 The ADP Support Team is working to identify organisational and community asset based strengths and gaps that will influence decisions around ongoing investment. To ensure compliance it is vital members of NLADP Board fully engage and understand their responsibility in achieving a Whole System Approach to deliver the Vision of Rights, Respect Recovery Strategy (2018).
- 5.2.6 The Board is meeting regularly but will need time to mature processes that support collaborative approaches to deliver against key priorities (e.g. reduction in drug related deaths)

5.3 North Lanarkshire Commissioned Services

- 5.3.1 Investment of monies this year requires review to ensure appropriate continued investment or disinvestment in services in year 2021/22. To do this a robust performance management review process for all service investment areas is being undertaken with support from NLADP Board members. Additionally, there needs to be clear linkage and evidence to public engagement. This

includes proactive engagement with parts of population who are not presently engaged with services.

- 5.3.2 Table below outlines the current contractual arrangements supported by the ADP.
- 5.3.3 As reported in the Finance Monitoring Report of the 1 July 2020, there is an underspend of £0.197m in ADP resources.
- 5.3.4 The underspend is mainly due to vacancies across nursing posts (10.15 WTE - £0.244m).
- 5.3.5 There is an overspend of £0.047m in respect of non-pay costs which is mainly due to expenditure
- 5.3.6 The financial expenditure and funding relating to the Programme for Government Local Improvement Funding (LIF) were reported to the IJB on 24 March 2020. The overall position is summarised as follows:

Description	£m	£m
2018/2019 ADP / LIF expenditure committed during 2018/2019	0.000	
2018/2019 ADP / LIF expenditure committed during 2019/2020	0.779	
2018/2019 ADP / LIF expenditure reserve balance at 31 March 2020	0.313	
2018/2019 ADP / LIF Sub Total		1.092
2019/2020 ADP / LIF expenditure committed during 2019/2020	0.128	
2019/2020 ADP / LIF funding retained by the Scottish Government pending future draw down	0.964	
2019/2020 ADP / LIF Sub Total		1.092
Total		2.184

- 5.3.7 The Scottish Government have provided written assurance that the overall commitment to fund specific policy initiatives will be maintained and not reduced. It is therefore expected that the 2019/2020 Scottish Government ADP/LIF funding of £1.085m will be available to the IJB when the expenditure is incurred.

Service Funded	Aims/objective	Contract Value and timescale (Local Improvement Fund = LIF)
Prevention and Early Intervention: RRR Outcome - Fewer people develop problem drug use		
Harm Reduction Team: Increase injection equipment provision	People who are injecting heroin will have access to foil as an alternative. Reduction of BBV transmission risk and associated problems with injecting drug use	£37,330 LIF Award Letter (“Effective Date”) until 31st March 2021
Harm Reduction Team Nurse	Band 6 Nurse to increase engagement and referral into treatment services	£34,460 LIF Award Letter (“Effective Date”) until 31st March 2021
Acute Navigator team	Early signposting to support services, engage, support & motivate. Significant saving from high intensity users of the Emergency Department in Wishaw	£40,000 LIF Award Letter (“Effective Date”) until 31st March 2021
Barnardos Young person	Barnardos Axis service are a commissioned service who provides support, advocacy and care coordination to young people impacted by their own or someone else’s substance use.	Contract Award Letter (“Effective Date”) until 31st March 2021
LANDED Peer Education:	LANDED to work in partnership with North Lanarkshire Alcohol and Drug Partnership, and other commissioned services in North Lanarkshire to provide a series of activities that raise awareness of the risks and consequences of risk taking behaviours (drugs, alcohol and sexual health) with young people in North Lanarkshire. This Test for Change will inform future practice and service need.	£48,770 LIF Award Letter (“Effective Date”) until 1 st September 2021
Developing Recovery Oriented Systems of Care: RRR Outcome – People access and benefit from effective, integrated, person-centred support to achieve their recovery		
Recovery Development Team: (Addiction Support and Counselling, Forth Valley) <u>Commissioned Service through Procurement</u>	A lead organisation who will work alongside North Lanarkshire ADP as the lead provider in making addiction recovery visible and embedded into the North Lanarkshire communities. ASC will develop an assertive outreach approach to engage with and connect to the most vulnerable individuals. Continued engagement and awareness of individuals needs is paramount within this as well as working collaboratively to complement existing service thus maximising positive outcomes for individuals.	£167,289 per annum Contract Award Letter (“Effective Date”) until 31st March 2021, with the option to extend the contract by up to 24 months in 2 x 12 month intervals to be activated by mutual consent

<p>Phoenix Futures: <u>Commissioned Service through Procurement</u></p>	<p>Phoenix Futures deliver a support service for individuals and families affected by substance misuse in North Lanarkshire</p>	<p>£294,205 Core Funding Contract Award Letter through Commissioning process (“Effective Date”) until 31st March 2021. £20,000 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>
<p>Adult/Older People Advocacy Service</p>	<p>To support the development of a much needed advocacy service for those who are affected by substance or alcohol addictions. Consideration will be given to service provision for all adults. In practice, this will mean that the funds are apportioned between the 2 advocacy services that are commissioned in the area, the North Lanarkshire Advocacy Project [adults] and Equals Advocacy Partnership [older adults].</p>	<p>£40,000 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>
<p>Blood Bourne Virus: Positive Support</p>	<p>Increase BBV testing, treatment and support; in particular for harder to reach or marginalised group, through development of Peer Support/Outreach model across North Lanarkshire. Develop a network of Peer BBV awareness champions</p>	<p>£40,000 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>
<p>Community Prescribing GP Sessions</p>	<p>Increased engagement with hard to reach population by offering GP health sessions in Community Pharmacies, Homeless accommodation, Justice services. Engage with colleagues from Harm Reduction, ART and to improve level of contact with individuals otherwise unknown to services.</p>	<p>£23,760 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>
<p>Occupational Therapy</p>	<p>Specialist functional assessment. deliver group and 1: 1 psychological therapy through BA (behavioural activation). offer a wide range of specific selected and graded activity to support individual recover</p>	<p>£71,731 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>
<p>Psychology</p>	<p>0.8 wte Assistant Psychologist: to support implementation of neuropsychology rehab group. 0.5wte Band 8b Clinical / Counselling Psychologist: to support workforce development of wider addiction services to embed value-based and trauma-informed practice and have a role in governance of implementing tier 2/3 psychological interventions. 0.4 Band 4 Admin post: to provide administrative support to clinicians</p>	<p>£161,354 LIF Contract Award Letter (“Effective Date”) until 31st March 2021</p>

Addiction Recovery Team: Support Worker	Increase capacity within Team to provide 50% growth in DTTO Delivery. This would equate to a further 30 appointments per week. Increase capacity to respond to people who are homeless or at risk of Homelessness by building capacity for twice weekly appointments to be offered. This would equate to 10 appointments per week	£40,000 LIF Contract Award Letter ("Effective Date") until 31st March 2021
National Recovery Walk: Scottish Recovery Consortium	Scottish Recovery Consortium annual national recovery walk to highlight recovery in communities	£2,000 one off payment
Scottish Drug Forum: Peer Research	Peer researchers to undertake needs assessments and service user consultation, using a wide range of methods including individual interviews and focus groups.	£97,865 LIF Contract Award Letter ("Effective Date") until 31st March 2021
Scottish Drug Forum : Trainee Addiction Worker	SDF will develop someone with Lived Experience to take part in the training programme, this will include both practical work experience and theoretical input from an SVQ provider. To work as directed by the placement agency and to attend learning sessions as required. To submit all assignments on time and to carry out all duties assigned in a reliable manner.	£39,717 LIF Contract Award Letter ("Effective Date") until 31st September 2022
Taking a Public Health Approach to Justice: RRR Outcome - Vulnerable people are diverted from the justice system wherever possible and those within justice settings are fully supported		
Health Improvement: Rapid Re-Housing Programme	Health and Social Care Partnership contribution to the RRTP Housing First model. Develop Health and Homelessness service care planning for Housing First clients	£81,000 LIF Contract Award Letter ("Effective Date") until 31st March 2021
Scottish Families Affected by substance Misuse: A scoping project around families affected by others' substance use	The Scottish Families approach enables us to work with families and wide range of other local stakeholders to identify and capitalise the many assets and opportunities across North Lanarkshire. We propose to answer three key questions for North Lanarkshire ADP: <ul style="list-style-type: none"> • Where are we now? (Current situation) • Where do we want to be? (Evidence-based proposals) • How are we going to get there? (Recommendations) We will use a mixed methods approach combining desk research, surveys, one-to-one interviews, and workforce development sessions.	£9,825 LIF Contract Award Letter ("Effective Date") until 31st March 2021

Drug Treatment and Testing Order : NL Justice	Increase service user involvement in the on-going design, delivery and evaluation of the NL DTTO Service, due to increased staff capacity to facilitate this involvement. Increased capacity for staff to respond and diverting service users from point of crisis, thus enabling longer-term retention in recovery services. A more structured approach to supporting families and loved-ones of those subject to a DTTO	£98,885 LIF Contract Award Letter (“Effective Date”) until 31st March 2021
Harm Reduction Team	Band 5 Development Worker to support Hep C Case Finding across all services in North Lanarkshire.	£34,460 LIF Contract Award Letter (“Effective Date”) until 31st March 2021
Individual Placement Support: Commissioned Service: (SAMH and WeAreWithYou)	In delivery of a Test of Change model to provide Individual Placement and Support (IPS) for unemployed people in addiction treatment/recovery, SAMH (Scottish Association for Mental Health) and WeAreWithYou have come together to share expertise. The partnership approach will combine extensive experience of IPS for people with mental health conditions with expertise within the specialism of supporting people with addictions – enabling NHS Lanarkshire’s strategic aim of adapting IPS to work with people with addictions.	£90,000 Contract Award Letter (“Effective Date”) until 31st March 2021, with the option to extend the contract by up to 24 months in 2 x 12 month intervals to be activated by mutual consent
Getting it Right for Children, Young People and Families: RRR Outcome - Children and families affected by alcohol and drug use will be safe, healthy, included and supported		
Barnardos Axis: <u>Commissioned Service through Procurement</u>	Development of whole family approaches to prevent problematic substance use with young people, children and families at risk.	£270,000 Core Funding Contract Award Letter through Commissioning process (“Effective Date”) until 31st March 2021. £79,000 LIF Contract Award Letter (“Effective Date”) until 31st March 2021
North Lanarkshire Leisure Diversionary Activities	Supporting recovery of problematic drug and alcohol use via community	£35,000 LIF Contract Award Letter (“Effective Date”) until 31st March 2021

Barnardo's Axis: Housing support Young People	Development of support services/housing first approach for young people (including care leavers) at risk of homelessness, problematic substance use. Delivered in partnership with existing third sector service providers.	£15,000 LIF Contract Award Letter ("Effective Date") until 31st March 2021
<p>New funding from the Nation Drug Death Prevention Task Force: Supporting the delivery of alcohol and drug services: 2020-21 Funding Allocation, Programme for Government Funding, Ministerial Priorities and Alcohol and Drug Partnership (ADPs) Planning and Reporting Arrangements.</p> <div style="text-align: center;">  2020 - DDTF Funding Letter - 24 . </div>		
Drug Death Prevention Task Force Priority 1: Targeted Distribution of Naloxone Harm Reduction/Addiction Pharmacists	A joint proposal submitted by North and South ADP's for community pharmacies to be trained and enabled to provide overdose awareness and naloxone administration training to the group accessing them for services (either IEP or OST). This would provide a further 145 sites (across NHS Lanarkshire) which are open hours in excess of statutory services and delivering services that are locally and conveniently accessible	£54,000 Effective Date until 31st March 2022
Drug Death Prevention Task Force Priority 6: Ensure Equivalence of Support for People in the Criminal Justice System Phoenix Futures	Phoenix Futures will recruit a Prison Link Worker to the existing North Lanarkshire service to ensure the equivalence of support for those leaving custody into the community to ensure their pre and post liberation needs are met. With the addition of the Prison Link Worker they will ensure that North Lanarkshire residents are supported prior to release using a holistic, person-centred package of care. Individuals will be encouraged and supported into a range of community services within North Lanarkshire that suits their needs.	£39,350 Effective Date until 31st March 2022

6. CONCLUSIONS

6.1 The Alcohol and Drug Partnership in North Lanarkshire is a maturing structure which has strategic oversight of the important partnership approach to tackling drug and alcohol issues. The ADP will continue to develop oversight and monitoring arrangements and will provide future detail to the IJB.

7. IMPLICATIONS

7.1 NATIONAL OUTCOMES

The work within the ADP impacts across all of the health and wellbeing outcomes.

7.2 ASSOCIATED MEASURE(S)

None.

7.3 FINANCIAL

7.3.1 This paper has been reviewed by Finance:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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7.4 PEOPLE

None

7.5 EQUALITY AND DIVERSITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

Assessment Completed:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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7.6 CARBON MANAGEMENT IMPLICATIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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8. BACKGROUND PAPERS

None

9. APPENDICES



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CHIEF OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Marie Moy on telephone number 01698 453709.

Appendix 1

