

REPORT

Item No: 14

SUBJECT:	Progress on the Strategic Commissioning Plan 2020-23 and associated Programme of Work
TO:	Performance, Finance and Audit Sub-Committee
Lead Officer for Report:	Ross McGuffie, Chief Officer
Author(s) of Report	Head of Planning, Performance and Quality Assurance
DATE:	17.2.21

1. PURPOSE OF REPORT

This paper is coming to the Sub-Committee:

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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2. ROUTE TO THE IJB Sub-Committee

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input type="checkbox"/>
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- 2.1 The paper was prepared by the Head of Planning, Performance and Quality Assurance and agreed by members of the Senior Leadership Team.

3. RECOMMENDATIONS

3.1 The Sub-Committee is asked to:

- Note the progress made in aligning the remobilisation of services to the Programme of Work which sits alongside the Strategic Commissioning Plan, 2020-23.
- Note a more detailed Programme of work will be remitted to the Integrated Joint Board in March 2021.

4. VARIATIONS TO DIRECTIONS

Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
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The work outlined is included within the directions sent to both partners as part of the Strategic Commissioning Plan, 2020-23.

5. BACKGROUND/SUMMARY OF KEY ISSUES
5.1 Background

- 5.1.1 A paper was brought to the September 2020 IJB outlining the Health & Social Care North Lanarkshire COVID-19 Recovery Plan. This paper detailed the intention to renew the focus on the ambitions set out in the Strategic Commissioning Plan, 2020-23 as services are remobilised and moving forward, take advantage of the opportunities and experience of working in different ways rather than necessarily, by default, returning services to the way were delivered pre-COVID.

5.1.2 The report noted the intention to review the Strategic Commissioning Plan Programme of Work in the light of our recovery plans and taking account of the “new normal” and bring it back to the December meeting of the IJB.

5.2 Recovery Process

5.2.1 Participation and engagement of a wide range of partners has informed the current position including discussion through the Recovery and Redesign group, Strategic Commissioning Group and the Senior Leadership Team.

5.2.2 The conclusion of key appointments and implementation of the revised structure within the Health and Social Care Partnership has meant that managers and leaders in their new roles have had the opportunity to be actively involved in the development of the more detailed Programme of Work.

5.3 Programme of Work

5.3.1 The aim of the work being described in this report is to ensure that for each key element of the Programme of Work that there are clear milestones, measurable outcomes and realistic timescales, ensuring that participation and engagements is strengthened and that governance is in place.

5.3.2 The ambitions in the SCP remain relevant and current. The POW is being refreshed to encompass the learning from responding through the pandemic, consider the impact on current and future demand and consider models and efficiencies that will remain robust over the coming years.

5.3.3 It is envisioned that by aligning the POW with key managers and leaders, refreshing key responsibilities and objectives, that this will maximise engagement and participation of frontline staff, service users and carers, and improve reporting to the IJB, IJB Performance Finance and Audit, Adult Health and Social Care Committee, Population Health and Primary and Community Services Committee. Whilst not included specifically, it is the intention to include Hosted service arrangements and relationship with South Lanarkshire structures and any other relevant forum.

5.3.4 The development of this approach will also require a refresh of the Partnership Board and Locality Planning arrangements which offer important forums to engage stakeholders both locally and area wide. Increased clarity of purpose and role is expected to enhance the value of participation of all stakeholders and facilitate greater impact on the achievement of key ambitions.

5.3.5 The diagram below has been used to demonstrate the intended flow of work.



- 5.3.6 Again by way of illustration the diagram below indicates what the Programme of Work aligned to governance structures over the 4 cycles of 21/22 will look like. Whilst this will be subject to change as the detail of the POW continues to be developed, it demonstrates a robustness of ensuring that all areas of work are reported.
- 5.3.7 The cycles proposed are based on patterns of reporting over the past 2 years, accommodation reporting against nationally set timescales and spreading work over all the cycles. Review of current service, resetting objectives and other requirements will cause the programme outlined below to change but in the future the reporting cycles should be changed by agreement and by exception.
- 5.3.8 The colour coding used in the diagram align the Programme of Work with the 6 key ambitions of the Strategic Commissioning Plan 2020-23. It is expected that this clarity will assist in the ongoing evaluation and refresh of the Strategic Commissioning Plan, making it clearer what is provided as evidence against each ambition.

Cycle 1 Jan – March 2021	Cycle 2 April – June 2021	Cycle 3 Aug – Sept 2021	Cycle 4 Oct – Dec 2021	Cycle 1 Jan – March 2022	April 22 on
16.2.21 AH&SC 17.2.21 IJB PFA 23.3.21 IJB Population Health	11.5.21 AH&SC 25.5.21 IJB PFA 22.6.21 IJB Population Health	24.8.21 IJB PFA 7.9.21 AH&SC 21.9.21 IJB PFA 21.9.21 IJB Population Health	9.11.21 IJB PFA 16.11.21 AH&SC 8.12.21 IJB Population Health	AH&SC IJB PFA IJB Population Health	
Strategic Commissioning Plan Reporting	Integration	Annual Performance Report	Chief Social Worker Annual Report	Care Academy	
Winter Plan update	Urgent care and Unscheduled Care	Community Solutions	Public Protection	Children's Services Plan	
Breastfeeding	Primary Care Implementation Plan	Community transport	SW Adult Support and Protection Annual Report	Child and Young Peoples Health Plan	
Whole system – balance of care	Vaccine Transformation	Opportunities for volunteering	Participation and Engagement Strategy	High Resource Users	
Market Facilitation Plan	Bed Modelling	Mental Health and Wellbeing Strategy	Winter Plan	Rapid Response	
SDS roll out to all care groups	Outcome monitoring framework	Suicide Prevention	CAHMS	Transition Planning	
Annual Programme of messaging and campaigns	Recycling and sustainability	Palliative Care Strategy	Home Support Redesign	Health and Social Care Workforce Planning	
	Staff wellbeing and support	ADP annual Report	Equipment and Adaptation Annual Report	OD Plan	
		Forensic Mental Health Services and Sexual Health	Carers Act Implementation		
		First Point of Contact	Prevention and Early Intervention		
			Digital Developments in business communication		
			Digital Developments in care		

Do the right thing first time	
Range of services to support well connected lives	
Focus on what matters to people	
NL at the forefront of digital and sustainable solutions	
Promote prevention and early intervention	
NL is the best place to work, volunteer and care	

- 5.3.9 The impact of responding to the pressures of the pandemic has resulted in the development of the detailed POW to take slightly longer than expected in order to ensure focus operations. Further development sessions planned for February and March will result in progress being reported to the March IJB.

6. CONCLUSIONS

- 6.1 To achieve the ambitions set out within the Strategic Commissioning Plan 2020-23 the Programme of Work will continue to inform the detail of activity, align with key leads and corporate objectives and will create structure to increase participation and engagement with frontline staff, service users and carers as well as formal governance structures.

7. IMPLICATIONS

7.1 NATIONAL OUTCOMES

7.1.1 This paper covers all nine national health and wellbeing outcomes, but particularly outcomes one and two.

7.2 ASSOCIATED MEASURE(S)

7.2.1 The range of associated performance measures within both the national outcome indicators and our own local performance framework will be refreshed alongside the continued development of the Programme of Work.

7.3 FINANCIAL

7.3.1 The funding against each of the elements listed above is included within the existing Strategic Commissioning Plan.

7.4 PEOPLE

7.4.1 A significant engagement exercise was undertaken as part of the development of the 2020-23 Strategic Commissioning Plan and continues through the partnership structures.

7.5 INEQUALITIES

EQIA Completed:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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EQIA's have been completed as required for the different programmes listed.

7.6 CARBON MANAGEMENT IMPLICATIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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8. BACKGROUND PAPERS

9. APPENDICES



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CHIEF ACCOUNTABLE OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Ross McGuffie on telephone number 01698 752591.