

# REPORT

Item No:

<b>SUBJECT:</b>	Improving The Cancer Journey
<b>TO:</b>	Integration Joint Board
<b>Lead Officer for Report:</b>	Chief Officer
<b>Author(s) of Report</b>	Head of Health and Social Care Partnership Chief Financial Officer
<b>DATE:</b>	22 June 2021

## 1. PURPOSE OF REPORT

1.1 This paper is coming to the Integrated Joint Board:

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	For noting	<input type="checkbox"/>
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1.2 Following a paper being presented to the IJB Planning, Finance and Audit Committee on the 25 May 2021, this report is seeking endorsement to the application to Macmillan Cancer Support to access funding of £2m to improve the cancer journey across Lanarkshire.

## 2. ROUTE TO THE PERFORMANCE, FINANCE AND AUDIT COMMITTEE:

2.1 This paper has been:

Prepared By; Head of Health and Chief Financial Officer	Reviewed By; Head of Planning, Performance and Quality Assurance	Endorsed By; Chief Officer
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## 3. RECOMMENDATIONS

3.1 The PFA Committee is asked to agree the following recommendation:

- (1) Endorse the application for funding from Macmillan Cancer Support to implement the Improving Cancer Journey approach over a five-year period in order to develop the support for people affected by and recovering from a cancer diagnosis and to improve the cancer journey for individuals, their carers, their families and friends.

## 4. VARIATIONS TO DIRECTIONS

Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
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## 5. BACKGROUND/SUMMARY OF KEY ISSUES

5.1 Macmillan Cancer Support are offering non-recurring funding totalling £2m to establish the Improving Cancer Journey (ICJ) Service across Lanarkshire. The Macmillan ICJ Service is established in Glasgow, Dundee, Fife, Renfrewshire and West Dunbartonshire and is currently being introduced across Lothian. The discussion with Lanarkshire officers, which was initially delayed due to the Covid-19 pandemic, has now progressed.

## **5. BACKGROUND/SUMMARY OF KEY ISSUES (CONT.)**

- 5.1.1 A Programme Manager will be jointly appointed by both the North Lanarkshire HSCP and the South Lanarkshire HSCP to lead on the implementation of the Improving Cancer Journey Programme across Lanarkshire. The total cost of this post is included in the South Lanarkshire HSCP application and is approximately £0.382m over the five year period of the programme.
- 5.1.2 The Senior Programme Officer will be appointed to support and develop the implementation of the Improving Cancer Journey across North Lanarkshire and will therefore work closely with the Programme Manager to achieve the agreed outcomes and support the project evaluation.
- 5.1.3 The Programme Manager and the Senior Programme Officer will each be appointed during year 1 (2021/2022) and will progress the detailed feasibility study to develop the ICJ Implementation Plan.
- 5.1.4 It is intended that the second part of the bid, subject to approval by Macmillan Cancer Support and the Scottish Government, will be submitted to secure additional funding of £652,000 to invest in localities to further develop and expand services and support to improve the cancer journey. The second phase of the project will be targeted to areas of greatest need and where maximum benefit can be secured.
- 5.1.5 Whilst a support landscape does exist across Lanarkshire which promotes self-management, early intervention and access to specialist care when needed, it can often be difficult for people, carers and families to navigate through the range of available services. The funding opportunity for North Lanarkshire will build on the existing strength of the Community Solutions Programme utilising the strength within local communities to help people to understand financial opportunities and offers guidance to navigate statutory services which can alleviate stress. This proposal will further strengthen the local focus of access points, building on the six local consortia in place.
- 5.1.6 Macmillan Cancer Support and the North & South Lanarkshire HSCPs will work in partnership with local health providers, local authorities, Community Solutions, communities and people affected by cancer and their carers to ensure everyone diagnosed with cancer can easily access the support they need, when they need it to enable them to live as well and as independently as possible.
- 5.1.7 The Macmillan Investment Application is attached at Appendix 1 for more detail.

## **6. CONCLUSIONS**

The ICJ approach will mobilise the community voice around cancer, complement the national approach to inclusion, promote successful engagement with more deprived communities and facilitate volunteering models. The investment in the ICJ model across Lanarkshire will build on previous Macmillan investments. Over the last few years, Macmillan has invested over £2m in Lanarkshire across a number of different services including clinical, welfare benefits and Move More.

## **7. PROGRESS AND MEASUREMENT**

- 7.1 The Community Solutions Governance structures will be utilised to report to the Integrated Joint Board via the HSCNL Senior Leadership Team. A six monthly update report will also be provided to the IJB (Performance, Finance and Audit) Committee on the implementation of the ICJ approach and the allocation of the investment funding. The proposed Cancer Support Network will be subject to the same evaluation and learning process.

**8 IMPLICATIONS**

**8.1 NATIONAL OUTCOMES**

This relates to all nine national outcomes.

**8.2 ASSOCIATED MEASURE(S)**

The key outputs and outcomes of the ICJ investment are detailed in the attached Macmillan Investment Application.

**8.3 FINANCIAL**

This paper has been reviewed by Finance:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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**8.4 RISK ASSESSMENT/RISK MANAGEMENT**

The investment opportunity is non-recurring for a fixed period of five years. It was therefore deemed essential that the funding opportunity enhances already embedded approaches which will be sustained into the future.

Macmillan Cancer Support are supporting the requests to the Scottish Government to secure recurring funding for the ICJ approach. The focus of these discussions is in respect of the HSCPs who implemented the ICJ approach earlier and are now reaching the end of the Macmillan Cancer Support funding. Macmillan Cancer Support will keep the IJB Chief Financial Officer advised of the progress of these negotiations and have also offered to support North and South Lanarkshire HSCPs with their negotiations during year 5 (2025/2026).

**8.5 PEOPLE**

The impact on people affected by a cancer diagnosis and their carers will be monitored throughout the duration of the ICJ approach.

**8.6 STAKEHOLDER ENGAGEMENT**

Positive discussions were held with the senior officers of the HSCPs which had already implemented the ICJ approach.

Macmillan have advised that they believe the application received from the South and from North Lanarkshire HSCP are excellent and meet the criteria. Senior Officers from North Lanarkshire HSCP were part of the working group which explored the potential beneficial impact of this investment opportunity. Macmillan are wholly supportive of the ICJ approach for Lanarkshire and the Strategic Partnership Manager of Macmillan Cancer Support will support the development of the ICJ service delivery model.

The NHSL Corporate Management Team considered the submission of the application and endorsed it retrospectively.

**8.7 INEQUALITIES & FAIRER SCOTLAND DUTY**

EQIA Completed & Fairer Scotland Impact Assessment Form Completed:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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There is a clear correlation between cancer and levels of deprivation. The key deliverables of the ICJ investment are outlined in the attached Macmillan Investment Application.

8.8 CARBON MANAGEMENT IMPLICATIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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**9. BACKGROUND PAPERS**

None.

**10. APPENDIX**

Appendix 1 North Lanarkshire Macmillan Investment Application



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CHIEF OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Marie Moy on telephone number 01698 453709.



### Macmillan Investment Application (MIA)

Please provide the following information to allow your Investment Application for a Macmillan Intervention to be recorded and considered

Investment Application is dated:	28 May 2021	
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**Applicant (include all parties applying for the grant)**

NHS Lanarkshire Health Board in conjunction with North Lanarkshire Health and Social Care Partnership.

**Purpose of this document**

This document is a Macmillan Investment Application and any grant is subject always to written approval of Macmillan and the execution by all the relevant Parties of the relevant binding Grant Documents provided by Macmillan. It details the Intervention for which the Macmillan grant is being applied for.

If the Grant is to be awarded you will be sent your Macmillan Special Conditions Schedule with the Macmillan Standard Grant Conditions and any relevant Annexes, which together will be the binding Grant Documents.

To assist with understanding this application, terms used in this application (in capitals) shall have the meaning set out in the definition in the Macmillan Standard Grant conditions.

It is important that you read the **Macmillan Standard Grant Conditions** when making this application to understand how it would work as all grants are subject to the Macmillan Standard Grant Conditions.

By applying you are agreeing to the aforementioned framework.

Please tick the box and enter name to indicate that you would be happy with the following:

Commitment to provide Intervention as specified:	Ross McGuffie	<input checked="" type="checkbox"/>	28.5.21
<b>EITHER:</b> Commitment to continue Intervention after funding period:	Enter name	<input type="checkbox"/>	date
<b>OR:</b> Commitment to fully support the fixed term Intervention and take forward outcomes	Ross McGuffie	<input checked="" type="checkbox"/>	28.5.21

Macmillan Contact Information			
<b>(Mandatory) Macmillan Intervention Lead</b> and any successor that may be appointed by Macmillan and notified to the Partner, who is responsible for the wider relationship with the Partner			
<b>Name</b>	Gordon McLean		
<b>Title</b>	Strategic Partnership Manager		
<b>Organisation</b>	Macmillan Cancer Support		
<b>Address</b>	c/o Macmillan Cancer Support 2nd Floor Atrium Court 50 Waterloo Street Glasgow G2 6HQ		
<b>Email</b>	GMcLean@macmillan.org.uk	<b>Phone No</b>	07980 652 039
<b>(Mandatory) Macmillan Partnership Quality Lead</b> and any successor that may be appointed by Macmillan and notified to the Partner, who is responsible for the activity			
<b>Name</b>	Joyce Dunlop		
<b>Title</b>	Partnership Quality Lead		
<b>Organisation</b>	Macmillan Cancer Support		
<b>Address</b>	c/o Macmillan Cancer Support 2nd Floor Atrium Court 50 Waterloo Street Glasgow G2 6HQ		
<b>Email</b>	JDunlop@macmillan.org.uk	<b>Phone No</b>	07870468446

Partner Contact Information			
<b>(Mandatory): Partner Intervention Lead</b> and any successor that may be appointed by the Partner and notified to Macmillan, who is responsible for the wider relationship with Macmillan			
<b>Name</b>	Ross McGuffie		
<b>Title</b>	Chief Officer		
<b>Organisation</b>	North Lanarkshire Health and Social Care Partnership		
<b>Address</b>	C/O Julie Arthur's Office Kirklands Hospital Fallside Road Bothwell G71 8BB		
<b>Email</b>	<a href="mailto:Ross.McGuffie@lanarkshire.scot.nhs.uk">Ross.McGuffie@lanarkshire.scot.nhs.uk</a>	<b>Phone No</b>	01698 752591 Ext. 402591
<b>(Mandatory): Partner Senior Sponsor</b> and any successor that may be appointed by the Partner and notified to Macmillan, who is responsible for the activity			
<b>Name</b>	Morag Dendy		
<b>Title</b>	Head of Planning, Performance and Quality Assurance		
<b>Organisation</b>	North Lanarkshire Health and Social Care Partnership		
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<b>Email</b>	<a href="mailto:DendyM@northlan.gov.uk">DendyM@northlan.gov.uk</a>	<b>Phone No</b>	07939284732

<b>(Mandatory): Partner Operational Lead</b> and any successor that may be appointed by the Partner and notified to Macmillan, who is responsible for the activity			
<b>Name</b>	Margaret Thomson		
<b>Title</b>	Head of Health		
<b>Organisation</b>	North Lanarkshire Health and Social Care Partnership		
<b>Address</b>	C/O Julie Arthur's Office Kirklands Hospital Fallside Road Bothwell G71 8BB		
<b>Email</b>	maggs.thomson@lanarkshire.scot.nhs.uk	<b>Phone No</b>	01698 752591
<b>(Optional): Partner Communications Lead</b> and any successor that may be appointed by the Partner and notified to Macmillan			
<b>Name</b>	Mark Dell		
<b>Title</b>	Communications Manager		
<b>Organisation</b>	North Lanarkshire Health and Social Care Partnership		
<b>Address</b>	C/O Julie Arthur's Office Kirklands Hospital Fallside Road Bothwell G71 8BB		
<b>Email</b>	Mark.Dell@lanarkshire.scot.nhs.uk	<b>Phone No</b>	07795 602 664
<b>(Mandatory) Partner Finance Contact</b> and any successor that may be appointed by the Partner and notified to Macmillan. If same as above contact specify here name of contact to which this applies or re-enter below: (The Partner individual who will be sent all finance related communications. This is the person to whom the invoice for the Macmillan Licence Fee will be issued for completion and return.)			
<b>Name</b>	Laura Ace		
<b>Title</b>	Director of Finance		
<b>Organisation</b>	NHS Lanarkshire		
<b>Address</b>	NHS Lanarkshire Health Board Headquarters Kirklands Fallside Road Bothwell G71 8BB		
<b>Email</b>	Laura.Ace@lanarkshire.scot.nhs.uk	<b>Phone No</b>	01698 752 774
<b>(Mandatory) Partner Contact for Formal Notices:</b> and any successor that may be appointed by the Partner and notified to Macmillan. If same as above contact specify here name of contact to which this applies or re-enter below: (The Partner individual who will be sent all formal notices and other communications after the contract has been signed. He/she will also be sent the Grant Documents, therefore this person should have requisite authority/seniority and relevant levels of authorisation to sign the Grant Documents if the application is successful. This may be the same contact as the Partner Senior Sponsor)			
<b>Name</b>	Morag Dendy		
<b>Title</b>	Head of Planning, Performance and Quality Assurance		
<b>Organisation</b>	North Lanarkshire Health and Social Care Partnership		
<b>Address</b>	C/O Julie Arthur's Office Kirklands Hospital Fallside Road Bothwell G71 8BB		
<b>Email</b>	DendyM@northlan.gov.uk	<b>Phone No</b>	07939284732



<b>JWO Contact Information</b>			
Please make additional copies of this box for each JWO detailed in the Applicant section			
<b>JWO Contact for Formal Notices:</b> and any successor that may be appointed by the Partner and notified to Macmillan.			
<b>Name</b>			
<b>Title</b>			
<b>Organisation</b>			
<b>Address</b>			
<b>Email</b>		<b>Phone No</b>	

<b>Cost Profile for Investment Application</b>						
<b>Application Details – Salary costs</b>						
<b>Intervention Title</b>				<b>Band / Hourly Rate</b>	<b>Hours</b>	<b>WTE</b>
<b>Post Title(s)</b>	Senior Programme Officer			Hourly Rate - £16.44	35	0.6
	Evaluation Officer			Hourly Rate - £13.70	35	0.2
	<b>Year 1:</b>	<b>Year 2:</b>	<b>Year 3:</b>	<b>Year 4:</b>	<b>Year 5:</b>	<b>Year 6:</b>
<b>Macmillan's contribution (%)</b>	100%	100%	100%	100%	N/A	N/A
<b>Partner's contribution (%)</b>	Existing Resources					
<b>Salary Total</b>	£106,000			<b>Investment Period</b>	48 months	

<b>Application Details – Non-salary costs</b>						
<b>Grant for item as specified:</b>	<b>Year 1:</b>	<b>Year 2:</b>	<b>Year 3:</b>	<b>Year 4:</b>	<b>Year 5:</b>	<b>Year 6:</b>
<b>Set up costs:</b>	2,000	N/A	N/A	N/A	N/A	N/A
Description:	IT and Telecommunications					
<b>Delivery costs:</b>	4,000	6,000	6,000	6,000	0	0
Description:	Venue Costs including catering, training, support meetings and events					
<b>Engagement costs:</b>	7,000	7,000	7,000	6,000	0	0
Description:	VANL Support Overheads (HR, Finance and Line Management), Travel Costs, Child Care Costs, Communication Support Costs and Other Costs					
<b>Environment costs:</b>	N/A	N/A	N/A	N/A	N/A	N/A
Description:						

<b>Non-salary Total</b>	£51,000	<b>Investment Period</b>	48 months
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<b>Investment Application Total</b>	£157,000	<b>Investment Period</b>	48 months
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## PART ONE – NEED

The establishment of the partnerships between Macmillan Cancer Support and the North & South Lanarkshire Health & Social Care Partnerships to implement the Improving Cancer Journey (ICJ) model will contribute to the delivery of the key objectives of the Scottish Cancer Plan and other Scottish Government strategies. The Scottish Government and Macmillan Cancer Support are also taking forward the new programme Transforming Cancer Care which will support the roll out of the ICJ model and other areas of redesign work to significantly improve the support provided to people affected by cancer.

A cancer diagnosis is distressing. When combined with coping with family, finance and work, it can be very stressful. With the significant advances in treatment, many people, 1 in every 2, are now surviving their cancer.

The population of North and South Lanarkshire totals 600,000. The life expectancy of a person living in North Lanarkshire is 77 years, 2 years lower than the Scottish average of 79 years. The headline figures for Lanarkshire include a cancer incidence rate of approximately 642 per 100,000 equating to approximately 4,300 people within Lanarkshire being diagnosed with cancer annually (North - 2,250; South - 2,050).

There were 17,000 people across Lanarkshire in 2020/2021 who had a cancer diagnosis. In 2018, the mortality rate for cancer in Lanarkshire was approximately 306 per 100,000. This puts considerable pressure on palliative care and statutory services. More than 90% of mortality as a result of cancer is experienced within a hospice or hospital setting.

By 2030, it is projected that across Scotland, 350,000 people will be living with a cancer diagnosis, however it doesn't necessarily mean that people will be living well, with 70% of people with cancer also experiencing at least one or more co-morbidity conditions and with cancer now starting to be increasingly recognised as a long-term condition. The increasing incidence and prevalence of cancer is also having a wider impact on informal carers, young carers, children with parents with cancer, education and employers.

The Strategic Ambitions (Strategic Commissioning Plan 2020-23) of the North Health and Social Care Partnership focus heavily on making sure that a whole system approach is taken and that links are strengthened between acute services, primary care and locality teams. The emphasis on designing and delivering services and supports around outcomes and what is important to individuals, families and communities will be delivered by getting the response right first time, focusing on home, ensuring that people are not in hospital any longer than is needed and of course promoting prevention and early intervention including effective screening programmes.

There is a strong and effective third sector interface across North Lanarkshire (VANL) and South Lanarkshire (VASLan) which coordinates voluntary services and support to best effect, helping people, carers and families connect with their local community and where appropriate to navigate the range of available services. As a partnership programme, Community Solutions in North Lanarkshire aligns its commissioning priorities with those of the Plan for North Lanarkshire and Health and Social Care North Lanarkshire and supports groups and organisations to deliver key services including:

- befriending
- healthy eating
- physical activity
- transport for appointments
- hospital discharge support
- support for carers

The foundation of the Community Solutions programme is the locality approach. Six well established and robust local organisations who are appointed as "locality hosts" (one per locality) who convene a group of local stakeholders: groups, organisations, statutory partners (a locality consortium)

A support landscape does exist across Lanarkshire which promotes self-management, early intervention and access to specialist care when needed however it can often be difficult for people, carers and families to navigate through the range of available services. The Community Solutions Programme utilises the strength within local communities to help people to understand financial opportunities and offers guidance to navigate statutory services which can alleviate stress. This proposal will further strengthen the local focus of access points, building on the six local consortia in place.

Macmillan Cancer Support and the North & South Lanarkshire HSCPs will work in partnership with local health providers, local authorities, Community Solutions, communities and people affected by cancer and their carers to ensure everyone diagnosed with cancer can easily access the support they need, when they need it to enable them to live as well and as independently as possible.

The needs of people accessing the Improving Cancer Journey pathway will be assessed in line with the Macmillan Holistic Needs Assessment approach. The outcome of the partnership will help to better meet the needs of people affected by cancer from the point of diagnosis. It will provide holistic solutions and improve the experiences of all people affected by cancer.

The next steps will involve a detailed feasibility study to develop the implementation plan for Lanarkshire.

## PART TWO – PURPOSE AND INTERVENTION DETAIL

### Key Outcomes

- Contributing to the prevention of and early diagnosis of cancer
- Improved care and support for people who have a cancer diagnosis utilising the Macmillan Holistic Needs Assessment
- Increased support for carers/those in a caring role for people with a cancer diagnosis
- Tackling cancer poverty and contributing to welfare reform including accessing state benefits, grants, support with council tax and housing, assistance with fuel poverty, carer support and debt management.
- Improved knowledge and understanding for CVS groups and organisations about the cancer journey and the needs of individuals
- Increased awareness of CVS supports available
- Improve the cancer journey as part of the whole system approach
- Building on the Community Solutions Programme infrastructure across North Lanarkshire, including existing Macmillan Cancer support services
- Support data sharing agreements across partners and utilise robust research in order to evaluate outcomes to ensure longer term sustainability.

Recognising the Macmillan Cancer Support findings nationally and locally to focus on the social care needs of people with cancer, this partnership is in a unique place to broker local solutions for people, their carers and communities. Creating a new normal for those affected by cancer is fraught with difficulties, as the consequences of the disease and treatment pathways not only impact on their physical condition, but also on their psychological, financial and social wellbeing. Early intervention will be promoted to reduce the stress associated with the cancer journey. Cancer services are delivered Lanarkshire wide. Clinical staff and social care staff will be key stakeholders during the consultation and engagement process.

## PART THREE – DELIVERY PLAN

### Key Activities

The Chief Officer of North Lanarkshire Health & Social Care Partnership will lead on the implementation of the Improving Cancer Journey across North Lanarkshire.

A Programme Manager will be jointly appointed by both the North Lanarkshire HSCP and the South Lanarkshire HSCP to lead on the implementation of the Improving Cancer Journey Programme across Lanarkshire. The total cost of this post is included in the South Lanarkshire HSCP application and is approximately £0.382m over the five year period of the programme.

The Senior Programme Officer will be appointed to support and develop the implementation of the Improving Cancer Journey across North Lanarkshire and will therefore work closely with the Programme Manager to achieve the agreed outcomes and support the project evaluation.

The Programme Manager and the Senior Programme Officer will each be appointed during year 1 (2021/2022) and will progress the detailed feasibility study to develop the ICJ Implementation Plan.

A Lanarkshire Strategic Programme Board will be established in partnership with NHS Lanarkshire Health Board, North Lanarkshire Council and South Lanarkshire Council to provide governance, guidance and direction to the Programme Manager and the Senior Programme Officer, ensuring risks are tracked, changes assessed and implemented and effective communication and accountability is maintained with each HSCP and Macmillan Cancer Support stakeholders. The Lanarkshire Strategic Programme Board will have oversight of the North Lanarkshire and the South Lanarkshire operational and governance structures.

The Programme Manager, in consultation with the Senior Programme Officer will advise on the appropriate governance arrangements to ensure the implementation of the ICJ model addresses local needs within each HSCP as appropriate. This will include the monitoring and evaluation of the ICJ model, the application of the Macmillan Holistic Needs Assessment and the provision of regular progress update reports to Macmillan and both HSCPs. In respect of the management of the project, key stakeholders will be involved to ensure programme outcomes are aligned. This will include Acute and Primary Care Services, Local Authorities and Community Solutions. A Digital Plan and a Communication Plan will be developed and implemented. The outcomes and opportunities of other programmes already established including Glasgow, Ayrshire, Tayside and Warrington will also be assessed to inform the approach across Lanarkshire.

A period of extensive consultation will be undertaken over the first six months of the project with key stakeholders including people with lived experience, families, carers and health and social care professionals, in order to map key processes and develop the Implementation Plan for the Improving Cancer Journey approach.

It is recognised that an increased proportion of care can and should be delivered outwith Acute hospital environments. A whole system approach will be adopted which will engage with Acute Services colleagues and specialist cancer care professionals.

This extensive consultation exercise will fully inform the second phase of the implementation of the ICJ model to address local needs across North Lanarkshire. This will include focussing on health improvement, prevention and community-based intervention and will seek to transform how services are delivered in the future, ensuring care is delivered as close to peoples' homes as possible.

The implementation of the ICJ will also develop the strategic relationships between Primary and Acute Healthcare, Local Authorities and Community Solutions and will complement the 2018 General Medical Services Contract and the Primary Care Improvement Plan.

A CVS Cancer Support Network will be established for organisations to develop their understanding of the cancer journey and to co-produce effective support.

A Cancer Support Forum will be created for people with experience of cancer to inform the development of effective support.

Commissioning principles will be developed to guide the investment in improving the capacity of community groups and organisations to deliver effective support.

### **Key Outputs**

A commissioning plan focussing on investment in key services and support will be developed in collaboration with community and voluntary sector statutory partners and people who have experienced a cancer diagnosis personally or have supported a family member or friend with a cancer diagnosis.

6 locality hosts and consortia members will be involved in building local capacity across community board areas to improve and develop supports.

800+ community and voluntary sector organisations across NL will be invited to join the Cancer Support network and/or receive information to support their understanding and awareness of the cancer journey to ensure they can provide effective support.

All those with a cancer diagnosis in NL (2,500 per year) and carers will receive information about community supports which they can access and an invitation to participate in or be kept up to date with the Cancer Support Forum.

There will be a reported increase (10%) in the number of NL residents from SIMD 1 and 2 engaging with screening programmes.

An evaluation framework including all stakeholders will be implemented to assess outcomes.

## **PART FOUR – PROGRESS AND MEASUREMENT**

The ICJ approach will mobilise the community voice around cancer, complement the national approach to inclusion, promote successful engagement with more deprived communities and facilitate volunteering models. The investment in the ICJ model across Lanarkshire will build on previous Macmillan investments. Over the last few years, Macmillan has invested over £2m in Lanarkshire across a number of different services including clinical, welfare benefits and Move More.

It is intended that in year 2 of the implementation plan, subject to approval by Macmillan Cancer Support and the Scottish Government, a second application will be submitted to secure additional funding of £652,000 to invest in localities to further develop and expand services and support to improve the cancer journey. The second phase of the project will be targeted to areas of greatest need and where maximum benefit can be secured.

The Community Solutions programme has a robust monitoring and evaluation framework in place which has been developed over many years and commended by the Improvement Service (2019). The framework has recently been reviewed and revised in response to stakeholder feedback and will be applied to this work.

Subject to the approval by Macmillan of the second application, any community and voluntary sector group or organisation who believe they can contribute to the achievement of commissioning plan ambitions will submit a proposal outlining: description, evidence of need, project outcomes, activities and outputs, engagement plan, budget and evaluation methods.

The group or organisation will be supported and guided by the locality host and consortia to develop the proposal if required. Proposals will be assessed against commissioning priorities and, if appropriate, approved through consensus decision or majority vote. Successful projects will be supported for their duration by locality hosts and consortia. At the end of the proposal period, and thereafter at six monthly intervals, groups and organisations will be required to submit evaluation and learning data to locality hosts who will then submit collective returns to the Community Solutions Programme Governance Group. The Community Solutions Governance Sub-Group will report to the Integrated Joint Board via the HSCNL Senior Leadership Team. A six monthly update report will also be provided to the IJB (Performance, Finance and Audit) Committee on the implementation of the ICJ approach and the allocation of the investment funding. The proposed Cancer Support Network will be subject to the same evaluation and learning process.

**Office use box**

Approved in principle: Yes-                       No-                      Date:

MIL Comments: