

REPORT

Item No: 13

SUBJECT:	Financial Monitoring Report 2020/2021
TO:	Integration Joint Board
Lead Officer for Report:	Chief Officer
Author(s) of Report:	Chief Financial Officer
DATE:	22 June 2021

1. PURPOSE OF REPORT

1.1 This paper is coming to the Integration Joint Board (IJB):

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	For noting	<input type="checkbox"/>
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1.2 This report provides a summary of the financial position of the North Lanarkshire Health and Social Care Partnership (HSCP) for the period from 1 April 2020 to 31 March 2021 (Health Care Services) and 31 March 2021 (Social Work and Housing Services).

2. ROUTE TO THE INTEGRATION JOINT BOARD

2.1 This paper has been:

Prepared By; Chief Financial Officer	Reviewed By; Chief Officer
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3. RECOMMENDATIONS

3.1 The IJB is asked to agree the following recommendations:

- (1) Note the 2020/2021 year-end outturn for North Lanarkshire HSCP as detailed at section 6;
- (2) Note that the final year-end outturn presented reflects the guidance issued by the Local Authority Scotland Accounts Advisory Committee (LASAAC) which was received on Friday 14 May 2021;
- (3) Note that 2020/2021 Covid-19 funding which was not allocated to additional Covid-19 costs in 2020/2021 will be transferred to IJB reserves to meet the ongoing costs of the Covid-19 pandemic in 2021/2022; and
- (4) Note that the IJB Reserves Strategy for 2021/2022 is the subject of a separate report to the IJB on 22 June 2021 for consideration and approval.

4. VARIATIONS TO DIRECTIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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5. BACKGROUND/SUMMARY OF KEY ISSUES

5.1 This report is based on the financial monitoring reports received from the Director of Finance of NHS Lanarkshire (NHSL) and the Head of Financial Solutions of North Lanarkshire Council (NLC). The position detailed in these reports is therefore based on the information contained in each partner's respective financial systems and includes accruals and adjustments in-line with their financial policies. This is the seventh financial monitoring report presented in respect of the financial year 2020/2021.

6. CONCLUSIONS

6.1 The financial position as at 31 March 2021 is summarised as follows:

- The original estimate of planned expenditure in 2020/2021 was projected to be £646m (NHSL - £445m; NLC - £201m).
- The actual expenditure incurred in 2020/2021 was £655m (NHSL - £451m; NLC - £204m).
- An additional £9m (1.4%) of expenditure was therefore incurred in 2020/2021.

6.2 Included within the actual expenditure of £655m were costs incurred in respect of the emergency response to the Covid-19 pandemic totalling £21m (3%) (NHSL - £6m; NLC - £15m). This expenditure was met by additional Scottish Government funding received in 2020/2021.

6.3 The additional funding of £21m from the Scottish Government therefore funded the increase in expenditure of £9m but also released approximately £12m of the original core budget. The overview of planned and actual costs is graphically represented at Appendix 4. Staff and other resources were redeployed at pace and as a priority to provide the emergency response to the Covid-19 pandemic. A range of core services therefore had to be stood down in order to support the emergency response. As existing staff and resources were redeployed and funded from the additional funding to meet these additional Covid-19 costs incurred, the original core budget of £12m was therefore released. In February and March 2021, the Scottish Government also released funding previously retained in order to support the progress of key national policy priorities in 2021/2022 and beyond.

6.4 Taking into consideration the additional Scottish Government funding, the financial year-end outcome can be summarised as follows:

- Underspend due to availability of Covid-19 funding which released core budgets - £12m
- Additional funding received in 2020/2021 to meet national priority commitments in 2021/2022 and beyond - £20m
- Net underspend across key services - £5m

6.5 Further information in respect of key services areas is summarised as follows:

- Covid-19 funding totalling £23.607m was received from the Scottish Government in 2020/2021 of which £21.342m was incurred in 2020/2021 and £2.265m will be transferred to a ring-fenced reserve to meet ongoing Covid-19 costs in 2021/2022
- Additional funding of approximately £12.385m was received between January 2021 and March 2021, the planned commitments in respect of which will be incurred in 2021/2022. This includes ADP (£0.964m), Mental Health Action 15 (£2.106m), Integration Authority Support (£6.076m), Community Living Fund (£1.298m) and Adult Social Care Winter Plan Funding (1.941m).
- there is a net underspend of £4.421m in respect of Mental Health and Learning Disability Services which includes Mental Health Action 15 Funding which will be transferred to a ring-fenced reserve.
- there is a net underspend of £1.297m in respect of Addiction Services which includes Alcohol and Drug Partnership Funding which will be transferred to a ring-fenced reserve.

6. CONCLUSIONS (CONT.)

- there is an underspend of £2.500m in respect of prescribing services.
- there is a net underspend of £2.437m on the core budgets within Health Care Services.
- there is an underspend of £12.375m on the core budgets within Social Care Services.
- there is a net underspend of £0.689m on the core budgets within the Housing Revenue Account (HRA) which will be returned to the NLC partner.

The total underspend represents approximately 5% of the total financial envelope available.

- 6.6 The Covid-19 pandemic has created significant financial management and financial planning challenges for both partners and the IJB. These challenges have centred around the difficulties in predicting the costs associated with the response to and recovery from the Covid-19 pandemic and the constantly evolving funding allocations from the Scottish Government.
- 6.7 A prudent approach was therefore adopted by both partners throughout the financial year 2020/2021 in respect of reporting variances pending confirmation of additional Scottish Government funding for the Lanarkshire Mobilisation Plan. This prudent approach to financial monitoring however did not impede the provision of emergency services in response to the Covid-19 pandemic by either partner.
- 6.8 The total cost of responding to the Covid-19 pandemic across health and social care services in 2020/2021 was £21.342m (Health - £6.145m; NLC - £15.197m).
- 6.9 Based on the initial guidance from the Scottish Government, NLC assumed that the additional costs in response to the Covid-19 pandemic would only be part funded and that some costs would need to be managed e.g. the underachievement of planned savings in 2020/2021.
- 6.10 All additional Covid-19 costs have however been fully funded by the Scottish Government, including the underachievement of planned savings. 2020/2021 Covid-19 funding of £2.265m was not committed in 2020/2021 and will therefore be transferred to IJB reserves to meet the cost pressures in 2021/2022.
- 6.11 The 2021/2022 Covid-19 costs will be reported to the Scottish Government through the Lanarkshire Remobilisation Plan. There continues to be a significant degree of uncertainty in respect of the financial implications of the Covid-19 pandemic. The financial position is being closely monitored.
- 6.12 The IJB is asked to note that the funding transferred to the IJB reserves will be required to progress the agreed commitments in 2021/2022 which include the Community Living Change Fund, ADP initiatives, Mental Health Action 15 Services, Winter Preparedness Plans and, critically, the ongoing emergency response to the Covid-19 pandemic and the implementation of the Lanarkshire Remobilisation Plan for 2021/2022.
- 6.13 The cost of responding to the pandemic is continuing in 2021/2022 and additional costs will be incurred to re-establish services and address waiting lists. The IJB is also asked to note that the Scottish Government expect 2020/2021 Covid-19 funding to be used first in 2021/2022 before any further funding is requested from the Scottish Government.

6. CONCLUSIONS (CONT.)

6.14 The budget variance is analysed by care services at appendix 1 and the main factors contributing to the financial position are summarised at sections 7 and 8.

7. BUDGET ADJUSTMENTS

7.1 The reconciliation of the budget adjustments between 1 April 2020 and 31 March 2021 is being finalised and will be included in the IJB Medium to Long Term Financial Plan update.

8. REASONS FOR MAJOR VARIANCES – HEALTH CARE SERVICES

8.1 Locality and Other Services

8.1.1 There is a net underspend of £10.944m.

8.1.2 The net underspend on pay costs totals £1.975m and is mainly due to vacancies across Nursing Services and Administration and Clerical staff within the localities totalling 43.61 WTE. There are incremental pay increases and unfunded enhancements across many services however these cost pressures are being offset in-year by the vacancies.

8.1.3 In respect of non-pay costs, there is a net underspend totalling £8.969m. The overspend is due to equipment expenditure, specialist health care services and payments in respect of Strathcarron Hospice.

8.1.4 The overspend is partly offset by underspends in respect of drugs and travel costs. Part of the additional funding referred to at paragraph 6.1 is included in the Locality and Other Services non-pay costs.

8.2 Addiction Services

8.2.1 There is an underspend of £1.297m.

8.2.2 The underspend across pay costs of £0.252m is mainly due to vacancies across nursing posts (7.16 WTE - £0.252m).

8.2.3 An underspend of £1.045m is reported in respect of non-pay costs. ADP Funding of £0.965m was released by the Scottish Government in February 2021. Additional ADP funding of £0.196m was also provided by the Scottish Government to reduce drug deaths.

8.2.4 The ADP funding will be transferred to the North Lanarkshire IJB ring-fenced reserve to support the implementation of the 2021/2022 ADP Strategic Plan which is currently being updated.

8.3 Medical and Nursing Directorate

8.3.1 There is a net underspend of £0.387m.

8.3.2 The medical directorate is underspent by £0.123m. This is due to an overspend across pay costs of £0.007m which is offset by an underspend of £0.130m in respect of non-pay costs.

8.3.3 The nursing directorate is underspent by £0.264m. There is an underspend across pay costs of £0.091m and an underspend of £0.173m in respect of non-pay costs.

8. REASONS FOR MAJOR VARIANCES – HEALTH CARE SERVICES (CONT.)

8.4 Prescribing

- 8.4.1 An underspend of £2.500m is reported in respect of prescribing activity to January 2021.
- 8.4.2 Higher prescribing activity continues to be seen in respect of anticoagulants, direct oral anticoagulants, inhalers and diabetic spend. The cost per item continues to remain higher than expected and additional costs have also been incurred in the provision of paracetamol and sertraline due to the Covid-19 pandemic. Notwithstanding this increase, average volume activity is 2.58% lower between April 2020 and January 2021 when compared to the same period between April 2019 and January 2020. A lower position was expected due to the higher activity levels in March 2020 as a result of the impact of Covid-19 pandemic. Prescribing activity levels need to continue to be lower over the remaining months of the financial year 2020/2021 in order to continue to offset the 2019/2020 position. Budgets have been adjusted for savings, inflation uplifts and Scottish Government changes to tariff prices.
- 8.4.3 Additional Scottish Government funding of £0.978m has been received in-year to address the prescribing costs in 2020/2021 as a result of the price increases in two drugs. This is a non-recurring funding solution. In addition to the additional Scottish Government funding, an underspend of £1.522m was reported at 31 March 2021 based on the January 2022 activity levels. Previously a break-even position was reported.
- 8.4.4 There continue to be significant risks in respect of prescribing activity and costs as a result of both the Covid-19 pandemic and also the withdrawal from the European Union. Prescribing costs will continue to be monitored as information becomes available. Subject to IJB approval, the prescribing underspend will be transferred to the IJB earmarked reserve.

8.5 Out of Area Services

- 8.5.1 There is a net overspend of £0.260m across non-pay costs.

8.6 Area Wide Services

- 8.6.1 There is a net underspend of £1.205m.
- 8.6.2 Area Wide Services include central nursing services, corporate services, health promotion services, pharmacy services and winter planning services. There is an underspend of £0.311m across pay costs and £0.894m across non-pay costs. Of the total underspend of £1.205m, £0.877m is within Health Promotion Services and £0.184m is within Pharmacy Services.

8.7 Hosted Services Led By North Lanarkshire

- 8.7.1 The hosted services which are led by the North Lanarkshire HSCP are outlined at Appendix 2.
- 8.7.2 There is a net underspend of £6.966m which includes the following significant variances:
- | | |
|---|--------------------|
| ▪ Mental Health and Learning Disability Services | £4.421m underspend |
| ▪ Children and Adolescents Mental Health Services | £1.125m underspend |
| ▪ Integrated Equipment and Adaptations Store | £0.517m underspend |
| ▪ Children's Services | £0.382m underspend |
- 8.7.3 The net underspend on Mental Health and Learning Disability Services is £4.421m.
- There is a net underspend across pay costs of £1.647m. The underspend totals £2.528m due to 34.64 WTE vacancies mainly in nursing. This underspend is partly offset by overspends across pay costs totalling £0.881m. These are mainly within Medical Services due to locum costs (£0.715m), Perinatal and Infant Mental Health Services (£0.145m) and the Eating Disorder Service (£0.021m). The use of bankaide continues to be high across the inpatient areas. There are also incremental increases within the community areas.

8. REASONS FOR MAJOR VARIANCES – HEALTH CARE SERVICES (CONT.)

8.7 Hosted Services Led By North Lanarkshire

- There is a net underspend across non-pay costs of £2.774m, mainly in respect of the Mental Health Action 15 Funding (£2.163m) and Perinatal and Infant Mental Health Services (£0.388m).
- 8.7.4 The net underspend within Children and Adolescents Mental Health Services is £1.125m and is due to vacancies (£1.236m). This underspend is offset by an overspend on non-pay costs mainly due to equipment and property maintenance costs (£0.111m).
- 8.7.5 There is an underspend of £0.517m within the Integrated Equipment and Adaptations Store which is mainly due to the impact of the Covid-19 pandemic.
- 8.7.6 The net underspend within Children’s Services is £0.382m and is due to 10.42 WTE vacancies in nursing, psychology and medical posts (£0.511m). The overspend on non-pay costs is £0.129m mainly due to equipment and property maintenance costs.
- 8.7.7 In line with the Integrated Resource Advisory Group Finance Guidance, the lead partner for a hosted service is responsible for managing any overspends incurred. With the exception of ring-fenced funding, the lead partner can also retain any underspends which may be used to offset the overspends. This arrangement has been in place since 1 April 2016.
- 8.7.8 The IJB was previously advised that the hosted services principal is currently being reviewed. The outcome of the review will be reported to future meetings of both the North Lanarkshire IJB and the South Lanarkshire IJB for approval.

8.8 Hosted Services Led By South Lanarkshire

- 8.8.1 The hosted services which are led by the South Lanarkshire HSCP are outlined at Appendix 3. In-line with the hosted services agreement, a break-even position is reported.
- 8.8.2 Primary Care Services are a hosted service which is led by the South Lanarkshire IJB. The Primary Care and Mental Health Transformation Fund and the Primary Care Improvement Fund are ring-fenced funding allocations. Any underspend is therefore retained for use across Lanarkshire and is not used to offset other overspends incurred by the South Lanarkshire IJB.
- 8.8.3 An underspend of £6.812m is reported across both Primary Care and Mental Health Transformation Fund and the Primary Care Improvement Fund. This underspend will be transferred to a ring-fenced reserve by the South Lanarkshire IJB.

8.9 Covid-19 Pandemic – Additional Health and Social Care Costs

- 8.9.1 The additional health and social care costs which were incurred in response to the Covid-19 pandemic were reported to the Scottish Government through the Lanarkshire Mobilisation Plan.

8.10 Average Vacancy Factor

- 8.10.1 The vacancy position against the funded establishment at 31 March 2021 is summarised as follows:

Establishment	Actual	Variance
2,716 WTE	2,648 WTE	68 WTE vacancies
100%	97.5%	2.5%

- 8.10.2 The staff resource is 68 WTE (2.5%) under-established. The staffing establishment remained consistent at 2,716 WTE. Additional hours are worked through bankaide, overtime and excess part time hours, the cost of which is included within the financial position reported.

8. REASONS FOR MAJOR VARIANCES – HEALTH CARE SERVICES (CONT.)

8.11 Notional Set-Aside Allocation

- 8.11.1 The set-aside budget is a notional budget which represents the consumption of hospital resources by North Lanarkshire residents. The 2020/2021 notional set-aside budget is £63.066m. The validated 2018/2019 activity levels have been received from the Information Services Division (ISD) and an update was presented to the PFA Committee on 25 May 2021.
- 8.11.2 The calculation of the notional set-aside allocation and the confirmation of actual activity levels is a complex accounting process. The NHSL Director of Finance, in consultation with the IJB Chief Financial Officer, continues to develop the monitoring arrangements for the Hospital Acute Services.
- 8.11.3 In line with the accounting policy previously agreed, this notional set-aside budget has been included in the IJB Annual Accounts 2020/2021 as an estimate of expenditure. It is recognised that this will not necessarily reflect the actual usage of these hospital services by the IJB however it has been endorsed as an acceptable approach pending further updates from ISD. It is also recognised that, in the future, part of the 2019/2020 and all of the 2020/2021 activity levels will not be representative of previous normal activity levels due to the impact of the Covid-19 pandemic. This will require to be taken into consideration.

9. REASONS FOR MAJOR VARIANCES – SOCIAL CARE SERVICES

- 9.1 A net underspend of £12.375m is reported as at 31 March 2021. The main factors contributing to this year-to-date financial position are highlighted below.
- 9.2 As highlighted at section 6, additional expenditure was incurred in respect of the emergency response to the Covid-19 pandemic which was offset by the additional Covid-19 funding received. This NLC partner therefore included this funding as additional actual income. Income is therefore over-recovered by £12.317m as at 31 March 2021.
- 9.3 The additional Scottish Government funding allocated to NLC to address Covid-19 pandemic costs which was included in the actual income reported was £15.197m. The net over-recovery of income however is £12.317m. There is therefore an overall shortfall of £2.880m in respect of income recovered in 2020/2021. The implementation of the community alarm charge was rescheduled as a result of the pandemic. This has resulted in an under-recovery in income. Homecare and Integrated Day Care Services income recovered is also lower than anticipated as a result of the Covid-19 pandemic.
- 9.4 Both Covid-19 and non-Covid-19 expenditure was recorded throughout the year.
- 9.5 An overspend across employee costs of £1.006m is reported at 31 March 2021. This relates to the cost of additional staff and overtime due to the Covid-19 pandemic. Demand for Home Support Services has also increased. The additional employee costs are offset by Covid-19 funding and partially offset by underspends as a result of vacancies.
- 9.6 An overspend of £1.577m is incurred in respect of supplies and services. The majority of the additional cost is due to the provision of PPE to protect staff and service users against the Covid-19 virus. The IJB also previously agreed to make a contribution to the Financial Inclusion Team. The demand for equipment and adaptations has also increased.
- 9.7 There is a net underspend of £1.146m across payments to other bodies. There was slippage across self-directed support (£4.407m), independent care homes (£2.163m) and independent home care services (£1.936m) as a result of demand being lower than anticipated between April 2020 and March 2021. The majority of this underspend against core services was offset by the additional expenditure incurred in respect of the sustainability payments to external providers to mitigate the operational and financial impact of the Covid-19 pandemic.

9. REASONS FOR MAJOR VARIANCES – SOCIAL CARE SERVICES (CONT.)

9.8 In respect of the Housing Revenue Account (HRA), the demand for housing adaptations is lower than budgeted within Council-owned properties. The underspend therefore of £0.689m in respect of the HRA will be retained by NLC, in line with agreed accounting practice.

10. 2020/2021 SAVINGS

10.1 Social Care Savings

10.1.1 On 24 March 2020, the IJB approved savings across social care services of £4.951m. Social Care Services uses a variety of information, records and processes to monitor achievement of its approved budget savings. As at 31 March 2021, £2.167m (44%) of the approved savings were achieved. The savings which are still in the process of being implemented of £2.784 (56%) are as follows:

Approved Saving	Target Value £m	Value Deliverable £m	Savings Gap £m
Review provision from the Independent Sector	0.170	0.080	0.090
Charge for Community Alarms	1.410	0.608	0.802
Re-profile of Cost Pressure Provision	1.882	0.000	1.882
Home Support Service Changes	0.385	0.375	0.010
Savings Achieved	1.104	1.104	0.000
Totals	4.951	2.167	2.784

10.1.2 The implementation of the charge for community alarms was delayed due to the impact of the Covid-19 pandemic. The charge is now in place. Social Care Services continue to closely monitor the changes in the uptake of this essential service and are pro-actively responding to enquiries. Slippage in the achievement of the planned savings was met from the additional Covid-19 funding from the Scottish Government.

10.2 Health Care Savings

10.2.1 On 24 March 2020, the IJB approved savings totalling £2.123m across health care services for the current financial year 2020/2021. Budgets totalling £1.970m have been removed and re-allocated to partly self-fund the pay and non-pay cost increases. This included savings in respect of prescribing activity of £1.220m which were achieved in-year. The slippage in the achievement of the planned savings has been managed on a non-recurring basis in 2020/2021. Further detail on the impact of health savings will be included in future reports to the IJB.

11. RESERVES

11.1 A total of £0.976m has been drawn down from reserves during 2020/2021 (NHSL - £0.570m; NLC - £0.406m). Excluding the 2020/2021 underspend, the reserves balances as at 31 March 2021 are therefore as follows:

	£m	%
Ring-fenced reserves	1.852	12%
Ear-marked reserves	2.519	16%
Risk-based reserves	7.383	48%
Contingency reserves	3.684	24%
Total	15.438	100%

11.2 The 2020/2021 underspend of £37.680m (NHSL - £25.305m; NLC - £12.375m) will be transferred to the IJB reserves. The total reserves balance at 1 April 2021 is therefore £53.118m. The proposed 2021/2022 IJB Reserves Strategy has been developed in consultation with the Director of Finance of NHSL and the Head of Financial Solutions of NLC and is the subject of a separate report to the IJB on 22 June 2021 for consideration and approval.

12. RISK

- 12.1 Risk management arrangements are in place for the IJB and each partner. The IJB risk register has been reviewed and updated. The reassessment of the strategic financial risks is included in a separate report to the IJB. The main risk associated with the in-scope budget is that either or both partners may overspend. In respect of the current financial year 2020/2021 this was reassessed as a low risk following confirmation of the additional Scottish Government funding in January 2021 and February 2021 which included funding for the underachievement of planned savings for 2020/2021.
- 12.2 This financial year 2020/2021 has been unprecedented. The emergency response to the Covid-19 pandemic has had a significant operational and financial impact on service delivery, the achievement of the Strategic Commissioning Plan and the financial planning assumptions of the original IJB Financial Plan 2020/2021. This impact will continue into 2021/2022.
- 12.3 New costs pressures in 2021/2022 which are currently being quantified include the following:
- Pay Award;
 - Scottish Living Wage;
 - National Care Home Contract;
 - Inflation;
 - Demographic Growth;
 - A decrease in the mobility of service users as a result of lockdown;
 - An increase in requests for support from mental health services;
 - Emergence of long Covid;
 - Recurring cost pressures in 2021/2022 which have been managed on a non-recurring basis during 2020/2021.
- 12.4 Although a significant non-recurring underspend is reported at 31 March 2021, health and social care services continue to face demand pressures including home support, self-directed support, direct payments, independent care home placements, hospice care and health care services recovery plans. The additional costs of Covid-19 in 2021/2022 are also currently being updated and the Lanarkshire Remobilisation Plan 2021/2022 was resubmitted to the Scottish Government on 31 March 2021.
- 12.5 The operational and financial impact of the response to the Covid-19 pandemic is being monitored by the IJB and both partners in line with their agreed emergency response arrangements and also the recovery, redesign and remobilisation work to reinstate services. The whole system approach continues to be adopted by NHSL, NLC and South Lanarkshire Council.
- 12.6 Following consultation with both partners, subject to Audit Scotland guidance and IJB approval, the funding available from 2020/2021 will be transferred to IJB reserves in order to manage the cost pressures in 2021/2022.
- 12.7 There continues to be a high-risk that the cost of health and social care services in 2021/2022 and beyond will exceed the budget available due to the demand for services.
- 12.8 Volatility and uncertainty around prescribing costs continue to represent a risk within the NHSL element of the partnership's budget. Based on the position as at January 2021, an underspend of £2.500m is reported.
- 12.9 The court case in respect of the sleepover rates has been concluded. Due the favourable outcome, the ear-marked reserve of £3.214m for the Self Directed Support Strategy has been released as it is no longer required and can be reallocated to other cost pressures.

12. RISK (CONT.)

12.10 Risk management arrangements are in place for the IJB and each partner. The respective risks are managed by both NHSL and NLC through their detailed budget management processes. In addition to these mitigating actions, the IJB Financial Plan 2021/2022 has been prepared and the IJB Medium to Long Term Financial Plan will be updated.

13. IMPLICATIONS

13.1 NATIONAL OUTCOMES

The effective management of financial resources contributes to the achievement of the national outcomes.

13.2 ASSOCIATED MEASURE(S)

Each partner is required to remain within their approved budgetary provision.

13.3 FINANCIAL

This paper has been reviewed by Finance:

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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13.4 RISK ASSESSMENT/RISK MANAGEMENT

The financial risks are detailed at section 12. The strategic financial risks detailed in the IJB Risk Register have also been updated and are included in a separate report to the IJB.

13.5 PEOPLE

None

13.6 STAKEHOLDER ENGAGEMENT

The Director of Finance of NHSL and the Head of Financial Solutions of NLC both continue to be consulted on the financial position of the North Lanarkshire IJB.

13.7 INEQUALITIES & FAIRER SCOTLAND DUTY

Equality and Diversity Impact Assessment Completed & Fairer Scotland Impact Assessment Form Completed:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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13.8 CARBON MANAGEMENT IMPLICATIONS

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
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14. BACKGROUND PAPERS

None.

15. APPENDICES

North Lanarkshire Health and Social Care Partnership Budget 2020/2021	Appendix 1
Hosted Services Led By North Lanarkshire	Appendix 2
Hosted Services Led By South Lanarkshire	Appendix 3
Overview of Planned and Actual Costs 2020/2021	Appendix 4

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CHIEF OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Marie Moy on telephone number 01698 453709.

North Lanarkshire Health and Social Care Partnership Budget 2020/2021

Appendix 1

Expenditure	Annual Budget 2020/2021 £m	Year To Date		Year To Date Variance		
		Budget Mar-21 £m	Actual Mar-21 £m	General Mar-21 £m	Ring-Fenced Mar-21 £m	Total Mar-21 £m
Health Care Services						
Locality and Other Services	55.505	55.508	44.564	10.944	0.000	10.944
Addiction Services	5.892	5.892	4.595	0.000	1.297	1.297
Medical and Nursing Directorate	3.690	3.690	3.303	0.387	0.000	0.387
Prescribing	71.588	71.588	69.088	2.500	0.000	2.500
Out of Area Services	4.220	4.220	4.480	(0.260)	0.000	(0.260)
Area Wide Services	9.853	9.853	8.648	1.205	0.000	1.205
Hosted Services	148.000	148.000	141.034	2.545	4.421	6.966
Family Health Services	105.773	105.773	105.773	0.000	0.000	0.000
Set-Aside Budget	63.066	63.066	63.066	0.000	0.000	0.000
Covid-19	8.410	8.410	6.145	0.000	2.265	2.265
IJB Operating Costs	0.000	0.000	0.000	0.000	0.000	0.000
Total Expenditure - NHSL	475.997	476.000	450.696	17.321	7.983	25.304
Social Care Services						
Social Care Services Gross Expenditure	203.290	203.290	204.313	(1.023)	0.000	(1.023)
Social Care Services Gross Income	(0.776)	(0.776)	(14.174)	13.398	0.000	13.398
Covid-19	14.830	14.830	14.830	0.000	0.000	0.000
IJB Reserve as per Financial Plan 2020/2021	(1.882)	(1.882)	(1.882)	0.000	0.000	0.000
Social Care Services Net Expenditure	215.462	215.462	203.087	12.375	0.000	12.375
HRA Contribution	1.400	1.400	0.741	0.659	0.000	0.659
Garden Assistance Scheme Income	0.570	0.570	0.540	0.030	0.000	0.030
HRA Contribution Returned	(0.689)	(0.689)	0.000	(0.689)	0.000	(0.689)
Housing Services	1.281	1.281	1.281	0.000	0.000	0.000
Social Care and Housing Services Net Expenditure	216.744	216.744	204.368	12.375	0.000	12.375
IJB Operating Costs	0.000	0.000	0.000	0.000	0.000	0.000
Social Care and Housing Services Sub-Total	216.744	216.744	204.368	12.375	0.000	12.375
Total Expenditure - NHSL and NLC	692.741	692.744	655.064	29.696	7.983	37.679

North Lanarkshire Health and Social Care Partnership Budget 2020/2021

Appendix 1 (Cont.)

Funded By:	Annual Budget 2020/2021 £m
NHS Lanarkshire Funding Social Care Funding Resource Transfer Commissioned Services Scottish Government Funding - Covid-19 Transfer from Reserves (Approved) Total Funding - NHSL	(457.232) (32.109) (22.624) (6.481) (23.607) (0.570) (542.623)
NLC Funding - Social Care Services NLC Funding - Housing Services HRA NLC Funding - Housing Services HRA Contribution Returned NLC Funding - Housing Services HRA Net Sub Total Transfer from Reserves (Approved) Total Funding - NLC	(148.430) (1.970) 0.689 (1.281) (0.406) (150.118)
Total Funding - NHSL and NLC	(692.741)

Hosted Services

Appendix 2

Led by the North Partnership	TOTAL			
	Annual Budget 2020/2021 £m	YTD Budget Mar-21 £m	YTD Actual Mar-21 £m	YTD Variance Mar-21 £m
Sexual Health Services	2.775	2.775	2.554	0.221
Continence Services	2.156	2.156	2.155	0.001
Immunisation Services	1.852	1.852	1.986	(0.134)
Speech and Language Therapy Services	5.840	5.840	5.666	0.174
Children and Adolescents Mental Health Services	8.020	8.020	6.895	1.125
Childrens Services	11.411	11.411	11.029	0.382
Integrated Equipment and Adaptations Store	0.517	0.517	0.000	0.517
Dietetics Services	3.784	3.784	3.641	0.143
Podiatry Services	4.247	4.247	4.037	0.210
Prisoner Healthcare Services	1.731	1.731	1.747	(0.016)
Blood Borne Viruses Services	1.435	1.435	1.497	(0.062)
Hospital at Home	2.168	2.168	2.184	(0.016)
Mental Health and Learning Disability Services	71.404	71.404	66.983	4.421
TOTAL	117.340	117.340	110.374	6.966

North Lanarkshire IJB - 51% Share			
Annual Budget 2020/2021 £m	YTD Budget Mar-21 £m	YTD Actual Mar-21 £m	YTD Variance Mar-21 £m
1.415	1.415	1.194	0.221
1.100	1.100	1.099	0.001
0.945	0.945	1.079	(0.134)
2.978	2.978	2.804	0.174
4.090	4.090	2.965	1.125
5.820	5.820	5.438	0.382
0.264	0.264	(0.253)	0.517
1.930	1.930	1.787	0.143
2.166	2.166	1.956	0.210
0.883	0.883	0.899	(0.016)
0.732	0.732	0.794	(0.062)
1.106	1.106	1.122	(0.016)
36.416	36.416	31.995	4.421
59.843	59.843	52.877	6.966

South Lanarkshire IJB - 49% Share			
Annual Budget 2020/2021 £m	YTD Budget Mar-21 £m	YTD Actual Mar-21 £m	YTD Variance Mar-21 £m
1.360	1.360	1.360	0.000
1.056	1.056	1.056	0.000
0.907	0.907	0.907	0.000
2.862	2.862	2.862	0.000
3.930	3.930	3.930	0.000
5.591	5.591	5.591	0.000
0.253	0.253	0.253	0.000
1.854	1.854	1.854	0.000
2.081	2.081	2.081	0.000
0.848	0.848	0.848	0.000
0.703	0.703	0.703	0.000
1.062	1.062	1.062	0.000
34.988	34.988	34.988	0.000
57.497	57.497	57.497	0.000

Hosted Services

Appendix 3

Led by the South Partnership	TOTAL			
	Annual Budget	YTD Budget	YTD Actual	YTD Variance
	2020/2021 £m	Mar-21 £m	Mar-21 £m	Mar-21 £m
Community Dental Services	6.519	6.519	6.491	0.028
Out of Hours Services	8.343	8.343	8.091	0.252
Palliative Care Services	7.130	7.130	7.130	0.000
Physiotherapy Services	9.641	9.641	9.664	(0.023)
Primary Care Services	0.741	0.741	0.648	0.093
Occupational Therapy Services	8.950	8.950	8.027	0.923
Diabetic Services	4.336	4.336	4.165	0.171
Sub Total	45.660	45.660	44.216	1.444
Ring Fenced Funding				
Primary Care Improvement Fund	12.824	12.824	7.015	5.809
Primary Care Transformation Fund	1.633	1.633	0.630	1.003
Sub Total	14.457	14.457	7.645	6.812
TOTAL	60.117	60.117	51.861	8.256

North Lanarkshire IJB - 51% Share			
Annual Budget	YTD Budget	YTD Actual	YTD Variance
2020/2021 £m	Mar-21 £m	Mar-21 £m	Mar-21 £m
3.325	3.325	3.325	0.000
4.255	4.255	4.255	0.000
3.636	3.636	3.636	0.000
4.917	4.917	4.917	0.000
0.378	0.378	0.378	0.000
4.565	4.565	4.565	0.000
2.211	2.211	2.211	0.000
23.287	23.287	23.287	0.000
6.540	6.540	6.540	0.000
0.833	0.833	0.833	0.000
7.373	7.373	7.373	0.000
30.660	30.660	30.660	0.000

South Lanarkshire IJB - 49% Share			
Annual Budget	YTD Budget	YTD Actual	YTD Variance
2020/2021 £m	Mar-21 £m	Mar-21 £m	Mar-21 £m
3.194	3.194	3.166	0.028
4.088	4.088	3.836	0.252
3.494	3.494	3.494	0.000
4.724	4.724	4.747	(0.023)
0.363	0.363	0.270	0.093
4.386	4.386	3.463	0.923
2.125	2.125	1.954	0.171
22.373	22.373	20.929	1.444
6.284	6.284	0.475	5.809
0.800	0.800	(0.203)	1.003
7.084	7.084	0.272	6.812
29.457	29.457	21.201	8.256

<p style="text-align: center;">Total Planned Cost £646m</p>		<p style="text-align: center;">Covid Costs £9m</p>	<p style="text-align: center;">TOTAL</p>
	<p style="text-align: center;">Total Actual Cost £655m (Increase of £9m)</p>	<p style="text-align: center;">Covid Costs £12m</p>	<p style="text-align: center;">£21m</p>
			<p style="text-align: center;">Total Core Costs £634m</p>