

REPORT

Item No: 8

SUBJECT:	North Lanarkshire Alcohol and Drug Partnership Update
TO:	Performance, Finance and Audit Committee
Lead Officer for Report:	Chief Officer
Author(s) of Report	Head of Planning, Performance and Quality Assurance
DATE:	25 May 2021

1. PURPOSE OF REPORT

1.1 This paper is coming to the Performance, Finance and Audit (PFA) Committee:

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	For noting	<input checked="" type="checkbox"/>
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1.2 This paper provides an update on the financial outturn for 2020/2021 for the North Lanarkshire Alcohol and Drug Partnership (NLADP), highlights the key actions being progressed to implement the Ministerial priorities and outlines the development of the Investment Plan in respect of the Programme for Government Funding.

2. ROUTE TO THE PERFORMANCE, FINANCE AND AUDIT COMMITTEE

2.1 This paper has been:

Prepared By; Head of Planning, Performance and Quality Assurance and Chief Financial Officer	Reviewed By; Chief Officer	Endorsed By; Chief Officer
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3. RECOMMENDATIONS

3.1 The PFA Committee is asked to agree the following recommendations:

- (1) Note the content of the report;
- (2) Note the key actions to support the strategic direction and development of the Investment Plan;
- (3) Note that the NLADP Risk Register will be progressed and reported to a future meeting of the PFA for consideration and approval; and
- (4) Note that the 2021/2022 NLADP Strategic Plan and Investment Plan will be presented to a future meeting of the PFA and IJB following confirmation of the total financial envelope available including the Scottish Government funding for 2021/2022 and the ring-fenced and ear-marked reserves.

4. VARIATIONS TO DIRECTIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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5. BACKGROUND/SUMMARY OF KEY ISSUES

5.1 NLADP has a strategic commitment and strong aspiration to shift the balance of care from clinic-based provision to community provision that is holistic, person-centred and recovery-focused.

5.2 The Partnership Delivery Framework, was published in July 2019 to support local planning arrangements to address alcohol and drug harms, setting out joint expectations about the role and function of ADPs. The Scottish Government have indicated that reporting arrangements are currently being reviewed and more information was to be provided at the end of April 2021, along with confirmation of the Ministerial priorities and clarification of the uplift in funding for 2021/2022. In recognition of this, the deadline for the update to the ADP Strategic Plans has been extended and will be communicated to ADPs. It has also been agreed that there will be sufficient time to consult with key stakeholders to incorporate the Scottish Government requirements in the review of the ADP Strategic Plans before they are finalised. Across the NLADP, there are examples of innovative involvement of people with lived experience at individual, service and partnership levels to proactively consult, engage and seek feedback.

5.3 The following five priorities underpin the delivery of the Rights, Respect and Recovery Strategy and the Alcohol Framework, four of which cover both alcohol and drugs with the fifth priority relating to alcohol only.

- (1) A recovery orientated approach which reduces harms and prevents deaths.
- (2) A whole family approach.
- (3) A public health approach to justice.
- (4) Prevention, education and early intervention.
- (5) A reduction in the affordability, availability and attractiveness of alcohol.

5.4 The National Mission to reduce drug related deaths and harms also highlights the key areas of work.

- (1) Fast and appropriate access to treatment.
- (2) Residential rehabilitation.
- (3) The creation of a more joined-up approach that supports people living with drug addiction to address all the underlying challenges that they face and which ensures better support after non-fatal overdoses.
- (4) The vital role of front-line, often third sector, organisations.
- (5) Exploring ways to overcome the barriers to introducing overdose prevention facilities.

5.5 The development of the national plans to deliver these strategies will be informed by the following:

- A review of Quality Alcohol Treatment and Support.
- Implementation of UK wide clinical guidelines for alcohol treatment.
- Review of Alcohol Brief Interventions.
- Exploring the development of alcohol treatment standards.
- Engagement on setting of alcohol treatment targets.
- Work to address stigma.

5.6 The outcome of this national work will also inform local ADP Annual Reports. The work on the new National Drugs Mission and on alcohol treatment is ongoing. Further information will be made available in due course, with some updates expected imminently.

6. CONCLUSIONS

6.1 The following actions have been taken to progress the NLADP response locally:

- (1) The NLADP Strategic Lead has been appointed and is now in post.
- (2) The NLADP Board and supporting structures have been strengthened by the introduction of an NLADP Finance Sub Group. The terms of reference to govern the financial oversight and reporting requirements have been agreed and the meetings have commenced.
- (3) The development of the NLADP Strategic Plan and the supporting Investment Plan are being progressed and will incorporate the findings from the scoping study which was undertaken by Scottish Families Affected by Alcohol and Drugs, the Scottish Drugs Forum findings from the two day Staying Alive events and the lived experience of people in North Lanarkshire. The North Lanarkshire event was held over two days in December 2020 and the final report is informing the strategic direction of the NLADP, building on strengths and addressing areas of improvement.

6.2 The range of work to scope strengths and challenges in current arrangements, place the experience of people with lived experience and families at the centre of developments and engage with all stakeholders will significantly reshape the commissioning intentions, create a robust response to the challenge of avoidable drug deaths in North Lanarkshire and inform the proposed Investment Plan.

6.3 Following completion of the above work and confirmation of the future national requirements, the NLADP Strategy to 2023 will be presented to a future meeting of the PFA and IJB for consideration and approval. This will include the detail of the financial envelope available and the commissioned services proposed or already in place.

7. FINANCIAL OVERVIEW

7.1 ADP funding is received from a range of sources and is both recurring and non-recurring.

7.2 The 2020/2021 NHS Lanarkshire (NHSL) addictions budget for the North Lanarkshire Health and Social Care Partnership was £6.271m. The NHSL actual expenditure in 2020/2021 was £4.974m. The underspend was therefore £1.297m. This underspend includes additional Scottish Government funding received for ADP of £0.964m in February 2021.

7.3 At the start of the financial year 2020/2021, the following ring-fenced reserves totalling £0.358m were carried forward from previous years:

Ring-Fenced Reserves	Balance As At 1 April 2020 £m
Addictions - ADP Funding 2018/2019	0.313
Alcohol and Drug Partnership Fund	0.045
Total	0.358

It was originally expected that part of the ring-fenced reserve would be drawn down during 2020/2021, however the actual expenditure at 31 March 2021 was less than anticipated. The ring-fenced reserve therefore remains available at 1 April 2021.

7. FINANCIAL OVERVIEW (CONT.)

7.4 Scottish Government funding allocations have been made available to support the delivery of the National Mission to reduce drug related deaths and harms, the Rights, Respect and Recovery Strategy to improve access to alcohol treatment and the Alcohol Framework 2018 (Preventing Harm – Next steps in changing our relationship with alcohol).

7.5 The funding allocated during the previous financial years up to 2020/2021 include the following.

7.5.1 An additional £20 million was announced as part of the 2017/2018 Programme for Government to support improvement and innovation in the way alcohol and drug services are developed and delivered as part of the Rights, Respect and Recovery strategy and the Alcohol Framework 2018 Preventing Harm.

7.5.2 In 2020/2021, £17 million was allocated directly to ADPs through the Local Improvement Fund (LIF). The additional funding allocated to the NLADP in 2020/2021 was £0.727m. This funding was confirmed and allocated in September 2020. Taking into consideration the ring-fenced reserves balance at 1 April 2020 of £0.358m, the total LIF available in 2020/2021 was £1.085m for the NLADP.

7.5.3 On 21 January 2021, the First Minister announced an additional £5m funding for 2020/2021 and a further £50m per annum for the next 5 years. A significant proportion of this additional funding is to be allocated to ADPs. From this funding therefore, a total of £3m was allocated nationally by the Drug Deaths Taskforce for spend by ADPs in 2020/2021. Local allocations were made based on the prevalence of drug problems. The NLADP allocation for 2020/2021 was £0.197m. This funding was confirmed and allocated in February 2021.

7.6 The funding allocated for 2021/2022 which was confirmed on 31 March 2021 includes the following.

7.6.1 Direct funding totalling £5.696m to support the Lanarkshire ADP projects for the North Lanarkshire IJB and the South Lanarkshire IJB in 2021/2022 will be transferred to the NHS Health Board baseline allocations.

7.6.2 In respect of the financial year 2021/2022, £17m will be made available nationally and directly allocated to ADPs through the LIF. The additional funding allocated to the NLADP for 2021/2022 is £1.085m. Similar to last year, the NLADP is asked to take into consideration the ring-fenced reserves balance at 1 April 2021 of £0.358m before any new funding is drawn down.

7.6.3 In respect of the financial year 2021/2022, £3m will be made available again nationally to improve the health and wellbeing outcomes for people who use drug and to reduce the risk of harm and death. Local allocations for 2021/2022 continue to be based on the prevalence of drug problems. The NLADP allocation for 2021/2022 is £0.188m. In addition to this funding being extended into 2021/2022, it is expected to be increased significantly. Funding allocations to ADPs are likely to increase by up to £10 million for the financial year 2021/2022. Further details are expected imminently but have not yet been received.

7. FINANCIAL OVERVIEW (CONT.)

7.7 The Scottish Government is clear that the full funding allocation for all of the ADP funding streams should be expended on the provision of projects and services that deliver locally agreed outcomes in relation to reducing the use of, and harm from, alcohol and drugs. Projects should therefore be agreed in partnership through ADPs. The funding allocations are also the minimum amounts that should be expended on these services in 2021/2022.

7.8 The priorities within the local NLADP Strategic Plan will be based on an appropriate and current needs assessment. The NLADP Finance Sub Group will develop transparent financial monitoring arrangements to support the strategic direction, monitor expenditure and assess operational and financial progress. The Scottish Government also recognise that the response to the Covid-19 pandemic is the overarching priority for ADPs.

8. IMPLICATIONS

8.1 NATIONAL OUTCOMES

The ADP Strategy contributes to the achievement of all nine national outcomes.

8.2 ASSOCIATED MEASURE(S)

Three week drug and alcohol access targets are included in the NHSL Health Board performance monitoring arrangements and are monitored regularly.

8.3 FINANCIAL

This paper has been reviewed by Finance:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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8.4 RISK ASSESSMENT/RISK MANAGEMENT

As part of the updated oversight arrangements of the ADP, a new Risk Register will be formed which will feed through into the operational registers of the partnership and the strategic register of the IJB.

8.5 PEOPLE

The implementation of the ADP strategy will have a positive impact on the outcomes achieved for people affected by alcohol and substance misuse and their families and carers.

8.6 STAKEHOLDER ENGAGEMENT

The ADP Finance Sub Group has been established and will meet regularly. The North Lanarkshire Health and Social Care Partnership Senior Leadership Team and all key stakeholders will be consulted on the further development of the ADP strategy and the proposed Investment Plan for 2021/2022 including the allocation of ring-fenced reserves.

8.7 INEQUALITIES & FAIRER SCOTLAND DUTY

Equality and Diversity Impact Assessment Completed & Fairer Scotland Impact Assessment Form Completed:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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8. IMPLICATIONS (CONT.)

8.8 CARBON MANAGEMENT IMPLICATIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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9. BACKGROUND PAPERS

None.

10. APPENDICES

None.



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CHIEF OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Ross McGuffie or Morag Dendy on telephone number 01698 332001.