

REPORT

 Item No: 12

SUBJECT:	Strategic Commissioning Plan 2023 - 26
TO:	Performance, Finance and Audit Committee
Lead Officer for Report:	Ross McGuffie, Chief officer North Lanarkshire
Author(s) of Report	Morag Dendy, Head of Planning, Performance and Quality Assurance
DATE:	31 st August 2022

1. PURPOSE OF REPORT

This paper is coming to the IJB

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	To note	<input type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been:

Prepared By: Head of Planning, Performance and Quality Assurance	Reviewed By: Chief Officer	Endorsed By: Strategic Leadership Team
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3. RECOMMENDATIONS

- 3.1
1. Seeking endorsement of our approach from IJB PFA
 2. Seeking promotion of and participation in the of the engagement events supporting the development of the Strategic Commissioning Plan 2023-26

4. VARIATIONS TO DIRECTIONS?

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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5. BACKGROUND/SUMMARY OF KEY ISSUES

Background

- 5.1 Health and Social Care North Lanarkshire published its ten-year strategy Safer, Healthier, Independent Lives, in 2016. Strategic Commissioning Plans (SCP) which are a statutory requirement, have been produced to outline the key intentions to be delivered, initially annually (2016-17, 2017-18, 2018-19, 2019-20) then a three-year plan for 2020–23. The 2023–2026 SCP will be the final plan within the ten-year strategy.
- 5.2 Along with Safer, Healthier, Independent Lives 2016–2026, the SCP is informed and shaped by The Plan for North Lanarkshire and Achieving Excellence. Achieving Excellence, a plan for person-centred, innovative healthcare for people in Lanarkshire, is currently being refreshed.
- 5.3 The SCP is further underpinned by key strategies and plans including but not limited to:
- a) Community Solutions Strategy and investment Plan
 - b) Mental Health and Wellbeing Strategy for Lanarkshire
 - c) North Lanarkshire Children’s Services Plan
 - d) Alcohol and Drug Partnership Strategic Plan
 - e) Tackling Poverty Strategy
 - f) Engagement and Participation Strategy
 - g) Market Facilitation Plan
 - h) North Lanarkshire Strategy for Adult Carers and Young Carers
 - i) Lanarkshire Advocacy Plan
 - j) Lanarkshire Healthy Weight Strategy
 - k) Digital and IT Strategy
- 5.4 The 9 Local Outcome Improvement Plans developed through each of the Community Boards capture local priorities and actions (noted below) which both inform and are informed by the work of the Health and Social Care Partnership and shape the Strategic Planning process.

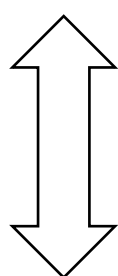
Mental Health and Wellbeing	Public and community transport
Tackling poverty and inequalities	Community Safety
Health inequalities	Community Engagement
Food inequality	Digital Inclusion
Covid 19 recovery	Youth engagement and consultation
Town centre and hub development	Social interaction and inclusion
Greenspace maintenance and environmental quality	

Summary of Key Issues

5.5 The development of the Strategic Commissioning Plan 2023–26 is underway with discussions already commenced across a range of important forum, including Strategic Leadership Team, Strategic Planning Group, Chairs and Co-chairs of Locality Planning Groups and Partnership Boards, as well as discussion with key partner organisations and engagement forums. These discussions have helped on shaping the next steps of engagement and participation in the Strategic Commissioning Planning process as well as draw a range of related activities together to refresh how they are undertaken and aligned to use resources smartly.

Further embedding a Whole System Approach

5.6 The Health and Social Care Partnership has long been committed to a whole system approach, recognising the co-dependencies. Ensuring engagement and participation in the development of the SCP across the whole system then clearly building performance frameworks which reflect the whole system will change meeting structures, governance arrangements and strengthen partner involvement. A whole system approach needs understand activity across:



Community supports and activities
Proactive and preventative activity
First or initial responses
Change services such as rehabilitation, recovery, treatment and reablement
Ongoing interventions
Complex and statutory interventions
Acute or in-patient responses

Strengthening engagement and participation

5.7 The Engagement and Participation Strategy, Framework and Principles 2021-24 clearly outlines the importance of, and the approach to, ensuring strong voices inform and shape the work undertaken through the Health and Social Care Partnership.

5.8 Whilst significant progress has been made in engagement and participation, in aspiring a more co-productive approach, there is more to be done. The voice of communities is embedded through Community Solutions supporting local consortia who have a broad and wide reach. The voice of carers is well represented through North Lanarkshire Carers Together. Good progress has been made in representing the voice of people with lived experience, discussions are being undertaken to invest in future approaches which robustly enhance this to increase the focus on underrepresented groups.

5.9 Frontline staff and wider stakeholders are also important in wider engagement and participation. Quarterly staff roadshows are an important vehicle to augment local arrangements and facilitate easier information sharing and participation.

Delivering on major change as well as business as usual

- 5.10 The 6 key ambitions of the SCP 2020-23 is achieved through 41 programmes of work, previously noted through the IJB relating to the DELIVERY of services and supports, ENABLING, SUPPORTING and GOVERNING factors. It is also worthy of note however that there are several transformational change programmes being supported simultaneously, in particular:
- a) Child and Adolescent Mental Health Service change
 - b) Community Nursing Review
 - c) Development of Mental Health in Primary Care Services
 - d) Development of Home First approach incorporating Home Assessment Teams, Integrated Rehabilitation Teams and modernisation of Home Support Services
 - e) Development of Alcohol, Drugs and Mental Health Services

The learning and development achieved through these programmes of change need to feed into the SCP 2023-26.

Active governance and refresh of performance

- 5.11 Developing the Whole System Approach described at 5.6 above, includes revision to performance reviews to promote active governance. Increasingly data will be used to assure, anticipate, and prioritise, within the Health and Social Care Partnership, with key partners and through the role governance committees play in scrutinising data in detail.
- 5.12 The construction of performance reviews will develop the revised structures within the Health and Social Care Partnership, using the two Sector and 3 main Area Wide constructs to promote integrated approaches, cross cutting learning and shared ambition. The review groupings in the first instance will become:
- North West Sector (including Airdrie, Coatbridge and North Localities);
 - North East Sector (including Bellshill, Motherwell and Wishaw localities);
 - Children's health services including CAMHs
 - Addiction, Learning Disability and Mental Health Services across health and social care
 - Area wide health and social work services which will include home support services
- 5.13 Proposals to also introduce a whole system performance review are being developed to more actively include the voice of communities, the voice of carers, the voice of people with lived experience, representation of the independent sector, colleagues from acute services. Representing South H&SCP hosted services and the North Core Team.
- 5.14 Bringing the key considerations together, dates are being identified to facilitate 5 key engagement sessions to analyse and discuss the Strategic Needs Assessments and Local Outcome Improvement Plans for each locality and area wide services. These sessions will be held in August and will inform both the development of the SCP 2023-26 and establish the revised performance review groups. Invitation will be made to IJB members to participate in events.

6. CONCLUSIONS

6.1 The Strategic Commissioning Plan (SCP) is crucial to achieving the strategic ambitions for people in North Lanarkshire. Wide engagement which brings together Strategic Needs Assessments, Locality Outcome Improvement Plans, national and local strategies, and plans, as well as learning and lessons from the transformational change agendas is being planned and developed for late August 2022. The engagement sessions, and others to be agreed with stakeholders will be designed to genuinely share, listen, and act in the complex whole system approach.

6.2 A draft SCP will be presented to the IJB in late 2022.

7. IMPLICATIONS

7.1 NATIONAL OUTCOMES

This paper covers all nine national health and wellbeing outcomes, but particularly outcomes one and two.

7.2.1 ASSOCIATED MEASURE(S)

The range of associated performance measures within both the national outcome indicators and our own local performance framework will be refreshed alongside the development of the SCP 2023-26 and continued development of the Programme of Work.

7.3 FINANCIAL

Financial Planning will be an important element of the SCP 2023-26

This paper has been reviewed by Finance:

Yes	<input type="checkbox"/>	x	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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7.4 RISK ASSESSMENT/RISK MANAGEMENT

7.5 PEOPLE

Residents across North Lanarkshire, third and independent providers operating in North Lanarkshire and wider stakeholders with a link to North Lanarkshire will be involved in the development of the SCP 2023-26.

7.6 STAKEHOLDER ENGAGEMENT (Detail below any stakeholder engagement that has taken place).

7.6.1 Wide range of engagement activity planned and will be further enhanced following feedback from the engagement and participation stakeholder group

7.7 INEQUALITIES & FAIRER SCOTLAND DUTY

The approach outlined in the report will seek to address inequalities and promote fair work practices by creating opportunities to engage and participate in the development of First Point of Contact.

EQIA Completed & Fairer Scotland Impact Assessment Form Completed:

Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
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7.8 CARBON MANAGEMENT IMPLICATIONS
N/A

8. BACKGROUND PAPERS#

This content in this paper links directly to the following:

- Strategic Commissioning plan 20-2023

<https://www.hscnorthlan.scot/wpcontent/uploads/2020/07/Strategic-Comm-Plan-20-23-FINAL.pdf>

9. APPENDICES

Appendix 1 – Programme of Engagement Activity



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CHIEF ACCOUNTABLE OFFICER (or Depute)

Members seeking further information about any aspect of this report, please contact Morag Dendy on telephone number 01698 332000.

**Appendix 1
Programme of Engagement Activity**

July 2022		
27 July 2022, 9.30am – 11.00am	Adult SW Governance Group	In person
	Health Professional & Ops Group	
August 2022		
4 August 9.30am-11am	Staff Roadshow	MS Teams
31 August 9-12pm	NE Sector	In person
22 August 12-3pm	NW Sector	In person
19 August 1-4pm	Area Wide Health & SW	In person
24 August 1-4pm	Children's Services	In person
19 August 1-4pm	Mental Health Event	In person
23/8/2022, 6.30pm – 8.00pm	Shotts Community Board	
24/8/2022, 6.30pm – 8.00pm	Northern Corridor Community Board	
25/8/2022, 6.30pm – 8.00pm	Cumbernauld Community Board	
30/8/2022, 6.30pm – 8.00pm	Coatbridge Community Board	
31/8/2022, 6.30pm – 8.00pm	Wishaw Community Board	
1/9/2022, 6.30pm – 8.00pm	Kilsyth Community Board	
September 2022		
1 September	Addictions, LD & MH Partnership Board	In person, Dalziel
6 September	Adult Social Work, Care & Wellbeing Committee	In person, Council Chambers
6/9/2022, 6.30pm – 8.00pm	Motherwell Community Board	
7/9/2022, 6.30pm – 8.00pm	Airdrie Community Board	
7 September	IJB Liaison	In person
8/9/2022, 6.30pm – 8.00pm	Bellshill Community Board	
15 September, 6.30pm – 8.00pm	Community Board Strategic Engagement Session 1	Online via Cisco WeBex
29 September, 6.30pm – 8.00pm	Community Board Strategic Engagement Session 2	Online via Cisco WeBex
November 2022		
22 November, 6.30pm – 8.30pm	Shotts Community Board	
23 November, 6.30pm – 8.30pm	Northern Corridor Community Board	

24 November, 6.30pm – 8.30pm	Cumbernauld Community Board	
29 November, 6.30pm – 8.30pm	Coatbridge Community Board	
20 November, 6.30pm – 8.30pm	Wishaw Community Board	
1 December, 6.30pm – 8.30pm	Kilsyth Community Board	
6 December, 6.30pm – 8.30pm	Motherwell Community Board	
7 December, 6.30pm – 8.30pm	Airdrie Community Board	
8 December, 6.30pm – 8.30pm	Bellshill Community Board	